

MASSACHUSETTS PORT AUTHORITY
MINUTES FOR THE MEETING
HELD ON MARCH 19, 2026 AT 9:00 A.M.
ONE HARBORSIDE DRIVE, EAST BOSTON, MA

The meeting of the Members of the Massachusetts Port Authority was held on March 19, 2026. The following Members participated in person: Chair Patricia Jacobs presided, Sean O'Brien, and Lewis Evangelidis. The following Members participated remotely pursuant to Chapter 2 of the Acts of 2025: Pamela Everhart, John Nucci, and Interim Secretary Phillip Eng. Richard Davey, Chief Executive Officer and Executive Director, Faye Boardman, Chief of Staff, Edward Freni, Executive Director of Aviation, Dan Gallagher, Director of Aviation Business and Finance, Hank Shaw, Chief Security Officer, Marie Breen, Chief Legal Counsel, John Prankevicius, Director of Administration & Finance and Secretary-Treasurer, Ryan Garrity, Maritime Senior Safety Manager, Luciana Burdi, Chief Infrastructure Officer, Andrew Hargens, Chief Development Officer, Brian Day, Director of Labor Relations, Jennifer Mehigan, Director - Media Relations, Alaina Coppola, Director – Community Relations & Government Affairs, Emir Skokic, Chief Strategy Officer, Tiffany Brown-Grier, Director of Diversity, Equity and Inclusion/Compliance, John Raftery, Chief Marketing Officer, Christine Reardon, Director – Internal Audit, Jill Valdes Horwood, Chief Climate and Resilience Officer, Jarret Wright, Chief Information Officer, and Ann Buckley, Assistant Secretary-Treasurer, were in attendance.

The meeting commenced at 9:03 A.M.

Public Comment

Martin Rosario, an aviation service company employee and member of Local 32BJ SEIU, thanked the Board for recently voting on increasing the minimum wage and increasing safety training requirements and spoke about the importance of achieving affordable health care plans for aviation service company workers.

Ratification and Approval of the Minutes of the February 12, 2026 Board Meeting

Upon a motion duly made and seconded, it was

VOTED:

To ratify and approve the minutes of the February 12, 2026 Board Meeting.

Members Jacobs, O'Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

Chair's Comments

Report of the CEO

Mr. Davey presented information on Massport's response to February 22-23 blizzard, on 2026 Spring-Summer Unmanned Aircraft System (UAS) education campaign, on 2026 anti-human trafficking training awareness, on urban HOV services coming to Logan Airport, on unreasonable hospitality in action at Worcester Regional Airport, on bringing the Olympic spirit to life at Logan Airport, on spreading the love at Logan Airport: BOS PAWS Valentine's Day activation, on a festive welcome to Celtic music and a BOS PAWS parade for St. Patrick's Day, on kicking off the Voice of Logan Airport campaign this month, on Roger's Fish Company opening at Logan Airport, Terminal A, on Logan Airport passenger activity for FYTD February running behind forecast and last year's volume, on FYTD January 2026 financial performance, on inspiring leadership with Martha Sheridan joining Massport for Women's History Month, on Massport celebrating Women in Construction Week, on Massport securing a \$1.3M grant to advance Logan Airport's clean energy future, and on Massport sponsoring a successful blood drive in partnership with Massachusetts General Hospital.

Director of Aviation Presentation

Mr. Freni introduced Major John Costa as the new Commanding Officer of Massachusetts State Police Troop F.

Mr. Freni presented information on the impacts of the Iran Conflict on commercial aviation, on the federal government shutdown impacting TSA and Logan Airport, on Logan Airport's February activity reflecting weather-related headwinds – no flights operating during the February 23 storm with limited flights before and after the blizzard, on Billy Bishop Toronto City Airport (YTZ) opening U.S. pre-clearance facility, on Sunrise Airways launching new Boston to Cap-Haïtien service, on February activity at Hanscom Field declining overall, driven by a drop in local training flights, while jet operations grew, and on February delivering solid passenger gains at Worcester Regional Airport despite weather.

Director of Maritime Presentation

Mr. Garrity presented information on Maritime safety being a continued focus at Conley and the Flynn Cruiseport with three initiatives underway, on pedestrian safety including Phase 1 of improvements being completed with further enhancements planned, on operator safety having anti-lift technology improving safety for operators, and on safety culture including leveraging data to track injuries, which have been on the decline.

STRATEGIC PLAN

Massport Strategic Plan Update

Mr. Skokic presented information on the public comment summary involving over 70 comments being received from 69 individuals and organizations across 22 communities with Boston (34%) making up the largest share, on ground transportation comments having strong support for transit-priority measures and reducing congestion while accessing Logan Airport, on climate and coastal resiliency commenters underscoring the importance of Massport's Net Zero and resiliency efforts and needing to plan for sea level rise, on Port of Boston's primary focus being on the Flynn Cruiseport Boston, on Hanscom Field comments showing concerns about private jets, growth and ICE flights, on Logan Airport infrastructure planning focusing on improving the customer experience, on future development comments having positive feedback on placemaking, desire to see the benefits accruing to communities beyond the South Boston Waterfront, on recommending an approach, and on strategic plan timeline.

