

MASSACHUSETTS PORT AUTHORITY
MINUTES FOR THE REMOTE MEETING
HELD ON APRIL 23, 2026 AT 9:00 A.M.

The meeting of the Members of the Massachusetts Port Authority was held on April 23, 2026. The following Members participated remotely pursuant to Chapter 2 of the Acts of 2025: Chair Patricia Jacobs presided, Sean O'Brien, Lewis Evangelidis, John Nucci, and Interim Secretary Phillip Eng. Richard Davey, Chief Executive Officer and Executive Director, Faye Boardman, Chief of Staff, Edward Freni, Executive Director of Aviation, Hank Shaw, Chief Security Officer, John Prankevicius, Director of Administration & Finance and Secretary-Treasurer, Fritz Sanzone, Deputy Director, Maritime Finance, Luciana Burdi, Chief Infrastructure Officer, Andrew Hargens, Chief Development Officer, Brian Day, Director of Labor Relations, Jennifer Mehigan, Director - Media Relations, Alaina Coppola, Director – Community Relations & Government Affairs, Emir Skokic, Chief Strategy Officer, Tiffany Brown-Grier, Director of Diversity, Equity and Inclusion/Compliance, John Raftery, Chief Marketing Officer, Christine Reardon, Director – Internal Audit, Jill Valdes Horwood, Chief Climate and Resilience Officer, Robert Haverty, Deputy Chief Information Officer, and Ann Buckley, Assistant Secretary-Treasurer, were in attendance.

The meeting commenced at 9:00 A.M.

Public Comment

Enrique Vicente, an aviation service company employee and member of Local SEIU - 32BJ spoke about the importance of affordable health care plans for aviation service company workers.

Ratification and Approval of the Minutes of the March 19, 2026 Board Meeting

Upon a motion duly made and seconded, it was

VOTED:

To ratify and approve the minutes of the March 19, 2026 Board Meeting.

Members Jacobs, O'Brien, Evangelidis, Nucci and Eng voted Yes.

Chair's Comments

Report of the CEO

Mr. Davey presented information on despite the federal government shutdown, BOS is maintaining industry-leading TSA performance, on Massport Mutual Aid leadership, on *USS Massachusetts* commissioning at Conley Terminal, on preparing for a safe and secure 2026 cruise season, on Logan Airport passenger activity for FYTD March running below forecast amid macroeconomic and geopolitical pressures, on FYTD February financial performance, on Phase 1 of Massport's EDGAR Human Capital Management System successfully going live on April 13, on the remote terminal in Framingham being on track to open June 1, on addressing parking garage conditions through quick and responsive action, on rolling out live TSA wait times for a more stress-free travel experience, on expanding the On-the-Go Food Program improving passenger satisfaction and choice post-security, on Woo Paws Pet Therapy Program being launched, reducing travel stress for Worcester Regional Airport customers, on the Massachusetts Sustainable Aviation Fuel (SAF) Tax Credit driving Scope 3 emissions reductions, on advancing aviation decarbonization through SAF innovation and partnerships, on expanding high-occupancy vehicle access to Logan Airport, on Massport's Earth Month Challenge turning Net Zero 2031 into action, on Logan Airport welcoming the world for the 130th Boston Marathon, and on Logan Airport celebrating Boston Marathon athletes with complimentary medal engraving.

Director of Aviation Presentation

Mr. Freni presented information on March passenger activity being flat, with FYTD volumes being below FY25, on record outbound travel days signaling strong overall April demand, on JetBlue launching its inaugural flight from Boston to Barcelona on April 16, on advancing economic development in the Commonwealth through tourism collaboration, on Spirit Airlines' financial condition having limited impact to Massport, on visit by Archbishop Henning affirming Logan Airport's public safety mission, on Hanscom Field experiencing notable activity growth in March due demand and better flying conditions, and on March being another strong month for activity at Worcester Regional Airport.

Director of Maritime Presentation

Mr. Sanzone presented information on Flynn Cruiseport Boston kicking off its 2026 season, on the Cruise 2026 season outlook, on the Cruise Modernization Project having \$140M investment in transforming Flynn Cruiseport Boston and positioning it for long-term growth, on new initiatives enhancing the cruise passenger experience, and on recalling the Board-approved long-term agreements positioning Flynn Cruiseport Boston to reach 500K passengers by 2029.

STRATEGIC PLAN

Adoption of the Massport Strategic Plan 2025

Mr. Skokic presented information on Strategic Plan timeline, on Strategic Plan implementation, and on Board recommendation and next steps.

Upon a motion duly made and seconded, it was

VOTED:

WHEREAS, in January 2025, the Authority commenced an Authority-wide strategic planning process to establish a clear future vision and strategic objectives for the Authority; and

WHEREAS, the strategic plan will guide the Authority with a roadmap for prioritizing initiatives over the coming decade and beyond for Aviation, Maritime, and Real Estate assets as well as for critical cross-cutting organization wide enablers, including workforce, community, sustainability and resilience, technology and digital data; and

WHEREAS, in April 2025, following a competitive bid process, staff collaborated with a consultant team led by Boston Consulting Group to provide technical expertise, an independent perspective, and best practices in strategic planning for complex organizations to prepare the 2025 Strategic Plan (“Strategic Plan”); and

WHEREAS, the Strategic Plan represents the work of hundreds of stakeholders who came together to identify the challenges and trends facing Massport and to set a course that will benefit our communities and the Commonwealth for decades to come; and

WHEREAS, on January 22, 2026, the Authority released the draft Strategic Plan, followed by a lengthy public comment period, presentations to key stakeholders, and a public information meeting, all of which concluded on March 6, 2026; and

WHEREAS, at the March 19, 2026 meeting, staff presented and reviewed public comments on the draft Strategic Plan with the Board, summarized and thereafter incorporated changes into the Strategic Plan; and

WHEREAS, staff requests that the Board adopt the 2025 Strategic Plan.

