



FY26-FY30 CAPITAL INVESTMENT PLAN (CIP)





Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Completed Projects | | | | | | | | | | | |
|---|--|---------|-------------|--------------|------------|------------|------------|------------|--------------|------------|--------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| AGENCY WIDE | | | | | | | | | | | |
| Administration | | | | | | | | | | | |
| | AE25 FY25 - ADMINISTRATION CAPITAL EQUIPMENT | MR | \$74 | \$129 | \$0 | \$0 | \$0 | \$0 | \$129 | \$0 | \$204 |
| | Total Administration | | \$74 | \$129 | \$0 | \$0 | \$0 | \$0 | \$129 | \$0 | \$204 |
| AGENCY WIDE Completed Projects Total | | | \$74 | \$129 | \$0 | \$0 | \$0 | \$0 | \$129 | \$0 | \$204 |

Completed Projects: AGENCY WIDE



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

Ongoing Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|-----------------------------|---|---------|----------------|----------------|----------------|--------------|--------------|--------------|----------------|----------------|----------------|
| AGENCY WIDE | | | | | | | | | | | |
| Administration | | | | | | | | | | | |
| A317 | CONSOLIDATED CAMERA SURVEILLANCE SYSTEM ENHANCEMENT UPGRADES | I&E | \$1,546 | \$884 | \$0 | \$0 | \$0 | \$0 | \$884 | \$2,000 | \$4,430 |
| A400 | ENTERPRISE DOCUMENT CONTENT MANAGEMENT SYSTEM | I&E | \$75 | \$300 | \$1,000 | \$500 | \$500 | \$300 | \$2,600 | \$710 | \$3,385 |
| Total Administration | | | \$1,621 | \$1,184 | \$1,000 | \$500 | \$500 | \$300 | \$3,484 | \$2,710 | \$7,815 |
| Capital Programs | | | | | | | | | | | |
| A197 | ASSET INVENTORY & MAINT. MANAGEMENT SYSTEM | MR | \$7,736 | \$499 | \$1,000 | \$1,000 | \$500 | \$500 | \$3,499 | \$1,085 | \$12,320 |
| A298 | ADDITIONAL WATER & ELECTRIC METERS | I&E | \$854 | \$1,001 | \$1,500 | \$0 | \$0 | \$0 | \$2,501 | \$0 | \$3,355 |
| A308 | CAPITAL PROJECT MANAGEMENT SYSTEM | MR | \$3,742 | \$303 | \$200 | \$100 | \$0 | \$0 | \$603 | \$0 | \$4,345 |
| A310 | INFRASTRUCTURE DISASTER RESILIENCY | MTPL | \$6,797 | \$1,003 | \$1,000 | \$1,000 | \$0 | \$0 | \$3,003 | \$2,800 | \$12,600 |
| A353 | TERMINAL SEATING | MR | \$1,147 | \$303 | \$300 | \$300 | \$0 | \$0 | \$903 | \$900 | \$2,950 |
| A387 | ACS/VMS AUTHORITY WIDE SERVICES | I&E | \$506 | \$114 | \$0 | \$0 | \$0 | \$0 | \$114 | \$400 | \$1,020 |
| A397 | AUTHORITY-WIDE MISC ABATEMENT | MTPL | \$1,827 | \$323 | \$0 | \$0 | \$0 | \$0 | \$323 | \$0 | \$2,150 |
| A398 | AUTHORITY-WIDE CONSTRUCTION TESTING AND INSPECTIONS | MR | \$1,060 | \$100 | \$0 | \$0 | \$0 | \$0 | \$100 | \$0 | \$1,160 |
| A399 | AUTHORITY-WIDE MISC. SOIL TESTING | MR | \$854 | \$46 | \$0 | \$0 | \$0 | \$0 | \$46 | \$0 | \$900 |
| A402 | AUTHORITY-WIDE TECHNOLOGY DEVELOPMENT PROGRAM | I&E | \$5,359 | \$3,531 | \$3,000 | \$1,500 | \$310 | \$0 | \$8,341 | \$1,500 | \$15,200 |
| A406 | STRATEGIC PROJECTS PROGRAM MANAGEMENT & OPM | I&E | \$6,689 | \$741 | \$360 | \$360 | \$360 | \$0 | \$1,821 | \$10,320 | \$18,830 |
| A414 | FLAGGING AND TRAFFIC CONTROL SERVICES | MR | \$229 | \$146 | \$0 | \$0 | \$0 | \$0 | \$146 | \$0 | \$375 |
| A415 | AUTHORITY WIDE CHARGING STATIONS | I&E | \$1,817 | \$408 | \$450 | \$250 | \$0 | \$0 | \$1,108 | \$4,500 | \$7,425 |
| A424 | CLIMATE ACTION INITIATIVES | I&E | \$8,923 | \$2,572 | \$2,650 | \$1,685 | \$1,570 | \$1,850 | \$10,327 | \$5,850 | \$25,100 |
| A426 | INFRASTRUCTURE & UTILITIES PROGRAM | I&E | \$3,760 | \$3,990 | \$1,000 | \$5,255 | \$5,255 | \$5,255 | \$20,755 | \$43,735 | \$68,250 |
| A427 | MASSPORT BUILDING CONDITION ASSESSMENT | MR | \$11,207 | \$4,493 | \$3,000 | \$2,010 | \$2,010 | \$2,010 | \$13,523 | \$2,970 | \$27,700 |
| A428 | AUTHORITY WIDE RESIDENT ENGINEERING | MTPL | \$520 | \$1,000 | \$600 | \$600 | \$0 | \$0 | \$2,200 | \$1,580 | \$4,300 |
| A433 | AUTHORITY WIDE ENERGY CONSERVATION EFFORTS & MEASURES | MTPL | \$2,605 | \$4,895 | \$4,000 | \$3,500 | \$4,920 | \$5,000 | \$22,315 | \$289,280 | \$314,200 |
| A442 | TERMINAL B AND C ESCALATORS MODERNIZATION PROJECT | MR | \$3,958 | \$9,042 | \$5,000 | \$0 | \$0 | \$0 | \$14,042 | \$0 | \$18,000 |
| A444 | 2A/2B MAINTENANCE | I&E | \$342 | \$658 | \$500 | \$500 | \$0 | \$0 | \$1,658 | \$500 | \$2,500 |
| A448 | AUTHORITY WIDE CROSSWALK IMPROVEMENTS | I&E | \$192 | \$103 | \$150 | \$0 | \$0 | \$0 | \$253 | \$0 | \$445 |
| A450 | AUTHORITY WIDE ELEVATOR, ESCALATOR, AND MOVING WALKWAY PROGRAM | MR | \$206 | \$2,694 | \$10,000 | \$10,000 | \$0 | \$0 | \$22,694 | \$34,600 | \$57,500 |
| A453 | ON-CALL SUSTAINABILITY PROJECT SERVICES | I&E | \$0 | \$500 | \$1,500 | \$895 | \$635 | \$335 | \$3,865 | \$635 | \$4,500 |
| A454 | MASSPORT MICA & ASHRAE IMPROVEMENTS | I&E | \$422 | \$11,273 | \$2,900 | \$9,000 | \$5,300 | \$5,300 | \$33,773 | \$309,680 | \$343,875 |
| A462 | UTILITY METERING SYSTEM UPGRADE - MASSPORT-WIDE | MR | \$0 | \$525 | \$935 | \$4,330 | \$4,330 | \$1,240 | \$11,360 | \$2,840 | \$14,200 |
| A463 | BUILDING ENVELOPE REPAIRS - MASSPORT-WIDE | MR | \$109 | \$921 | \$6,480 | \$9,240 | \$9,500 | \$9,700 | \$35,841 | \$46,680 | \$82,630 |
| A465 | AIRCRAFT RESCUE AND FIRE FIGHTING FLUORINE FREE FOAM TRANSITION | I&E | \$1 | \$1,245 | \$3,980 | \$1,270 | \$1,150 | \$885 | \$8,530 | \$2,699 | \$11,230 |
| A466 | AUTHORITY WIDE SOLAR IMPLEMENTATION | I&E | \$935 | \$3,300 | \$2,755 | \$3,450 | \$3,830 | \$1,000 | \$14,335 | \$62,930 | \$78,200 |
| A467 | MAXIMO SYSTEM UPGRADE | I&E | \$74 | \$500 | \$0 | \$0 | \$0 | \$0 | \$500 | \$0 | \$574 |
| A472 | FIRE ALARM/FIRE PROTECTION SYSTEMS UPGRADE | MR | \$89 | \$811 | \$400 | \$400 | \$0 | \$0 | \$1,611 | \$400 | \$2,100 |

Ongoing Projects: AGENCY WIDE



Proposed FY26-30 Capital Program
 Sorted by Facility, Status, Program
 (000's Omitted)