HUMAN RESOURCES, DIVERSITY, AND COMPENSATION/COMMITTEE CHAIR EVERHART

Appointment – Deputy Chief Legal Counsel, Commercial, Real Estate and Infrastructure

Ms. Breen presented information on Michael Hickey being appointed to Deputy Chief Legal Counsel, Commercial, Real Estate and Infrastructure.

Upon a motion duly made and seconded, it was

VOTED:

The Authority hereby appoints Michael J. Hickey to the position of Deputy Chief Legal Counsel, Commercial, Real Estate and Infrastructure, level 11, at an annual salary within the established guidelines for that position as recommended by the Interim Chief People Officer and approved by the Chief Executive Officer. This position will report directly to Marie Breen, Chief Legal Counsel.

Members Jacobs, O'Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

SAFETY AND SECURITY/COMMITTEE CHAIR O'BRIEN

COMMUNITY OUTREACH/COMMITTEE CHAIR NUCCI

REAL ESTATE AND STRATEGIC INITIATIVES/COMMITTEE CHAIR FIELDS

FACILITIES AND CONSTRUCTION/COMMITTEE CHAIR EVANGELIDIS

MPA L1630 – Braintree Logan Express Garage and Remote Terminal, Braintree Logan Express, Braintree, MA, Partial Project Budget

Ms. Burdi presented information on Braintree Logan Express (LEX) Garage and Remote Terminal being designed to meet growing parking demand and elevate the LEX customer experience, and on preliminary design and Board recommendation.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly (each, an “Authorized Officer”), to take actions necessary or desirable and to execute agreements necessary or desirable in order to commence and complete the Authority’s Capital Project known as the Braintree Logan Express Garage and Remote Terminal Project (MPA L1630) subject to the following conditions: funds expended for the MPA L1630 Braintree Logan Express Garage and Remote Terminal Capital Project shall not exceed \$150,000,000 (the “Partial Project Budget”); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Project, it appears likely that the Project will exceed the Partial Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on March 19, 2026.

Members Jacobs, O’Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

MPA L1708 - Rehabilitate Taxiways Bravo East/South and Alpha East, Logan International Airport, East Boston, MA, Partial Project Budget

Ms. Burdi presented information on Taxiways Bravo East/South and Alpha East Rehabilitation Project ensuring the safety and state-of-good-repair of critical airfield infrastructure, and on the project’s schedule, funding and Board recommendation.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly (each, an “Authorized Officer”), to take actions necessary or desirable and to execute agreements necessary or desirable in order to commence and complete the Authority’s Capital Project known as Rehabilitate Taxiways Bravo East/South and Alpha East (MPA L1708) subject to the following conditions: funds expended for the MPA L1708 Rehabilitate Taxiways Bravo East/South and Alpha East Capital Project shall not

exceed \$31,000,000 (the “Partial Project Budget”); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Project, it appears likely that the Project will exceed the Partial Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on March 19, 2026.

Members Jacobs, O’Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

MPA L1354 – Central Heating Plant Upgrades, Logan International Airport, East Boston, MA, Revised Partial Project Budget

Ms. Burdi presented information on Central Heating Plant project status, and on Central Heating Plant project objectives, benefits and Board recommendation.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly (each, an “Authorized Officer”), to take actions necessary or desirable and to execute agreements necessary or desirable in order to continue and complete the Authority’s Capital Project known as the Central Heating Plant Upgrades (MPA L1354) subject to the following conditions: funds expended for the MPA L1354 Central Heating Plant Upgrades Capital Project shall not exceed \$68,000,000 (the “Revised Partial Project Budget”); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Project, it appears likely that the Project will exceed the Revised Partial Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on March 19, 2026.

Members Jacobs, O’Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

MPA L1866 – Terminal C to E Connection Modernization, Logan International Airport, East Boston, MA, Partial Project Budget

Ms. Burdi presented information on Terminal C to E Connection Modernization advancing a key element of Massport’s long-term terminal strategy, and on the project’s sustainability commitment, conditions of satisfaction and Board recommendation.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly (each, an “Authorized Officer”), to take actions necessary or desirable

and to execute agreements necessary or desirable in order to commence and complete the Authority's Capital Project known as the Terminal C to E Connection Modernization (MPA L1866) subject to the following conditions: funds expended for the MPA L1866 Terminal C to E Connection Modernization Capital Project shall not exceed \$18,000,000 (the "Partial Project Budget"); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Project, it appears likely that the Project will exceed the Partial Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on March 19, 2026.