NOW THEREFORE, BE IT RESOLVED AND VOTED THAT:

The 2025 Strategic Plan, in the final form presented to the Board, is adopted.

Members Jacobs, O’Brien, Evangelidis, Nucci and Eng voted Yes.

HUMAN RESOURCES, DIVERSITY, AND COMPENSATION/COMMITTEE CHAIR
EVERHART

Appointment – Chief People Officer

Mr. Davey presented information on Sara Martinian being appointed to the position of Chief People Officer.

Upon a motion duly made and seconded, it was

VOTED:

The Authority hereby appoints Sara Martinian to the position of Chief People Officer, level 12, effective on May 4, 2026, at an annual salary within the established guidelines for that position as recommended by the Interim Chief People Officer and approved by the Chief Executive Officer. This position will report directly to Rich Davey, Chief Executive Officer.

Members Jacobs, O'Brien, Evangelidis, Nucci and Eng voted Yes.

SAFETY AND SECURITY/COMMITTEE CHAIR O'BRIEN

COMMUNITY OUTREACH/COMMITTEE CHAIR NUCCI

REAL ESTATE AND STRATEGIC INITIATIVES/COMMITTEE CHAIR FIELDS

FACILITIES AND CONSTRUCTION/COMMITTEE CHAIR EVANGELIDIS

MPA H288 – Rehabilitate Runway 5-23, Including Lighting and Engineered Materials Arresting System (EMAS), L.G. Hanscom Field, Bedford, MA, Full Project Budget

Ms. Burdi presented information on the overall phasing of EMAS installation enhancing Runway 5-23 safety and aligning with FAA standards, and on the current phase 3 of installing EMAS at the Runway 5-end, regarding operational impacts, schedule, funding and Board recommendation.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly, to take actions necessary or desirable and to execute agreements necessary or desirable in order to continue and complete the Authority’s Capital Project known as Rehabilitate Runway 5-23, Including Lighting and EMAS (MPA H288) subject to the following conditions: funds expended for the MPA H288 Rehabilitate Runway 5-23, Including Lighting and EMAS Capital Project shall not exceed \$19,000,000 (the “Full Project Budget”); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Capital Project, it appears likely that the Capital Project will exceed the Full Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on April 23, 2026.

Members Jacobs, O’Brien, Evangelidis, Nucci and Eng voted Yes.

MPA L1915 – Logan Terminal Amenities Program, Logan International Airport, East Boston, MA, Partial Project Budget

Ms. Burdi presented information on three passenger-facing improvement projects, on these three targeted amenity projects delivering high-visibility passenger improvements, and on Board recommendation.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly, to take actions necessary or desirable and to execute agreements necessary or desirable in order to commence and complete the Authority’s Capital Project known as the Logan Terminal Amenities Program (MPA L1915) subject to the following conditions: funds expended for the MPA L1915 Logan Terminal Amenities Program Capital Project shall not exceed \$70,000,000 (the “Partial Project Budget”); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the

Capital Project, it appears likely that the Capital Project will exceed the Partial Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on April 23, 2026.

Members Jacobs, O'Brien, Evangelidis, Nucci and Eng voted Yes.

MPA L1966 – Logan South Cargo Solar Design-Build, Logan International Airport, East Boston, MA, Partial Project Budget

Ms. Valdes Horwood and Ms. Burdi presented information on solar being a core strategy for cost, carbon and reliability, on the path to over 30% reduction in Scope 2 emissions, on phased, low-risk schedule exceeding 30% Scope 2 reduction by 2029, on South Cargo Solar being a ready-to-execute project advancing Net Zero goal, resilience, and cost control, and on Board recommendation.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly, to take actions necessary or desirable and to execute agreements necessary or desirable in order to commence and complete the Authority's Capital Project known as the Logan South Cargo Solar Design-Build (MPA L1966) subject to the following conditions: funds expended for the MPA L1966 Logan South Cargo Solar Design-Build Capital Project shall not exceed \$21,000,000 (the "Partial Project Budget"); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Capital Project, it appears likely that the Capital Project will exceed the Partial Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on April 23, 2026.

Members Jacobs, O'Brien, Evangelidis, Nucci and Eng voted Yes.

AUDIT AND FINANCE/COMMITTEE CHAIR JACOBS

ASSENT AGENDA

MPA L1855 – Runway 15R Localizer Area Paving, Logan International Airport, East Boston, MA, Full Project Budget

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly, to take actions necessary or desirable and to execute agreements necessary or desirable in order to commence and complete the Authority’s Capital Project known as the Runway 15R Localizer Area Paving (MPA L1855) subject to the following conditions: funds expended for the MPA L1855 Runway 15R Localizer Area Paving Capital Project shall not exceed \$14,000,000 (the “Full Project Budget”); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Capital Project, it appears likely that the Capital Project will exceed the Full Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on April 23, 2026.

Members Jacobs, O’Brien, Evangelidis, Nucci and Eng voted Yes.

ADJOURNMENT

Motion to Adjourn

Chair Jacobs stated there is no Executive Session.

Upon a motion duly made and seconded, it was

VOTED:

That the Authority adjourn the April 23, 2026 Board Meeting.

Members Jacobs, O’Brien, Evangelidis, Nucci and Eng voted Yes.

The meeting adjourned at 10:17 A.M.

Ann Buckley
Assistant Secretary-Treasurer

List of Documents and Other Exhibits Used in Public Session

1. PowerPoint Presentation Slides