| Ongoing Projects | | | | | | | | | | | |
|----------------------------------|---|---------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|--------------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| | A477 RESILIENT PORT SOLUTIONS | I&E | \$0 | \$375 | \$525 | \$225 | \$0 | \$0 | \$1,125 | \$375 | \$1,500 |
| Total Capital Programs | | | \$71,963 | \$57,413 | \$54,185 | \$56,870 | \$39,670 | \$33,075 | \$241,213 | \$826,259 | \$1,139,435 |
| FARS | | | | | | | | | | | |
| | A374 ERP SYSTEM CONSOLIDATION | MR | \$8,788 | \$10,502 | \$10,600 | \$4,500 | \$0 | \$0 | \$25,602 | \$0 | \$34,390 |
| Total FARS | | | \$8,788 | \$10,502 | \$10,600 | \$4,500 | \$0 | \$0 | \$25,602 | \$0 | \$34,390 |
| Information Systems | | | | | | | | | | | |
| | A106 CAPITAL COMPUTER EQUIPMENT | MR | \$0 | \$25 | \$25 | \$25 | \$0 | \$0 | \$75 | \$600 | \$675 |
| | A250 IT FLEET VEHICLE REPLACEMENT | MR | \$490 | \$145 | \$250 | \$0 | \$0 | \$0 | \$395 | \$500 | \$1,385 |
| | A349 NETWORK SWITCH INFRASTRUCTURE ADDITIONS/EXPANSIONS AND END-OF-SUPPORT LIFE | MR | \$4,431 | \$1,750 | \$1,000 | \$1,000 | \$0 | \$0 | \$3,750 | \$2,819 | \$11,000 |
| | A408 CLMS/MGP/UMS/AVSTATS REPLACEMENT | MR | \$467 | \$398 | \$500 | \$500 | \$0 | \$0 | \$1,398 | \$0 | \$1,865 |
| | A409 DIGITAL SIGNAGE - PHASE II | I&E | \$495 | \$650 | \$500 | \$500 | \$0 | \$0 | \$1,650 | \$8,490 | \$10,635 |
| | A417 DATA WAREHOUSE TECHNOLOGIES FAST | I&E | \$379 | \$321 | \$0 | \$0 | \$0 | \$0 | \$321 | \$550 | \$1,250 |
| | A438 MOTOROLA ASTRO 25 RADIO UPGRADE | MR | \$134 | \$696 | \$2,000 | \$1,000 | \$0 | \$0 | \$3,696 | \$0 | \$3,830 |
| | A443 IDENTITY MANAGEMENT SYSTEM (IDMS) REPLACEMENT | I&E | \$1,379 | \$2,021 | \$300 | \$200 | \$200 | \$0 | \$2,721 | \$2,500 | \$6,600 |
| | A455 SAFETY MANAGEMENT SYSTEM | I&E | \$165 | \$200 | \$50 | \$0 | \$0 | \$0 | \$250 | \$1,050 | \$1,465 |
| | A460 FLOOR PLAN DATA CONVERSION AND FIELD SURVEY | I&E | \$992 | \$3,008 | \$3,000 | \$3,000 | \$0 | \$0 | \$9,008 | \$15,500 | \$25,500 |
| | A464 INFORMATION TECHNOLOGY IMPLEMENTATION SERVICES | MR | \$1,171 | \$2,504 | \$850 | \$0 | \$0 | \$0 | \$3,354 | \$350 | \$4,875 |
| | A473 EMERGENCY SERVICES COMPUTER AIDED DISPATCH CLOUD SYSTEM | MTPL | \$0 | \$145 | \$0 | \$0 | \$0 | \$0 | \$145 | \$550 | \$695 |
| Total Information Systems | | | \$10,103 | \$11,863 | \$8,475 | \$6,225 | \$200 | \$0 | \$26,763 | \$32,909 | \$69,775 |
| Network Operations | | | | | | | | | | | |
| | A378 NETWORK CABLING INFRASTRUCTURE EXPANSION, PHASE 2 | MR | \$1,250 | \$300 | \$200 | \$200 | \$0 | \$0 | \$700 | \$1,600 | \$3,550 |
| Total Network Operation | | | \$1,250 | \$300 | \$200 | \$200 | \$0 | \$0 | \$700 | \$1,600 | \$3,550 |
| System Operations | | | | | | | | | | | |
| | A410 STORAGE & BACKUP PROJECTS | MTPL | \$381 | \$197 | \$10 | \$25 | \$10 | \$175 | \$417 | \$387 | \$1,185 |
| | A411 MASSPORT OFFICE AUTOMATION AND DISASTER RECOVERY | MTPL | \$1,102 | \$248 | \$0 | \$0 | \$170 | \$510 | \$928 | \$450 | \$2,480 |
| | A413 AUTHORITY-WIDE PARKING REVENUE SYSTEM INSTALLATION AND UPGRADES | MR | \$5,194 | \$1,251 | \$0 | \$0 | \$0 | \$0 | \$1,251 | \$1,950 | \$8,395 |
| | A419 OT/IOT SECURITY IMPLEMENTATION | I&E | \$220 | \$255 | \$200 | \$200 | \$250 | \$250 | \$1,155 | \$1,700 | \$3,075 |
| | A430 PARKING FACILITIES COUNTERS AND SIGNAGE | I&E | \$2,764 | \$587 | \$0 | \$0 | \$0 | \$0 | \$587 | \$7,124 | \$10,475 |
| | A441 MPALAB HARDWARE REFRESH | MR | \$73 | \$377 | \$0 | \$0 | \$0 | \$0 | \$377 | \$0 | \$450 |
| Total System Operations | | | \$9,734 | \$2,914 | \$210 | \$225 | \$430 | \$935 | \$4,714 | \$11,611 | \$26,060 |

Ongoing Projects: AGENCY WIDE



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

Ongoing Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|---|---|---------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|--------------------|
| Systems Security | | | | | | | | | | | |
| A375 | CYBER SECURITY PHASE II | I&E | \$1,995 | \$173 | \$100 | \$400 | \$55 | \$180 | \$908 | \$573 | \$3,475 |
| A392 | EOC TECHNOLOGY | MR | \$574 | \$147 | \$0 | \$0 | \$0 | \$0 | \$147 | \$714 | \$1,435 |
| A393 | RADIO UPGRADES & ENHANCEMENTS | MR | \$1,270 | \$505 | \$350 | \$350 | \$350 | \$350 | \$1,905 | \$0 | \$3,175 |
| A394 | ALERT 3 SYSTEMS | MR | \$296 | \$154 | \$400 | \$150 | \$0 | \$0 | \$704 | \$300 | \$1,300 |
| Total Systems Security | | | \$4,135 | \$978 | \$850 | \$900 | \$405 | \$530 | \$3,663 | \$1,587 | \$9,385 |
| Telecommunications | | | | | | | | | | | |
| A282 | TELECOMMUNICATIONS SERVERS & SWITCH UPGRADE | MR | \$2,143 | \$6 | \$10 | \$10 | \$90 | \$0 | \$116 | \$170 | \$2,429 |
| Total Telecommunications | | | \$2,143 | \$6 | \$10 | \$10 | \$90 | \$0 | \$116 | \$170 | \$2,429 |
| AGENCY WIDE Ongoing Projects Total | | | \$109,737 | \$85,161 | \$75,530 | \$69,430 | \$41,295 | \$34,840 | \$306,256 | \$876,845 | \$1,292,839 |

Ongoing Projects: AGENCY WIDE



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Proposed Projects | | | | | | | | | | | |
|--|---|---------|------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| AGENCY WIDE | | | | | | | | | | | |
| Administration | | | | | | | | | | | |
| A104 | CAPITAL EQUIPMENT | MR | \$0 | \$50 | \$280 | \$350 | \$0 | \$0 | \$680 | \$1,400 | \$2,080 |
| A490 | CLIMATE ACTION PILOT PROJECTS | I&E | \$0 | \$0 | \$500 | \$1,000 | \$1,000 | \$500 | \$3,000 | \$0 | \$3,000 |
| Total Administration | | | \$0 | \$50 | \$780 | \$1,350 | \$1,000 | \$500 | \$3,680 | \$1,400 | \$5,080 |
| Capital Programs | | | | | | | | | | | |
| A356 | AUTHORITY INITIATIVES | MTPL | \$0 | \$2,000 | \$1,000 | \$1,000 | \$0 | \$0 | \$4,000 | \$3,000 | \$7,000 |
| A468 | VOICE/RADIO RECORDING SYSTEM UPGRADE | I&E | \$0 | \$225 | \$0 | \$0 | \$0 | \$0 | \$225 | \$400 | \$625 |
| A469 | EMC PMAX8000 STORAGE REPLACEMENT | MR | \$0 | \$0 | \$0 | \$0 | \$700 | \$700 | \$1,400 | \$0 | \$1,400 |
| A478 | UNDERGROUND UTILITIES DATA IMPROVEMENTS, DATA CONVERSION AND DATA COLLECTIO | I&E | \$0 | \$0 | \$1,600 | \$1,600 | \$2,400 | \$0 | \$5,600 | \$1,400 | \$7,000 |
| A479 | MASSPORT INTEGRATED NETWORK OF DIGITAL TWINS (MINDT) | I&E | \$0 | \$500 | \$750 | \$750 | \$1,000 | \$500 | \$3,500 | \$3,500 | \$7,000 |
| A491 | MASSPORT DRAWING MANAGEMENT SYSTEM (DMS) | I&E | \$0 | \$0 | \$1,000 | \$1,000 | \$500 | \$0 | \$2,500 | \$1,000 | \$3,500 |
| Total Capital Programs | | | \$0 | \$2,725 | \$4,350 | \$4,350 | \$4,600 | \$1,200 | \$17,225 | \$9,300 | \$26,525 |
| Information Systems | | | | | | | | | | | |
| A486 | SERVICENOW IMPLEMENTATION | MR | \$0 | \$465 | \$350 | \$0 | \$0 | \$0 | \$815 | \$0 | \$815 |
| A487 | BCG DIGITAL STRATEGIC ROADMAP | I&E | \$0 | \$500 | \$500 | \$0 | \$0 | \$0 | \$1,000 | \$7,000 | \$8,000 |
| Total Information Systems | | | \$0 | \$965 | \$850 | \$0 | \$0 | \$0 | \$1,815 | \$7,000 | \$8,815 |
| System Operations | | | | | | | | | | | |
| A483 | FIBER CHANNEL SWITCHES PROJECT | MR | \$0 | \$0 | \$200 | \$0 | \$0 | \$0 | \$200 | \$366 | \$566 |
| A485 | SQL SERVER REPLACEMENTS / DATABASE UPGRADE | MR | \$0 | \$62 | \$0 | \$0 | \$0 | \$0 | \$62 | \$0 | \$62 |
| Total System Operations | | | \$0 | \$62 | \$200 | \$0 | \$0 | \$0 | \$262 | \$366 | \$628 |
| AGENCY WIDE Proposed Projects Total | | | \$0 | \$3,802 | \$6,180 | \$5,700 | \$5,600 | \$1,700 | \$22,982 | \$20,014 | \$42,996 |

Proposed Projects: AGENCY WIDE



Proposed FY26-30 Capital Program
Totals by Facility & Final Fund Category
 (000's Omitted)

| Agency Wide Project Total | | | | | | | | | |
|--------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|--------------------|
| | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| AGENCY WIDE | | | | | | | | | |
| Ongoing Projects | \$109,737 | \$85,161 | \$75,530 | \$69,430 | \$41,295 | \$34,840 | \$306,256 | \$876,845 | \$1,292,839 |
| Proposed Projects | \$0 | \$3,802 | \$6,180 | \$5,700 | \$5,600 | \$1,700 | \$22,982 | \$20,014 | \$42,996 |
| Completed Projects | \$74 | \$129 | \$0 | \$0 | \$0 | \$0 | \$129 | \$0 | \$204 |
| AGENCY WIDE Grand Total | \$109,812 | \$89,092 | \$81,710 | \$75,130 | \$46,895 | \$36,540 | \$329,367 | \$896,859 | \$1,336,039 |

AGENCY WIDE



Proposed FY26-30 Capital Program

*Sorted by Facility, Status, Program
(000's Omitted)*

| Completed Projects | | | | | | | | | | | |
|---|---|---------|----------------|--------------|------------|------------|------------|------------|--------------|------------|----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| HANSCOM | | | | | | | | | | | |
| Hanscom Landside | | | | | | | | | | | |
| | H213 SALT STORAGE RELOCATION AND CIVIL AIR TERMINAL PARKING EXPANSION | MR | \$3,665 | \$285 | \$0 | \$0 | \$0 | \$0 | \$285 | \$0 | \$3,950 |
| | Total Hanscom Landside | | \$3,665 | \$285 | \$0 | \$0 | \$0 | \$0 | \$285 | \$0 | \$3,950 |
| HANSCOM Completed Projects Total | | | \$3,665 | \$285 | \$0 | \$0 | \$0 | \$0 | \$285 | \$0 | \$3,950 |