Members Jacobs, O'Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

AUDIT AND FINANCE/COMMITTEE CHAIR JACOBS

Logan Airport Commercial Ground Transportation Service Base Rate

Mr. Gallagher presented information on improving and expanding HOV options to Logan Airport.

Upon a motion duly made and seconded, it was

VOTED:

WHEREAS, the Authority has a long history of environmental stewardship and encouraging travel via high occupancy vehicles ("HOV") to Logan Airport; and

WHEREAS, to further encourage the use of HOV, the Authority proposes to implement a new Base Rate for Commercial Ground Transportation Service Vehicles at Logan Airport; and

WHEREAS, implementation of this Base Rate is intended to incentivize the use of HOV vehicles (seating for 10-15 passengers) for scheduled service to Logan Airport in areas with untapped demand for HOV.

NOW, THEREFORE, BE IT RESOLVED AND VOTED THAT:

The Chief Executive Officer and Executive Director, or his designee, is hereby authorized and directed to implement the Base Rate set forth below, effective April 15, 2026, subject to the Authority's regulations:

VEHICLE CLASS	BASE RATE (per pick-up)	EFFECTIVE DATE
Scheduled HOV Shuttle/Van (10-15 passengers)	\$1.50	April 15, 2026

The Base Rate established by this Vote shall remain in effect until a new rate is established by the Authority.

Notwithstanding the adoption of the foregoing Base Rate, consistent with the Board's vote of January 15, 2004, the per-Trip fee applicable to a Scheduled HOV Shuttle/Van that is also an Alternative Fuel Vehicle shall be reduced by 50% from the foregoing schedule. Additionally, consistent with the Board's vote of May 17, 2007, the foregoing Scheduled HOV Shuttle/Van shall require Operator to pay the greater of (a) the applicable Base Rate multiplied by 10 Trips per calendar month, or (b) the applicable Base Rate multiplied by the number of Trips operated in each calendar month.

The Chief Executive Officer and Executive Director, or his designee, is hereby authorized and directed to do all acts and things and to determine parameters, conditions and limitations (i.e., approved route and schedule) for eligibility for this category of service and Base Rate as deemed necessary and appropriate to effectuate, consistent with this vote.

Members Jacobs, O'Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

ASSENT AGENDA

Assent Agenda Items #8 and #9 were taken in one roll call vote.

MPA L1927 – Operational Facility Relocation, Logan International Airport, East Boston, MA, Full Project Budget

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly (each, an "Authorized Officer"), to take actions necessary or desirable and to execute agreements necessary or desirable in order to commence and complete the Authority's Capital Project known as the Operational Facility Relocation (MPA L1927) subject to the following conditions: funds expended for the MPA L1927 Operational Facility Relocation Capital Project shall not exceed \$15,000,000 (the "Full Project Budget"); the Chief Infrastructure Officer shall report back to the Board if, at any time during the life of the Project, it appears likely that the Project will exceed the Full Project Budget; and the Chief Infrastructure Officer also shall report any material changes to the scope of the work for this Capital Project as described in the materials presented at the Board Meeting on March 19, 2026.

Logan Airport Sunrise Air Carrier Operating Agreement

Upon a motion duly made and seconded, it was

VOTED:

To authorize the Chief Executive Officer and Executive Director, the Director of Administration & Finance and Secretary-Treasurer, or the Assistant Secretary-Treasurer, each acting singly (each, an “Authorized Officer”), to execute on behalf of the Authority, conditional upon receipt of all required documentation, an Air Carrier Operating Agreement with Global Crossing Airlines, Inc. d/b/a GlobalX for Sunrise Airways, S.A. (“Sunrise”) to allow Sunrise to conduct operations at Boston Logan International Airport. Sunrise will pay all applicable fees established by the Authority for use of airport premises, including, but not limited to, landing fees, parking fees, rental charges for terminal or other space at Boston Logan International Airport, and such other charges and fees as the Authority has established or may establish from time to time. Before the agreement is executed, Sunrise shall have valid and current certifications and authorizations from all state, federal and other governmental regulatory bodies for the aircraft used and the aircraft operation conducted, and the Air Carrier Operating Agreement shall be subject to cancellation or termination by the Authority.

On items #8 and #9 as set forth on the Agenda, Members Jacobs, O’Brien, Evangelidis, Everhart, Nucci, and Eng voted Yes.

ADJOURNMENT

Motion to Adjourn

Chair Jacobs stated there is no Executive Session.

Upon a motion duly made and seconded, it was

VOTED:

That the Authority adjourn the March 19, 2026 Board Meeting.

Members Jacobs, O'Brien, Evangelidis, Everhart, Nucci and Eng voted Yes.

The meeting adjourned at 10:21 A.M.

Ann Buckley
Assistant Secretary-Treasurer

List of Documents and Other Exhibits Used in Public Session

1. Board Book
2. PowerPoint Presentation Slides