Completed Projects: HANSCOM



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Ongoing Projects | | | | | | | | | | | |
|---------------------------------------|---|---------|-----------------|-----------------|-----------------|-----------------|----------------|------------|-----------------|----------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| HANSCOM | | | | | | | | | | | |
| Hanscom Airside | | | | | | | | | | | |
| | H243 HANSCOM AIRFIELD EQUIPMENT REPLACEMENT | MR | \$6,224 | \$1,001 | \$1,000 | \$1,000 | \$0 | \$0 | \$3,001 | \$6,725 | \$15,950 |
| | H288 REHAB RUNWAY 5-23 WITH LIGHTING, EMAS, AND GEOMETRY IMPROVEMENTS | MTPL | \$11,436 | \$564 | \$5,000 | \$2,000 | \$0 | \$0 | \$7,564 | \$0 | \$19,000 |
| | H296 TAXIWAY E REHABILITATION AND ASSOCIATED GEOMETRY IMPROVEMENTS | MTPL | \$146 | \$654 | \$4,000 | \$4,800 | \$200 | \$0 | \$9,654 | \$0 | \$9,800 |
| | H304 REHAB EMPLOYEE AREAS IN MAINTENANCE GARAGE | MR | \$122 | \$501 | \$1,000 | \$0 | \$0 | \$0 | \$1,501 | \$877 | \$2,500 |
| | H314 CIVIL AIR TERMINAL ELECTRICAL CAPACITY UPGRADES – PHASE I | MTPL | \$85 | \$160 | \$255 | \$2,500 | \$2,000 | \$0 | \$4,915 | \$0 | \$5,000 |
| | H318 DRAIN STUDY | MR | \$6 | \$41 | \$600 | \$353 | \$0 | \$0 | \$994 | \$0 | \$1,000 |
| | H320 HANSCOM HIGH MAST LIGHTING AND FOUNDATION REPLACEMENT | MR | \$185 | \$2,015 | \$0 | \$0 | \$0 | \$0 | \$2,015 | \$0 | \$2,200 |
| | H323 HANSCOM WATER DISTRIBUTION SYSTEM UPGRADES | MR | \$387 | \$3,113 | \$1,000 | \$0 | \$0 | \$0 | \$4,113 | \$0 | \$4,500 |
| | H328 HANSCOM FIELD NORTH SIDE VEHICLE SERVICE ROAD | I&E | \$0 | \$200 | \$1,300 | \$0 | \$0 | \$0 | \$1,500 | \$0 | \$1,500 |
| | Total Hanscom Airside | | \$18,590 | \$8,249 | \$14,155 | \$10,653 | \$2,200 | \$0 | \$35,258 | \$7,602 | \$61,450 |
| Hanscom Landside | | | | | | | | | | | |
| | H298 HANSCOM MOTOROLA ASR | I&E | \$422 | \$293 | \$0 | \$0 | \$0 | \$0 | \$293 | \$250 | \$965 |
| | H312 WATER GATES AND HYDRANTS-SELECTIVE REPLACEMENTS | MR | \$62 | \$28 | \$30 | \$30 | \$0 | \$0 | \$88 | \$0 | \$150 |
| | H319 CIVIL AIR TERMINAL ARCHITECTURAL AND SECURITY UPGRADES | I&E | \$2,115 | \$9,099 | \$6,286 | \$0 | \$0 | \$0 | \$15,385 | \$0 | \$17,500 |
| | HE25 FY25 - HANSCOM CAPITAL EQUIPMENT | MR | \$57 | \$193 | \$0 | \$0 | \$0 | \$0 | \$193 | \$0 | \$250 |
| | Total Hanscom Landside | | \$2,656 | \$9,612 | \$6,316 | \$30 | \$0 | \$0 | \$15,959 | \$250 | \$18,865 |
| HANSCOM Ongoing Projects Total | | | \$21,247 | \$17,862 | \$20,472 | \$10,683 | \$2,200 | \$0 | \$51,216 | \$7,852 | \$80,315 |

Ongoing Projects: HANSCOM



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Proposed Projects | | | | | | | | | | | |
|--|--|---------|--------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| HANSCOM | | | | | | | | | | | |
| Hanscom Airside | | | | | | | | | | | |
| | H285 WEST RAMP REHABILITATION | MTPL | \$0 | \$0 | \$0 | \$0 | \$500 | \$2,500 | \$3,000 | \$0 | \$3,000 |
| | H309 TAXIWAY R GEOMETRY IMPROVEMENTS, VEHICLE SERVICE ROAD AT RUNWAY 11, AND REH | MTPL | \$297 | \$0 | \$200 | \$3,400 | \$0 | \$3,455 | \$7,055 | \$24,048 | \$31,400 |
| | H311 AIRSIDE UTILITY STUDIES AND IMPROVEMENTS - EAST RAMP AND NORTH AIRFIELD | MTPL | \$0 | \$0 | \$250 | \$0 | \$0 | \$0 | \$250 | \$0 | \$250 |
| | H315 CONSTRUCT TAXIWAY E5 | I&E | \$0 | \$0 | \$2,020 | \$0 | \$0 | \$0 | \$2,020 | \$0 | \$2,020 |
| | H316 REHAB. TW M FROM RW 5 TO RW 11 WITH GEOMETRY IMPROVEMENTS | MR | \$0 | \$0 | \$0 | \$527 | \$1,973 | \$0 | \$2,500 | \$0 | \$2,500 |
| | H317 REHAB. AND IMPROVE GEOMETRY ON TW M SOUTH FROM RW 5 TO TW S | MR | \$0 | \$0 | \$0 | \$1,300 | \$0 | \$0 | \$1,300 | \$0 | \$1,300 |
| | H326 ADDITIONAL BUNK SPACE AT ARFFS - HANSCOM | I&E | \$0 | \$700 | \$0 | \$0 | \$0 | \$0 | \$700 | \$0 | \$700 |
| | H329 HIGH SPEED TAXI EXIT OFF RW 11 | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,300 | \$4,300 |
| | H330 TAXIWAYS S AND G REHAB. WITH GEOMETRY IMPROVEMENTS | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,000 | \$7,000 |
| | H331 LIGHTING VAULT ROOF AND BUILDING REHABILITATION | MR | \$0 | \$420 | \$280 | \$0 | \$0 | \$0 | \$700 | \$300 | \$1,000 |
| | H332 ENGINE 52 | MR | \$0 | \$0 | \$0 | \$2,200 | \$0 | \$0 | \$2,200 | \$0 | \$2,200 |
| | H335 INSTALL AND MAINTAIN AIRFIELD SECURITY FENCING | MR | \$0 | \$25 | \$200 | \$200 | \$0 | \$0 | \$425 | \$0 | \$425 |
| | H336 UPGRADE RW 11-29 EDGE LIGHTS TO LED FIXTURES | MR | \$0 | \$50 | \$350 | \$0 | \$0 | \$0 | \$400 | \$0 | \$400 |
| | Total Hanscom Airside | | \$297 | \$1,195 | \$3,300 | \$7,627 | \$2,473 | \$5,955 | \$20,550 | \$35,648 | \$56,495 |
| Hanscom Landside | | | | | | | | | | | |
| | H334 HANSCOM FOAM RESUPPLY TRAILER | I&E | \$0 | \$120 | \$0 | \$0 | \$0 | \$0 | \$120 | \$0 | \$120 |
| | HEQP HANSCOM SMALL CAPITAL EQUIPMENT | MR | \$0 | \$150 | \$150 | \$150 | \$0 | \$0 | \$450 | \$600 | \$1,050 |
| | Total Hanscom Landside | | \$0 | \$270 | \$150 | \$150 | \$0 | \$0 | \$570 | \$600 | \$1,170 |
| HANSCOM Proposed Projects Total | | | \$297 | \$1,465 | \$3,450 | \$7,777 | \$2,473 | \$5,955 | \$21,120 | \$36,248 | \$57,665 |

Proposed Projects: HANSCOM



Proposed FY26-30 Capital Program
Totals by Facility & Final Fund Category
 (000's Omitted)

| Hanscom Project Total | | | | | | | | | |
|------------------------------|-------------------|-----------------|-----------------|-----------------|----------------|----------------|-----------------|-----------------|-------------------|
| | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| HANSCOM | | | | | | | | | |
| Ongoing Projects | \$21,247 | \$17,862 | \$20,472 | \$10,683 | \$2,200 | \$0 | \$51,216 | \$7,852 | \$80,315 |
| Proposed Projects | \$297 | \$1,465 | \$3,450 | \$7,777 | \$2,473 | \$5,955 | \$21,120 | \$36,248 | \$57,665 |
| Completed Projects | \$3,665 | \$285 | \$0 | \$0 | \$0 | \$0 | \$285 | \$0 | \$3,950 |
| HANSCOM Grand Total | \$25,209 | \$19,611 | \$23,922 | \$18,460 | \$4,673 | \$5,955 | \$72,621 | \$44,100 | \$141,930 |

HANSCOM



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

Completed Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|-------------------------|--|---------|------------------|-----------------|----------------|------------|------------|------------|-----------------|------------|------------------|
| LOGAN AIRPORT | | | | | | | | | | | |
| Logan Airside | | | | | | | | | | | |
| | L916 AIRFIELD UNDERGROUND COMMUNICATION PATH | MTPL | \$8,448 | \$2,052 | \$0 | \$0 | \$0 | \$0 | \$2,052 | \$0 | \$10,500 |
| | L1566 RECIRCUICT RUNWAY 4R LIGHT SYSTEMS AND REPLACE EDGE LIGHT INFRASTRUCTURE | MTPL | \$3,968 | \$3,032 | \$0 | \$0 | \$0 | \$0 | \$3,032 | \$0 | \$7,000 |
| | L1645 REHABILITATE RUNWAY 15R-33L FULL LENGTH INCLUDING ELECTRICAL | MTPL | \$58,833 | \$1,593 | \$0 | \$0 | \$0 | \$0 | \$1,593 | \$0 | \$60,426 |
| | L1653 REHABILITATE TW N FROM RUNWAY 15R-33L TO RUNWAY 22L | MTPL | \$14,717 | \$12,283 | \$0 | \$0 | \$0 | \$0 | \$12,283 | \$0 | \$27,000 |
| | L1763 HIGH SPEED RAPID RESPONSE RESCUE VESSEL / MARINE 32 REPLACEMENT VESSEL COS | MTPL | \$1,417 | \$83 | \$0 | \$0 | \$0 | \$0 | \$83 | \$0 | \$1,500 |
| | L1765 REPLACEMENT OF LAHSO REGULATOR | MTPL | \$1,635 | \$1,165 | \$0 | \$0 | \$0 | \$0 | \$1,165 | \$0 | \$2,800 |
| | L1777 RESTROOM ACCESSIBILITY | MR | \$630 | \$1 | \$0 | \$0 | \$0 | \$0 | \$1 | \$0 | \$631 |
| | L1779 SENSITIVE COMPARTMENT INFORMATION FACILITY | I&E | \$5,405 | \$95 | \$0 | \$0 | \$0 | \$0 | \$95 | \$0 | \$5,500 |
| | L1868 TERMINAL A SATELLITE GENERATOR FUEL TANK REPLACEMENT | MR | \$350 | \$600 | \$0 | \$0 | \$0 | \$0 | \$600 | \$0 | \$950 |
| | Total Logan Airside | | \$95,405 | \$20,902 | \$0 | \$0 | \$0 | \$0 | \$20,902 | \$0 | \$116,307 |
| Logan Intermodal | | | | | | | | | | | |
| | L1459 MIDLIFE REBUILDS - BUSES | MTPL | \$29,112 | \$53 | \$0 | \$0 | \$0 | \$0 | \$53 | \$0 | \$29,165 |
| | Total Logan Intermodal | | \$29,112 | \$53 | \$0 | \$0 | \$0 | \$0 | \$53 | \$0 | \$29,165 |
| Logan Landside | | | | | | | | | | | |
| | L338 TERMINAL E MODERNIZATION | I&E | \$650,191 | \$6,809 | \$0 | \$0 | \$0 | \$0 | \$6,809 | \$0 | \$657,000 |
| | L1451 SECURITY BADGING OFFICE / AERODROME RENOVATIONS | MR | \$2,571 | \$429 | \$0 | \$0 | \$0 | \$0 | \$429 | \$0 | \$3,000 |
| | L1488 FUEL FARM SEWAGE LIFT STATION OVERHAUL | MR | \$321 | \$7 | \$0 | \$0 | \$0 | \$0 | \$7 | \$0 | \$328 |
| | L1622 TERMINAL A IMPROVEMENTS | MTPL | \$9,441 | \$1,853 | \$0 | \$0 | \$0 | \$0 | \$1,853 | \$0 | \$11,294 |
| | L1740 LOC DATA CENTER CRAC UNIT REPLACEMENT | MR | \$6,258 | \$942 | \$0 | \$0 | \$0 | \$0 | \$942 | \$0 | \$7,200 |
| | L1749 SECURITY TURNSTILES AT FACILITIES | I&E | \$643 | \$257 | \$0 | \$0 | \$0 | \$0 | \$257 | \$0 | \$900 |
| | L1771 TNC RELOCATION TO THE TERMINAL B GARAGE AND RETURN CENTRAL TO REVENUE CONT | I&E | \$1,695 | \$0 | \$3,505 | \$0 | \$0 | \$0 | \$3,505 | \$0 | \$5,200 |
| | L1796 PEDESTRIAN BRIDGE NODE REPAIRS | MR | \$719 | \$281 | \$0 | \$0 | \$0 | \$0 | \$281 | \$0 | \$1,000 |
| | L1856 PEER TO PEER CAR SHARING | I&E | \$662 | \$88 | \$0 | \$0 | \$0 | \$0 | \$88 | \$0 | \$750 |
| | L1857 LOC GARAGE LIGHT FIXTURE REPLACEMENT | MR | \$306 | \$214 | \$0 | \$0 | \$0 | \$0 | \$214 | \$0 | \$520 |
| | L1859 TERMINAL A EXIT ROAD STORM WATER PUMP STATION REPLACEMENT | MR | \$366 | \$334 | \$0 | \$0 | \$0 | \$0 | \$334 | \$0 | \$700 |
| | L1862 LOC FIRST FLOOR EMERGENCY RESTORATION | MR | \$1,023 | \$477 | \$0 | \$0 | \$0 | \$0 | \$477 | \$0 | \$1,500 |
| | L1863 SPACE HEATERS REPLACEMENTS AT TERMINAL C TAXI STAND | MR | \$53 | \$1 | \$0 | \$0 | \$0 | \$0 | \$1 | \$0 | \$54 |
| | L1864 TERMINAL E - TENANT RELOCATION | I&E | \$258 | \$2,342 | \$0 | \$0 | \$0 | \$0 | \$2,342 | \$0 | \$2,600 |
| | L1931 NOURIA DRIVEWAY GATE | I&E | \$0 | \$50 | \$0 | \$0 | \$0 | \$0 | \$50 | \$0 | \$50 |
| | LE24 FY24 - LOGAN CAPITAL EQUIPMENT | MR | \$2,595 | \$166 | \$0 | \$0 | \$0 | \$0 | \$166 | \$0 | \$2,761 |
| | Total Logan Landside | | \$677,102 | \$14,251 | \$3,505 | \$0 | \$0 | \$0 | \$17,756 | \$0 | \$694,858 |

Completed Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

Completed Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|---|---------------------|---------|------------------|-----------------|----------------|------------|------------|------------|-----------------|------------|------------------|
| Logan Mitigation | | | | | | | | | | | |
| L1540 | PIERS PARK PHASE II | I&E | \$18,773 | \$1,127 | \$0 | \$0 | \$0 | \$0 | \$1,127 | \$0 | \$19,900 |
| Total Logan Mitigation | | | \$18,773 | \$1,127 | \$0 | \$0 | \$0 | \$0 | \$1,127 | \$0 | \$19,900 |
| LOGAN AIRPORT Completed Projects Total | | | \$820,392 | \$36,333 | \$3,505 | \$0 | \$0 | \$0 | \$39,838 | \$0 | \$860,230 |

Completed Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
(000's Omitted)

Ongoing Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|-------------------------|---|---------|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|------------------|------------------|
| LOGAN AIRPORT | | | | | | | | | | | |
| Logan Airside | | | | | | | | | | | |
| | L1239 LOGAN AIRFIELD EQUIPMENT REPLACEMENT | MR | \$15,145 | \$4,270 | \$2,800 | \$2,800 | \$0 | \$0 | \$9,870 | \$13,800 | \$38,815 |
| | L1366 LARGE VEHICLE SERVICE AND MAINTENANCE FACILITY | MTPL | \$13,482 | \$21,518 | \$37,000 | \$57,000 | \$53,000 | \$66,000 | \$234,518 | \$27,000 | \$275,000 |
| | L1402 TAXIWAY M REHABILITATION - FULL LENGTH | MTPL | \$9,522 | \$978 | \$2,000 | \$9,500 | \$3,500 | \$10,500 | \$26,478 | \$0 | \$36,000 |
| | L1407 ALLEYWAYS AT TERMINAL B/C, C AND C/E | PFC | \$0 | \$300 | \$4,000 | \$0 | \$0 | \$0 | \$4,300 | \$0 | \$4,300 |
| | L1465 REMOTE MONITORING SYSTEM FOR PUMPS AND OUTFALLS | I&E | \$255 | \$395 | \$700 | \$550 | \$0 | \$0 | \$1,645 | \$0 | \$1,900 |
| | L1492 FY20-30 AIRFIELD MAINTENANCE | MR | \$236 | \$214 | \$300 | \$300 | \$0 | \$0 | \$814 | \$1,700 | \$2,750 |
| | L1493 NEW LED LIGHTS ON TAXIWAYS AND RUNWAYS | MR | \$501 | \$0 | \$499 | \$0 | \$0 | \$0 | \$499 | \$0 | \$1,000 |
| | L1584 AIRFIELD AND TERMINAL FUELING IMPROVEMENTS | I&E | \$45,429 | \$8,071 | \$0 | \$0 | \$0 | \$0 | \$8,071 | \$0 | \$53,500 |
| | L1633 RUNWAY 9-27 SAFETY AREA IMPROVEMENTS | MTPL | \$12,009 | \$48,991 | \$31,000 | \$18,000 | \$0 | \$0 | \$97,991 | \$0 | \$110,000 |
| | L1642 AIRSIDE ELECTRICAL INFRASTRUCTURE UPGRADES | MTPL | \$247 | \$5,553 | \$1,000 | \$1,000 | \$0 | \$0 | \$7,553 | \$17,200 | \$25,000 |
| | L1646 LOGAN AIRPORT DRAINAGE STUDY AND IMPROVEMENTS | MR | \$1 | \$35 | \$550 | \$765 | \$649 | \$0 | \$1,999 | \$0 | \$2,000 |
| | L1696 NORTH CARGO RAMP REHABILITATION | MTPL | \$4,340 | \$115 | \$0 | \$0 | \$0 | \$0 | \$115 | \$21,294 | \$25,750 |
| | L1705 NORTH AND SOUTH GATE PAVEMENT REHAB AND SOUTH GATE CANOPY | MR | \$172 | \$400 | \$4,428 | \$0 | \$0 | \$0 | \$4,828 | \$0 | \$5,000 |
| | L1707 REHAB TAXIWAY A AND B NORTH | MTPL | \$12,610 | \$13,390 | \$0 | \$0 | \$0 | \$0 | \$13,390 | \$0 | \$26,000 |
| | L1708 REHAB TAXIWAYS A AND B EAST AND SOUTH (FROM TAXIWAY N TO RUNWAY 4R) | MTPL | \$0 | \$500 | \$12,500 | \$12,000 | \$6,000 | \$0 | \$31,000 | \$0 | \$31,000 |
| | L1709 AIRFIELD PAVEMENT IMPROVEMENTS | MR | \$4,170 | \$4,854 | \$1,500 | \$975 | \$275 | \$0 | \$7,604 | \$0 | \$11,774 |
| | L1730 REHAB OF TAXIWAYS E AND K UP TO INTERSECTION WITH TAXIWAY A | MTPL | \$0 | \$0 | \$1,000 | \$12,000 | \$2,499 | \$0 | \$15,500 | \$0 | \$15,500 |
| | L1738 ENERGY OPTIMIZATION PROGRAM - LOGAN AIRSIDE CHARGING STATIONS | MTPL | \$4,157 | \$498 | \$4,000 | \$4,000 | \$0 | \$0 | \$8,498 | \$8,000 | \$20,655 |
| | L1770 BIOMETRIC EXPANSION EXIT PROGRAM (BEEP) | I&E | \$37 | \$83 | \$0 | \$0 | \$0 | \$0 | \$83 | \$0 | \$120 |
| | L1789 ENGINE 6 REPLACEMENT | MR | \$0 | \$2,493 | \$0 | \$0 | \$0 | \$0 | \$2,493 | \$0 | \$2,493 |
| | L1790 ENGINE 7 REPLACEMENT | MR | \$0 | \$2,269 | \$0 | \$0 | \$0 | \$0 | \$2,269 | \$0 | \$2,269 |
| | L1807 ARFF FIRE STATION IMPROVEMENTS | MR | \$225 | \$1,675 | \$500 | \$0 | \$0 | \$0 | \$2,175 | \$0 | \$2,400 |
| | L1824 GSE MAINTENANCE FACILITY | I&E | \$57 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,443 | \$15,500 |
| | L1832 FLEET MAINTENANCE & OPERATIONS BUILDING | I&E | \$925 | \$10,075 | \$15,000 | \$14,000 | \$19,000 | \$10,000 | \$68,075 | \$6,000 | \$75,000 |
| | L1833 CARGO THROUGHPUT FACILITY | I&E | \$275 | \$45 | \$0 | \$0 | \$0 | \$0 | \$45 | \$0 | \$320 |
| | L1846 LOGAN STORM WATER OUTFALL SAMPLING VAULTS | I&E | \$54 | \$396 | \$0 | \$0 | \$0 | \$0 | \$396 | \$0 | \$450 |
| | L1853 AOA DRIVING SIMULATOR | MR | \$0 | \$300 | \$0 | \$0 | \$0 | \$0 | \$300 | \$0 | \$300 |
| | L1855 RUNWAY 15 LOCALIZER PAVING | I&E | \$269 | \$13,731 | \$0 | \$0 | \$0 | \$0 | \$13,731 | \$0 | \$14,000 |
| | L1861 AUVIS SYSTEM REPLACEMENT AT NORTH AND SOUTH GATES | MR | \$0 | \$400 | \$0 | \$0 | \$0 | \$0 | \$400 | \$0 | \$400 |
| | L1869 FED-EX ACS UPGRADES | I&E | \$576 | \$654 | \$0 | \$0 | \$0 | \$0 | \$654 | \$0 | \$1,230 |
| | L1880 TERMINAL A BAGGAGE HANDLING SYSTEM STUDY | I&E | \$0 | \$1,000 | \$0 | \$0 | \$0 | \$0 | \$1,000 | \$0 | \$1,000 |
| | L1881 LIGHTING VAULT ELECTRICAL EQUIPMENT AND ROOF REPLACEMENT | MR | \$0 | \$500 | \$2,500 | \$0 | \$0 | \$0 | \$3,000 | \$0 | \$3,000 |
| | L1915 RESTROOM IMPROVEMENT PROGRAM | MR | \$45 | \$8,455 | \$20,000 | \$20,000 | \$20,000 | \$1,500 | \$69,955 | \$30,000 | \$100,000 |
| | L1917 BOSFUEL 2025 IMPROVEMENTS | I&E | \$0 | \$1,479 | \$1,475 | \$0 | \$0 | \$0 | \$2,954 | \$0 | \$2,954 |
| | L1922 SOUTH CARGO OPTIMIZATION | I&E | \$0 | \$500 | \$500 | \$3,000 | \$3,000 | \$500 | \$7,500 | \$0 | \$7,500 |
| | L1669 NORTH AND WEST OUTFALLS REBUILD | MR | \$776 | \$324 | \$900 | \$0 | \$0 | \$0 | \$1,224 | \$74,000 | \$76,000 |
| | Total Logan Airside | | \$125,516 | \$154,461 | \$144,152 | \$155,890 | \$107,924 | \$88,500 | \$650,926 | \$214,438 | \$990,880 |
| Logan Intermodal | | | | | | | | | | | |
| | L1604 LEX E-TICKETING AND LEX SITE CONNECTIVITY | I&E | \$607 | \$303 | \$0 | \$0 | \$0 | \$0 | \$303 | \$850 | \$1,760 |

Ongoing Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
(000's Omitted)

Ongoing Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|-------------------------------|---|---------|-----------------|-----------------|-----------------|------------------|-----------------|-----------------|------------------|------------------|------------------|
| L1629 | FRAMINGHAM LOGAN EXPRESS GARAGE OPTIMIZATION | MTPL | \$28,692 | \$24,808 | \$1,500 | \$0 | \$0 | \$0 | \$26,308 | \$0 | \$55,000 |
| L1630 | BRAINTREE LOGAN EXPRESS GARAGE | I&E | \$313 | \$6,637 | \$15,000 | \$103,500 | \$80,800 | \$55,700 | \$261,637 | \$238,050 | \$500,000 |
| L1735 | ELECTRONIC VIOLATION ENFORCEMENT | I&E | \$132 | \$378 | \$0 | \$0 | \$0 | \$0 | \$378 | \$500 | \$1,010 |
| L1830 | DANVERS LOGAN EXPRESS | I&E | \$3,236 | \$6,764 | \$5,000 | \$5,000 | \$0 | \$0 | \$16,764 | \$12,000 | \$32,000 |
| Total Logan Intermodal | | | \$32,979 | \$38,891 | \$21,500 | \$108,500 | \$80,800 | \$55,700 | \$305,391 | \$251,400 | \$589,770 |
| Logan Landside | | | | | | | | | | | |
| L935 | TERM SIGNAGE PROGRAM | MR | \$914 | \$711 | \$500 | \$500 | \$0 | \$0 | \$1,711 | \$0 | \$2,625 |
| L1275 | STEAM SYSTEM REHABILITATION PROGRAM | I&E | \$251 | \$974 | \$2,400 | \$0 | \$0 | \$0 | \$3,374 | \$0 | \$3,625 |
| L1328 | WATER GATES AND HYDRANTS-SELECTIVE REPLACEMENTS | MR | \$877 | \$243 | \$250 | \$250 | \$250 | \$130 | \$1,123 | \$0 | \$2,000 |
| L1348 | 15KV TRANSFORMER REPLACEMENT | MR | \$86 | \$414 | \$0 | \$0 | \$0 | \$0 | \$414 | \$0 | \$500 |
| L1351 | ELECTRICAL INFRASTRUCTURE IMPROVEMENTS | MR | \$1,690 | \$2,125 | \$2,550 | \$2,550 | \$0 | \$0 | \$7,225 | \$6,835 | \$15,750 |
| L1354 | CENTRAL HEATING PLANT UPGRADE | MR | \$29,292 | \$8,000 | \$16,550 | \$4,150 | \$0 | \$0 | \$28,700 | \$0 | \$57,992 |
| L1468 | REPLACE EMERGENCY GENERATOR SERVICING TERMINAL B | MR | \$1,534 | \$3,966 | \$0 | \$0 | \$0 | \$0 | \$3,966 | \$0 | \$5,500 |
| L1469 | ENERGY OPTIMIZATION PROGRAM - STREET LIGHT REPLACEMENT PROJECT | MR | \$240 | \$500 | \$4,510 | \$1,000 | \$0 | \$0 | \$6,010 | \$0 | \$6,250 |
| L1563 | DPIP END-OF-LIFE HARDWARE REPLACEMENT | MR | \$1,789 | \$311 | \$500 | \$500 | \$0 | \$0 | \$1,311 | \$7,450 | \$10,550 |
| L1593 | LOGAN MISC RESIDENT ENGINEERING | MTPL | \$1,742 | \$283 | \$0 | \$0 | \$0 | \$0 | \$283 | \$0 | \$2,025 |
| L1599 | LOC RENOVATIONS AND IMPROVEMENTS | MR | \$4,838 | \$1,502 | \$750 | \$750 | \$0 | \$0 | \$3,002 | \$4,000 | \$11,840 |
| L1638 | CNG SITE DEVELOPMENT | MR | \$1,167 | \$500 | \$0 | \$0 | \$0 | \$0 | \$500 | \$0 | \$1,667 |
| L1665 | LOGAN BAGGAGE HANDLING SYSTEM UPGRADE PROGRAM | MR | \$1,932 | \$1,203 | \$3,000 | \$2,000 | \$840 | \$665 | \$7,708 | \$1,360 | \$11,000 |
| L1672 | LOGAN AIRPORT AIRLINE RELOCATIONS | I&E | \$11,079 | \$593 | \$1,000 | \$1,000 | \$0 | \$0 | \$2,593 | \$0 | \$13,672 |
| L1673 | CENTRAL WATER PUMPING STATION MODERNIZATION | MR | \$436 | \$964 | \$500 | \$0 | \$0 | \$0 | \$1,464 | \$0 | \$1,900 |
| L1686 | AIR TRAFFIC CONTROL TOWER (ATCT) IMPROVEMENTS | MTPL | \$10,763 | \$16,612 | \$2,125 | \$0 | \$0 | \$0 | \$18,737 | \$0 | \$29,500 |
| L1688 | LOGAN WATER LINE REPLACEMENT & UPGRADES | MR | \$1,735 | \$895 | \$800 | \$400 | \$400 | \$0 | \$2,495 | \$620 | \$4,850 |
| L1693 | ACCESS CONTROL SYSTEM EOL REPLACEMENT | MR | \$2,660 | \$1,640 | \$1,000 | \$0 | \$0 | \$0 | \$2,640 | \$0 | \$5,300 |
| L1694 | ROOF REPLACEMENT PROGRAM | MR | \$7,371 | \$700 | \$6,700 | \$5,000 | \$0 | \$0 | \$12,400 | \$10,739 | \$30,510 |
| L1697 | TERMINAL B ROADWAY AND GARAGE OPTIMIZATION / HOV IMPROVEMENTS | MR | \$26,913 | \$21,087 | \$13,000 | \$6,500 | \$0 | \$0 | \$40,587 | \$0 | \$67,500 |
| L1700 | LOC RTU REPLACEMENT | MR | \$474 | \$4,026 | \$2,500 | \$2,500 | \$500 | \$0 | \$9,526 | \$0 | \$10,000 |
| L1701 | HARBORWALK IMPROVEMENTS | MR | \$0 | \$270 | \$1,350 | \$450 | \$0 | \$0 | \$2,070 | \$2,930 | \$5,000 |
| L1704 | State Police Vehicle Fleet Replacement Program | MR | \$9,729 | \$1,001 | \$2,400 | \$2,400 | \$0 | \$0 | \$5,801 | \$0 | \$15,530 |
| L1736 | PASSENGER WAYFINDING TECHNOLOGY IMPROVEMENTS | I&E | \$429 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$501 | \$930 |
| L1741 | TERMINAL B PIER A SANITARY IMPROVEMENTS | MR | \$49 | \$501 | \$1,000 | \$0 | \$0 | \$0 | \$1,501 | \$0 | \$1,550 |
| L1744 | NEW CARPETING AND REPLACEMENT OF CEILING TILES IN THE MAIN FIRE STATION | MR | \$0 | \$250 | \$0 | \$0 | \$0 | \$0 | \$250 | \$0 | \$250 |
| L1746 | FIRE BOAT DOCK AND FERRY TERMINAL DOCK REHAB AND ELECTRICAL UPGRADE | MR | \$1,035 | \$800 | \$800 | \$3,000 | \$0 | \$0 | \$4,600 | \$9,865 | \$15,500 |
| L1752 | LOGAN FACILITIES AND GARAGE CONCRETE AND STRUCTURAL IMPROVEMENTS | MR | \$351 | \$1,749 | \$200 | \$0 | \$0 | \$0 | \$1,949 | \$0 | \$2,300 |
| L1754 | STATE POLICE FLEET SPECIALTY VEHICLE CONVERSION | MR | \$226 | \$1,334 | \$360 | \$360 | \$0 | \$0 | \$2,054 | \$720 | \$3,000 |
| L1757 | BIL - TERMINAL E HVAC, TICKET COUNTERS, ETC. | MTPL | \$81,124 | \$28,011 | \$29,100 | \$9,700 | \$0 | \$0 | \$66,811 | \$2,065 | \$150,000 |
| L1758 | BIL - LOGAN ROADWAY REHABILITATION | MTPL | \$12,562 | \$2,438 | \$0 | \$0 | \$0 | \$0 | \$2,438 | \$0 | \$15,000 |
| L1760 | NEW CONDENSORS AT FIRE HEADQUARTERS | MR | \$472 | \$3,553 | \$0 | \$0 | \$0 | \$0 | \$3,553 | \$0 | \$4,025 |
| L1761 | CHP STUDY TO ACHIEVE NET ZERO | MR | \$962 | \$1,038 | \$0 | \$0 | \$0 | \$0 | \$1,038 | \$0 | \$2,000 |
| L1769 | SMART ROADWAY INFRASTRUCTURE | I&E | \$0 | \$1,000 | \$10,000 | \$0 | \$0 | \$0 | \$11,000 | \$0 | \$11,000 |
| L1772 | BIL - TERMINAL E CURBSIDE IMPROVEMENTS | MTPL | \$10,777 | \$16,708 | \$15,640 | \$1,940 | \$0 | \$0 | \$34,288 | \$1,060 | \$46,125 |
| L1773 | A TO B POST SECURITY CONNECTOR | MTPL | \$6,401 | \$29,069 | \$48,450 | \$60,800 | \$26,600 | \$23,750 | \$188,669 | \$9,930 | \$205,000 |
| L1774 | COOLING TOWER FAN DRIVES | MR | \$93 | \$1,907 | \$0 | \$0 | \$0 | \$0 | \$1,907 | \$0 | \$2,000 |

Ongoing Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
(000's Omitted)

| Ongoing Projects | | | | | | | | | | | |
|---|--|---------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|------------------|--------------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| L1780 | TERMINAL A DELUGE SYSTEM REPLACEMENT | MTPL | \$193 | \$557 | \$1,085 | \$0 | \$0 | \$0 | \$1,642 | \$415 | \$2,250 |
| L1802 | PRESCOTT STREET PUBLIC SAFETY BUILDING | MR | \$3,954 | \$1,531 | \$0 | \$0 | \$0 | \$0 | \$1,531 | \$0 | \$5,485 |
| L1806 | LANDSIDE ROADWAY IMPROVEMENTS - PHASE 2 | MR | \$0 | \$300 | \$3,000 | \$1,200 | \$1,700 | \$1,000 | \$7,200 | \$1,800 | \$9,000 |
| L1809 | TERMINAL C IMPROVEMENTS | I&E | \$5,933 | \$2,067 | \$0 | \$0 | \$0 | \$0 | \$2,067 | \$0 | \$8,000 |
| L1811 | TERMINAL E BAG CLAIM 7 & 8 | I&E | \$39 | \$12,571 | \$5,820 | \$3,880 | \$1,940 | \$0 | \$24,211 | \$750 | \$25,000 |
| L1820 | NORTH GARAGE | MTPL | \$36,997 | \$45,128 | \$61,750 | \$133,000 | \$123,500 | \$38,000 | \$401,378 | \$59,125 | \$497,500 |
| L1821 | TERMINAL E OPERATIONAL IMPROVEMENTS | MTPL | \$34,742 | \$43,008 | \$76,000 | \$99,750 | \$66,500 | \$47,500 | \$332,758 | \$97,500 | \$465,000 |
| L1822 | TERMINAL E - CBP OPTIMIZATION AND BHS UPGRADES | MTPL | \$91 | \$10,094 | \$26,190 | \$28,130 | \$8,730 | \$3,880 | \$77,024 | \$2,385 | \$79,500 |
| L1825 | MODIFICATIONS TO SUPPORT ADA COMPLIANCE | MR | \$92 | \$758 | \$0 | \$0 | \$0 | \$0 | \$758 | \$0 | \$850 |
| L1831 | FIRE PHONE UPGRADE TO IP | MR | \$62 | \$278 | \$0 | \$0 | \$0 | \$0 | \$278 | \$500 | \$840 |
| L1835 | TERMINAL E CANOPY | I&E | \$2,376 | \$2,124 | \$500 | \$0 | \$0 | \$0 | \$2,624 | \$0 | \$5,000 |
| L1836 | TERMINAL C CLUB AND UPGRADES | I&E | \$1,946 | \$9,849 | \$31,525 | \$40,255 | \$5,725 | \$0 | \$87,354 | \$2,700 | \$92,000 |
| L1839 | LOGAN PA SYSTEM UPGRADES | MR | \$61 | \$939 | \$3,000 | \$1,000 | \$0 | \$0 | \$4,939 | \$0 | \$5,000 |
| L1840 | LOGAN NPDES PERMIT INFRASTRUCTURE | I&E | \$1,250 | \$3,500 | \$5,975 | \$9,300 | \$10,575 | \$9,400 | \$38,750 | \$0 | \$40,000 |
| L1842 | SNOW FENCE/SAFETY NETTING ON ELEVATED ROADWAY STRUCTURES | I&E | \$115 | \$2,735 | \$5,000 | \$6,000 | \$2,300 | \$2,965 | \$19,000 | \$0 | \$19,115 |
| L1852 | LOGAN DOOR REPLACEMENT | I&E | \$0 | \$500 | \$500 | \$0 | \$0 | \$0 | \$1,000 | \$9,500 | \$10,500 |
| L1854 | FACILITIES 2/3/1 REFRESH & RENOVATIONS | MR | \$107 | \$185 | \$800 | \$508 | \$0 | \$0 | \$1,493 | \$0 | \$1,600 |
| L1860 | TERMINAL C TO E ROADWAYS AND CURB | MTPL | \$8,345 | \$29,125 | \$57,000 | \$118,750 | \$152,000 | \$71,250 | \$428,125 | \$53,530 | \$490,000 |
| L1866 | TERMINAL C TO E CONNECTION MODERNIZATION | I&E | \$5,702 | \$12,773 | \$0 | \$0 | \$0 | \$0 | \$12,773 | \$0 | \$18,475 |
| L1867 | NEW TAXI/LIMO POOL TECHNOLOGY UPGRADE | I&E | \$45 | \$105 | \$0 | \$0 | \$0 | \$0 | \$105 | \$0 | \$150 |
| L1870 | HARBORSIDE DRIVE SANITARY IMPROVEMENTS | I&E | \$0 | \$200 | \$1,000 | \$0 | \$0 | \$0 | \$1,200 | \$0 | \$1,200 |
| L1877 | BHS CONTROLS TECHNOLOGY UPGRADE | I&E | \$377 | \$923 | \$0 | \$0 | \$0 | \$0 | \$923 | \$0 | \$1,300 |
| L1899 | HIGH TEMPERATURE HOT WATER TUBE BUNDLE | I&E | \$0 | \$150 | \$0 | \$0 | \$0 | \$0 | \$150 | \$0 | \$150 |
| L1918 | AIR TRAFFIC CONTROL TOWER (ATCT) IMPROVEMENTS PHASE II | MR | \$168 | \$9,332 | \$17,700 | \$13,275 | \$13,275 | \$10,600 | \$64,182 | \$15,650 | \$80,000 |
| L1923 | TERMINAL B/C SITA INFRASTRUCTURE | I&E | \$0 | \$2,000 | \$6,000 | \$2,000 | \$0 | \$0 | \$10,000 | \$0 | \$10,000 |
| L1924 | LOGAN ENERGY EFFICIENT LIGHTING - PHASE 1 | MR | \$0 | \$500 | \$2,000 | \$2,000 | \$2,000 | \$0 | \$6,500 | \$8,500 | \$15,000 |
| L1926 | AUTOMATED EXIT LANE STUDY | I&E | \$0 | \$470 | \$7,000 | \$0 | \$0 | \$0 | \$7,470 | \$0 | \$7,470 |
| L1927 | AVIATION AND FACILITIES BUNK TRAILERS | I&E | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$15,000 |
| L1966 | LOGAN SOUTH CARGO SOLAR DESIGN BUILD | I&E | \$0 | \$2,720 | \$14,420 | \$4,420 | \$50 | \$0 | \$21,610 | \$0 | \$21,610 |
| LE25 | FY25 - LOGAN CAPITAL EQUIPMENT | MR | \$629 | \$2,871 | \$0 | \$0 | \$0 | \$0 | \$2,871 | \$0 | \$3,500 |
| L1781 | LOGAN HVAC AND CONTROLS REPLACEMENT PROGRAM | MR | \$702 | \$3,803 | \$9,500 | \$6,650 | \$0 | \$0 | \$19,953 | \$36,045 | \$56,700 |
| L1834 | TERMINAL E COMMON USE PRINTER REFRESH | MR | \$0 | \$670 | \$0 | \$0 | \$0 | \$0 | \$670 | \$800 | \$1,470 |
| Total Logan Landside | | | \$335,921 | \$373,642 | \$503,700 | \$575,868 | \$416,885 | \$209,140 | \$2,079,235 | \$347,275 | \$2,762,431 |
| Logan Mitigation | | | | | | | | | | | |
| L1624 | BAYSWATER STREET IMPROVEMENTS | MR | \$147 | \$303 | \$3,000 | \$3,000 | \$0 | \$0 | \$6,303 | \$535 | \$6,985 |
| L1662 | RESIDENTIAL SOUND INSULATION PROGRAM | MTPL | \$2,357 | \$4,003 | \$4,820 | \$4,820 | \$0 | \$0 | \$13,643 | \$22,000 | \$38,000 |
| L1711 | WOBURN LOGAN EXPRESS SITE IMPROVEMENTS | I&E | \$335 | \$2,165 | \$0 | \$0 | \$0 | \$0 | \$2,165 | \$0 | \$2,500 |
| L1745 | BELL ISLE MARSH PIER DEMOLITION | MR | \$139 | \$500 | \$200 | \$600 | \$661 | \$0 | \$1,961 | \$0 | \$2,100 |
| Total Logan Mitigation | | | \$2,977 | \$6,971 | \$8,020 | \$8,420 | \$661 | \$0 | \$24,073 | \$22,535 | \$49,585 |
| LOGAN AIRPORT Ongoing Projects Total | | | \$497,394 | \$573,965 | \$677,372 | \$848,678 | \$606,270 | \$353,340 | \$3,059,624 | \$835,648 | \$4,392,666 |

Ongoing Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program

Sorted by Facility, Status, Program
(000's Omitted)

Proposed Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|----------------------------|--|---------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|------------------|
| LOGAN AIRPORT | | | | | | | | | | | |
| Logan Airside | | | | | | | | | | | |
| | L1408 RUNWAY INCURSION MITIGATION/GEOMETRY PERMITTING | MTPL | \$1,795 | \$0 | \$0 | \$1,705 | \$4,250 | \$25 | \$5,980 | \$0 | \$7,775 |
| | L1542 AIRFIELD INFRASTRUCTURE STUDY, SECOND AIRFIELD LIGHTING VAULT ELECTRICAL B | MTPL | \$0 | \$1,950 | \$750 | \$2,325 | \$4,950 | \$1,650 | \$11,625 | \$3,875 | \$15,500 |
| | L1731 PCC MAINTENANCE PROGRAM | MR | \$0 | \$250 | \$750 | \$325 | \$0 | \$0 | \$1,325 | \$675 | \$2,000 |
| | L1791 HAZMAT COMMAND VEHICLE | MR | \$0 | \$1,622 | \$0 | \$0 | \$0 | \$0 | \$1,622 | \$0 | \$1,622 |
| | L1792 FIRE RESCUE MINI PUMPER | MR | \$0 | \$575 | \$0 | \$0 | \$0 | \$0 | \$575 | \$0 | \$575 |
| | L1793 C-4 COMMAND VEHICLE | MR | \$0 | \$120 | \$0 | \$0 | \$0 | \$0 | \$120 | \$0 | \$120 |
| | L1794 SUPPORT VEHICLE REPLACEMENT (F250) | MR | \$0 | \$120 | \$0 | \$0 | \$0 | \$0 | \$120 | \$0 | \$120 |
| | L1797 RUNWAY 4R-22L RSA STUDY | MTPL | \$0 | \$0 | \$350 | \$650 | \$0 | \$0 | \$1,000 | \$0 | \$1,000 |
| | L1798 TAXIWAY C AND D SEPARATION ALTERNATIVE STUDY | MTPL | \$0 | \$0 | \$500 | \$500 | \$0 | \$0 | \$1,000 | \$0 | \$1,000 |
| | L1800 REHAB. TAXIWAYS C, D, AND G | MR | \$0 | \$0 | \$0 | \$0 | \$500 | \$11,000 | \$11,500 | \$0 | \$11,500 |
| | L1803 REHABILITATE RUNWAY 4L-22R | PFC | \$0 | \$0 | \$5,000 | \$20,000 | \$0 | \$0 | \$25,000 | \$0 | \$25,000 |
| | L1804 REHABILITATE RUNWAY 4R-22L | MTPL | \$0 | \$0 | \$2,000 | \$18,000 | \$19,000 | \$0 | \$39,000 | \$0 | \$39,000 |
| | L1882 BAGGAGE HANDLING SYSTEMS AUTOMATIC TAG READER AND PROGRAMMABLE LOGIC CONT | I&E | \$0 | \$700 | \$200 | \$0 | \$0 | \$0 | \$900 | \$0 | \$900 |
| | L1883 TERMINAL E GATES 3-12 SAFEGATE SYSTEM UPGRADE | I&E | \$0 | \$300 | \$1,000 | \$0 | \$0 | \$0 | \$1,300 | \$0 | \$1,300 |
| | L1887 SCRAMBLE PAD UPGRADE AND INTERGRATION TERMINAL A AND C | I&E | \$0 | \$0 | \$300 | \$0 | \$0 | \$0 | \$300 | \$0 | \$300 |
| | L1888 BUILDING ENVELOPE SURVEY / IMPROVEMENTS | MR | \$0 | \$225 | \$300 | \$0 | \$0 | \$0 | \$525 | \$175 | \$700 |
| | L1891 T-E INTERIOR PAINTING FIRST AND SECOND LEVELS CBP IMMIGRATIONS | MR | \$0 | \$120 | \$120 | \$0 | \$0 | \$0 | \$240 | \$10 | \$250 |
| | L1896 SIGN SHOP ROADWAY AND AIRSIDE SIGNAGE SURVEY | I&E | \$0 | \$100 | \$100 | \$0 | \$0 | \$0 | \$200 | \$0 | \$200 |
| | L1910 13.8KV GAS SWITCHES REPLACEMENT | MR | \$0 | \$960 | \$0 | \$0 | \$0 | \$0 | \$960 | \$240 | \$1,200 |
| | L1912 REHAB RUNWAY 9-27 | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,500 | \$2,500 | \$22,500 | \$25,000 |
| | L1914 NORTH AND SOUTH GATE FUNCTIONAL IMPROVEMENTS | MR | \$0 | \$300 | \$0 | \$0 | \$0 | \$0 | \$300 | \$2,000 | \$2,300 |
| | L1920 TERMINAL E CONCESSIONS GREASE LINE SEPARATION | MR | \$0 | \$400 | \$0 | \$0 | \$0 | \$0 | \$400 | \$0 | \$400 |
| | L1930 LOGAN AIRPORT NEW TRITURATOR SYSTEM | I&E | \$0 | \$25 | \$1,000 | \$3,475 | \$1,000 | \$0 | \$5,500 | \$0 | \$5,500 |
| | L1932 ENGINE 53 REPLACEMENT | MR | \$0 | \$1,800 | \$0 | \$0 | \$0 | \$0 | \$1,800 | \$0 | \$1,800 |
| | L1936 CBP NORTH & SOUTH OFFICES RENOVATION (TERMINAL E) | MR | \$0 | \$500 | \$1,000 | \$7,495 | \$7,495 | \$0 | \$16,490 | \$510 | \$17,000 |
| | L1937 LOGAN REPLACE RUNWAY 15 DEPARTURE EMAS (33L END) | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$15,000 |
| | L1944 AIRFIELD DRIVING SIMULATOR | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$125 | \$125 |
| | L1949 INBOUND BAG TRACKING AND REPORTING SYSTEM | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 |
| | L1951 AIRPORT OPERATIONS DATABASE (AODB) SYSTEM REPLACEMENT | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,000 | \$7,000 |
| | L1953 LOGAN AIRPORT HIGH MAST LIGHTING REHABILITATION/REPLACEMENT | MR | \$0 | \$0 | \$500 | \$1,000 | \$1,000 | \$0 | \$2,500 | \$1,000 | \$3,500 |
| | L1955 ENGINE 6 REPLACEMENT CONTINUATION | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 |
| | L1956 ENGINE 7 REPLACEMENT CONTINUATION | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 |
| | L1957 AI TECHNOLOGY FOR COMMON USE GATE MANAGEMENT | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,475 | \$1,475 |
| | L1958 TERMINAL E INBOUND BHS ATR | I&E | \$0 | \$0 | \$1,500 | \$0 | \$0 | \$0 | \$1,500 | \$0 | \$1,500 |
| | L1959 WASTE AND RECYCLING TRASH COMPACTORS | I&E | \$0 | \$300 | \$0 | \$0 | \$0 | \$0 | \$300 | \$0 | \$300 |
| Total Logan Airside | | | \$1,795 | \$10,368 | \$15,370 | \$55,475 | \$38,195 | \$15,175 | \$134,582 | \$63,585 | \$199,963 |

Proposed Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program

Sorted by Facility, Status, Program
(000's Omitted)

Proposed Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|-------------------------------|--|---------|------------|-----------------|-----------------|-----------------|----------------|--------------|-----------------|------------------|------------------|
| Logan Intermodal | | | | | | | | | | | |
| | L1816 ON AIRPORT SHUTTLE BUS REPLACEMENT PROGRAM - BATTERY ELECTRIC BUSES | I&E | \$0 | \$750 | \$25,000 | \$0 | \$0 | \$0 | \$25,750 | \$128,750 | \$154,500 |
| | L1817 ENHANCED ELECTRIC HYBRID BUSES - ADDITIONAL 6 | I&E | \$0 | \$0 | \$0 | \$12,000 | \$0 | \$0 | \$12,000 | \$0 | \$12,000 |
| | L1878 NEW AUTOMATED PEOPLE COUNTER (APC) ON LEX AND LOGAN SHUTTLE BUSES | I&E | \$0 | \$450 | \$0 | \$0 | \$0 | \$0 | \$450 | \$500 | \$950 |
| Total Logan Intermodal | | | \$0 | \$1,200 | \$25,000 | \$12,000 | \$0 | \$0 | \$38,200 | \$129,250 | \$167,450 |
| Logan Landside | | | | | | | | | | | |
| | L1530 REPLACE EMERGENCY AUTOMATIC TRANSFER SWITCHES THROUGHOUT LOGAN AIRPORT | MR | \$0 | \$920 | \$0 | \$0 | \$0 | \$0 | \$920 | \$230 | \$1,150 |
| | L1581 TERMINAL E INTERLINE CAROUSEL AND BELT SYSTEM | I&E | \$0 | \$2,425 | \$6,305 | \$1,455 | \$0 | \$0 | \$10,185 | \$315 | \$10,500 |
| | L1814 VEHICLE TELEMATICS | I&E | \$0 | \$0 | \$27 | \$45 | \$59 | \$18 | \$149 | \$0 | \$149 |
| | L1838 STATE POLICE FIRE-MARSHALL EOD EQUIPMENT | MR | \$0 | \$100 | \$0 | \$0 | \$0 | \$0 | \$100 | \$0 | \$100 |
| | L1871 OLD TERM E LIGHTING CONTROL UPGRADE | MR | \$0 | \$450 | \$0 | \$0 | \$0 | \$0 | \$450 | \$150 | \$600 |
| | L1872 ENGINE 4 REPLACEMENT | MR | \$0 | \$0 | \$0 | \$2,900 | \$0 | \$0 | \$2,900 | \$0 | \$2,900 |
| | L1875 MARINE 31 REPLACEMENT VESSEL | MR | \$0 | \$3,000 | \$2,500 | \$0 | \$0 | \$0 | \$5,500 | \$0 | \$5,500 |
| | L1876 MARINE 33 REPLACEMENT VESSEL COST | MR | \$0 | \$250 | \$250 | \$0 | \$0 | \$0 | \$500 | \$0 | \$500 |
| | L1885 TWT EXIT 137 REHABILITATION | MR | \$0 | \$500 | \$500 | \$500 | \$0 | \$0 | \$1,500 | \$0 | \$1,500 |
| | L1886 FACILITIES 1, 2 AND 3 CAMERA UPGRADE AND INTERGRATION | I&E | \$0 | \$0 | \$500 | \$500 | \$0 | \$0 | \$1,000 | \$0 | \$1,000 |
| | L1889 CENTRAL AND WEST GARAGES EXPANSION JOINT, DECK AND CORBEL REPAIRS | MR | \$0 | \$100 | \$100 | \$0 | \$0 | \$0 | \$200 | \$0 | \$200 |
| | L1897 SIGN SHOP ROADWAY OVERHEAD AND FREESTANDING SIGN MAINTENANCE | MR | \$0 | \$150 | \$150 | \$100 | \$0 | \$0 | \$400 | \$0 | \$400 |
| | L1897 TERMINAL KIDPORT REPLACEMENT AND REFURBISHMENT | MR | \$0 | \$1,000 | \$1,385 | \$115 | \$0 | \$0 | \$2,500 | \$0 | \$2,500 |
| | L1900 CHP COOLING TOWER CONDENSER SAFETY LADDERS AND SAFETY RAILINGS | MR | \$0 | \$200 | \$100 | \$0 | \$0 | \$0 | \$300 | \$0 | \$300 |
| | L1902 CARGO BLDG. 62 AND 63 HVAC SYSTEM UPGRADE | I&E | \$0 | \$990 | \$990 | \$0 | \$0 | \$0 | \$1,980 | \$220 | \$2,200 |
| | L1906 SOLID WASTE COMPACTOR IMPROVEMENTS | MR | \$0 | \$68 | \$0 | \$0 | \$0 | \$0 | \$68 | \$0 | \$68 |
| | L1907 TREE AND LANDSCAPING REVITALIZATION | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500 | \$500 |
| | L1909 EXTENSION OF THE WOOD ISLAND BAY MARSH URBAN WILD | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$750 | \$750 |
| | L1919 AVIATION EMPLOYEES SCREENING ROOMS EQUIPMENT | I&E | \$0 | \$200 | \$0 | \$0 | \$0 | \$0 | \$200 | \$0 | \$200 |
| | L1925 DELTA BAGGAGE SERVICE OFFICE FIT-OUT | I&E | \$0 | \$1,500 | \$1,000 | \$0 | \$0 | \$0 | \$2,500 | \$0 | \$2,500 |
| | L1928 CBP EQUIPMENT UPGRADE AT TERMINAL E | MR | \$0 | \$700 | \$0 | \$0 | \$0 | \$0 | \$700 | \$700 | \$1,400 |
| | L1929 LOGAN ROADWAY MANHOLE REPAIRS | MR | \$0 | \$700 | \$1,800 | \$500 | \$0 | \$0 | \$3,000 | \$675 | \$3,675 |
| | L1948 PARKING DATABASE / SERVER EOL REPLACEMENT | MR | \$0 | \$660 | \$0 | \$0 | \$0 | \$0 | \$660 | \$0 | \$660 |
| | L1950 PASSIVE TO ACTIVE NETWORK DEVICE BANDWIDTH IMPROVEMENTS | I&E | \$0 | \$0 | \$0 | \$0 | \$2,000 | \$0 | \$2,000 | \$0 | \$2,000 |
| | L1954 AIRPORT-WIDE STANCHION REPLACEMENT | MR | \$0 | \$150 | \$150 | \$100 | \$0 | \$0 | \$400 | \$0 | \$400 |
| | L1961 CUSTOMER CONTACT CENTER SOFTWARE | I&E | \$0 | \$0 | \$500 | \$0 | \$0 | \$0 | \$500 | \$0 | \$500 |
| | L1962 UPS REPLACEMENT | MR | \$0 | \$0 | \$280 | \$0 | \$0 | \$0 | \$280 | \$0 | \$280 |
| | L1965 LOGAN ELECTRICAL UTILITIES MASTER PLAN | I&E | \$0 | \$300 | \$500 | \$1,000 | \$500 | \$500 | \$2,800 | \$0 | \$2,800 |
| | LEQP LOGAN SMALL CAPITAL EQUIPMENT | MR | \$0 | \$919 | \$2,000 | \$2,000 | \$0 | \$0 | \$4,919 | \$10,000 | \$14,919 |
| Total Logan Landside | | | \$0 | \$15,282 | \$19,037 | \$9,215 | \$2,559 | \$518 | \$46,611 | \$13,540 | \$60,151 |

Proposed Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program

Sorted by Facility, Status, Program
(000's Omitted)

Proposed Projects

| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
|--|----------------------|---------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|
| Logan Mitigation | | | | | | | | | | | |
| | L1964 PIERS PARK III | I&E | \$0 | \$0 | \$500 | \$250 | \$150 | \$100 | \$1,000 | \$49,000 | \$50,000 |
| Total Logan Mitigation | | | \$0 | \$0 | \$500 | \$250 | \$150 | \$100 | \$1,000 | \$49,000 | \$50,000 |
| LOGAN AIRPORT Proposed Projects Total | | | \$1,795 | \$26,850 | \$59,907 | \$76,940 | \$40,903 | \$15,793 | \$220,393 | \$255,375 | \$477,563 |

Proposed Projects: LOGAN AIRPORT



Proposed FY26-30 Capital Program
Totals by Facility & Final Fund Category
 (000's Omitted)

| Logan Airport Project Total | | | | | | | | | |
|------------------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|--------------------|
| | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| LOGAN AIRPORT | | | | | | | | | |
| Ongoing Projects | \$497,394 | \$573,965 | \$677,372 | \$848,678 | \$606,270 | \$353,340 | \$3,059,624 | \$835,648 | \$4,392,666 |
| Proposed Projects | \$1,795 | \$26,850 | \$59,907 | \$76,940 | \$40,903 | \$15,793 | \$220,393 | \$255,375 | \$477,563 |
| Completed Projects | \$820,392 | \$36,333 | \$3,505 | \$0 | \$0 | \$0 | \$39,838 | \$0 | \$860,230 |
| LOGAN AIRPORT Grand Total | \$1,319,581 | \$637,148 | \$740,784 | \$925,618 | \$647,173 | \$369,133 | \$3,319,855 | \$1,091,023 | \$5,730,459 |

LOGAN AIRPORT



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Completed Projects | | | | | | | | | | | |
|--|--|---------|-----------------|-----------------|--------------|------------|------------|------------|-----------------|------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| MARITIME | | | | | | | | | | | |
| Cruiseport | | | | | | | | | | | |
| | M688 CRUISE TERMINAL HVAC UPGRADES | MR | \$185 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$185 |
| | M730 STRUCTURAL REPAIRS AT CRUISE TERMINAL | MR | \$70 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$70 |
| | M762 CRUISE TERMINAL FIRE ALARM SYSTEM UPGRADE | MR | \$176 | \$74 | \$0 | \$0 | \$0 | \$0 | \$74 | \$0 | \$250 |
| | Total Cruiseport | | \$431 | \$74 | \$0 | \$0 | \$0 | \$0 | \$74 | \$0 | \$505 |
| Conley Terminal | | | | | | | | | | | |
| | M549 TERMINAL CONTAINER STORAGE | MTPL | \$39,387 | \$16,863 | \$0 | \$0 | \$0 | \$0 | \$16,863 | \$0 | \$56,250 |
| | M672 CONLEY TERMINAL CAMERAS | MTPL | \$327 | \$298 | \$0 | \$0 | \$0 | \$0 | \$298 | \$0 | \$625 |
| | M689 CONLEY PAVEMENT REHAB | MR | \$5,697 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,698 |
| | M716 CRANE RAIL REHABILITATION | MR | \$1,624 | \$301 | \$0 | \$0 | \$0 | \$0 | \$301 | \$0 | \$1,925 |
| | Total Conley Terminal | | \$47,035 | \$17,463 | \$0 | \$0 | \$0 | \$0 | \$17,463 | \$0 | \$64,498 |
| Fish Pier | | | | | | | | | | | |
| | M731 PUMP REPLACEMENT AT FISH PIER | MR | \$416 | \$334 | \$0 | \$0 | \$0 | \$0 | \$334 | \$0 | \$750 |
| | Total Fish Pier | | \$416 | \$334 | \$0 | \$0 | \$0 | \$0 | \$334 | \$0 | \$750 |
| Maritime Other | | | | | | | | | | | |
| | M666 CHARLESTOWN COMMUNITY BENEFITS | I&E | \$1,398 | \$602 | \$0 | \$0 | \$0 | \$0 | \$602 | \$0 | \$2,000 |
| | M677 MASSPORT HAUL ROAD RE-SURFACING | MR | \$1,641 | \$559 | \$0 | \$0 | \$0 | \$0 | \$559 | \$0 | \$2,200 |
| | M693 CARD READERS AND CAMERAS FOR ELECTRICAL INFRASTRUCTURE AT CONLEY TERMINAL | MTPL | \$530 | \$320 | \$600 | \$0 | \$0 | \$0 | \$920 | \$0 | \$1,450 |
| | ME24 FY24 - MARITIME CAPITAL EQUIPMENT | MR | \$1,589 | \$37 | \$0 | \$0 | \$0 | \$0 | \$37 | \$0 | \$1,626 |
| | Total Maritime Other | | \$5,158 | \$1,518 | \$600 | \$0 | \$0 | \$0 | \$2,118 | \$0 | \$7,276 |
| MARITIME Completed Projects Total | | | \$53,039 | \$19,389 | \$600 | \$0 | \$0 | \$0 | \$19,989 | \$0 | \$73,028 |

Completed Projects: MARITIME



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Ongoing Projects | | | | | | | | | | | |
|------------------------|--|---------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|------------------|-----------------|------------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| MARITIME | | | | | | | | | | | |
| Cruiseport | | | | | | | | | | | |
| | M625 CRUISEPORT PIER REHABILITATION AND NEW FENDERS | MR | \$12,230 | \$4,400 | \$3,000 | \$2,370 | \$0 | \$0 | \$9,770 | \$0 | \$22,000 |
| | M647 FLYNN CRUISEPORT BOSTON MODERNIZATION & CRUISE TERMINAL SHORE POWER | MTPL | \$4,024 | \$24,526 | \$37,250 | \$31,000 | \$22,800 | \$8,550 | \$124,126 | \$6,550 | \$134,700 |
| | M681 CRUISEPORT BOSTON ELEC DIST SYSTEM UPGRADES ASSOC W 88 BLACK FALCON REDEV | MR | \$161 | \$89 | \$100 | \$200 | \$200 | \$200 | \$789 | \$9,211 | \$10,161 |
| | M687 MAINTENANCE DREDGING - CRUISE TERMINAL | MR | \$231 | \$294 | \$0 | \$0 | \$0 | \$0 | \$294 | \$0 | \$525 |
| | M718 REMOVE INACTIVE TIMBER FENDER SYSTEM AT CRUISEPORT BOSTON | MR | \$196 | \$204 | \$300 | \$0 | \$0 | \$0 | \$504 | \$0 | \$700 |
| | Total Cruiseport | | \$16,841 | \$29,514 | \$40,650 | \$33,570 | \$23,000 | \$8,750 | \$135,484 | \$15,761 | \$168,086 |
| Conley Terminal | | | | | | | | | | | |
| | M517 TERMINAL TECHNOLOGIES IMPROVEMENTS | MTPL | \$4,961 | \$1,964 | \$0 | \$0 | \$0 | \$0 | \$1,964 | \$0 | \$6,925 |
| | M598 DEMOLITION OF CRANES 1 & 2 | I&E | \$0 | \$200 | \$300 | \$0 | \$0 | \$0 | \$500 | \$1,000 | \$1,500 |
| | M633 MARITIME SYSTEMS UPGRADE | MTPL | \$763 | \$212 | \$125 | \$125 | \$125 | \$0 | \$587 | \$875 | \$2,225 |
| | M637 TROLLEY RAIL REPLACEMENT FOR CRANES | MR | \$233 | \$400 | \$300 | \$317 | \$0 | \$0 | \$1,017 | \$0 | \$1,250 |
| | M691 CONLEY TERMINAL OPERATING SYSTEM (TOS) | MR | \$679 | \$201 | \$2,750 | \$3,250 | \$2,150 | \$0 | \$8,351 | \$0 | \$9,030 |
| | M699 NEW MAINTENANCE BUILDING | I&E | \$1 | \$500 | \$1,000 | \$0 | \$0 | \$0 | \$1,500 | \$29,499 | \$31,000 |
| | M714 BERTH 15 RADAR | MR | \$110 | \$490 | \$200 | \$200 | \$0 | \$0 | \$890 | \$0 | \$1,000 |
| | M717 NEW FESTOON SYSTEM FOR CRANES 3 & 4 | MR | \$177 | \$323 | \$900 | \$0 | \$0 | \$0 | \$1,223 | \$0 | \$1,400 |
| | M719 TERMINAL TRACTOR REPLACEMENT AND INCREMENTAL GROWTH PROGRAM | MTPL | \$850 | \$3,300 | \$0 | \$0 | \$0 | \$0 | \$3,300 | \$12,400 | \$16,550 |
| | M722 TRAILER REPLACEMENT AND INCREMENTAL GROWTH PROGRAM | MTPL | \$954 | \$496 | \$0 | \$0 | \$0 | \$0 | \$496 | \$0 | \$1,450 |
| | M723 REACHSTACKER REPLACEMENT PROGRAM | MTPL | \$0 | \$1,600 | \$0 | \$0 | \$0 | \$0 | \$1,600 | \$0 | \$1,600 |
| | M724 SHIP TO SHORE CRANE REPLACEMENT PROGRAM | MTPL | \$116 | \$884 | \$500 | \$5,675 | \$6,625 | \$5,675 | \$19,359 | \$9,025 | \$28,500 |
| | M728 CONLEY TERMINAL WATER DISTRIBUTION SYSTEM AND STORM WATER MANAGEMENT UPGRAD | MR | \$339 | \$361 | \$400 | \$500 | \$400 | \$0 | \$1,661 | \$0 | \$2,000 |
| | M734 SUSTAINABLE VEHICLE AND EQUIPMENT FUELING INFRASTRUCTURE | I&E | \$407 | \$193 | \$400 | \$0 | \$0 | \$0 | \$593 | \$0 | \$1,000 |
| | M747 HYBRID RTG RETROFITS | MTPL | \$9,406 | \$2,244 | \$0 | \$0 | \$0 | \$0 | \$2,244 | \$20,250 | \$31,900 |
| | M755 BERTH 14 & 15 STRUCTURAL STABILIZATION | I&E | \$15 | \$335 | \$400 | \$0 | \$0 | \$0 | \$735 | \$0 | \$750 |
| | M758 CONLEY TERMINAL NAVIGATION ENHANCEMENTS | I&E | \$74 | \$126 | \$0 | \$0 | \$0 | \$0 | \$126 | \$0 | \$200 |
| | M782 BERTH 17 UPGRADES FOR USS MASSACHUSETTS COMMISSIONING AND SAIL BOSTON IMPRO | I&E | \$44 | \$956 | \$1,000 | \$1,000 | \$0 | \$0 | \$2,956 | \$0 | \$3,000 |
| | M783 CONLEY TERMINAL ADMINISTRATION BUILDING ENVELOPE REPAIRS - MICA | MR | \$0 | \$300 | \$0 | \$0 | \$0 | \$0 | \$300 | \$0 | \$300 |
| | Total Conley Terminal | | \$19,131 | \$15,083 | \$8,275 | \$11,067 | \$9,300 | \$5,675 | \$49,400 | \$73,049 | \$141,580 |
| East Boston | | | | | | | | | | | |
| | M629 PIERS PARK SEAWALL | MR | \$254 | \$846 | \$5,085 | \$5,420 | \$2,595 | \$0 | \$13,946 | \$0 | \$14,200 |
| | M739 IRRIGATION SYSTEM REHABILITATION FOR EAST BOSTON PARKS | MR | \$1 | \$249 | \$0 | \$0 | \$0 | \$0 | \$249 | \$0 | \$250 |
| | M748 EAST BOSTON MAINTENANCE FACILITY AND EAST BOSTON PLAYGROUNDS | I&E | \$107 | \$1,000 | \$1,500 | \$1,500 | \$500 | \$500 | \$5,000 | \$8,294 | \$13,400 |
| | M749 EAST BOSTON RESILIENCY - FLOOD PATHWAY MITIGATION | I&E | \$2 | \$298 | \$200 | \$800 | \$100 | \$100 | \$1,498 | \$8,600 | \$10,100 |
| | Total East Boston | | \$363 | \$2,394 | \$6,785 | \$7,720 | \$3,195 | \$600 | \$20,694 | \$16,894 | \$37,950 |

Ongoing Projects: MARITIME



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Ongoing Projects | | | | | | | | | | | |
|-----------------------|--|---------|-----------------|-----------------|----------------|-----------------|----------------|----------------|-----------------|-----------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| Fish Pier | | | | | | | | | | | |
| | M454 DEVELOPMENT OF NEW BLUE TECH SPACE AT FORMER NO NAME AND SEAFOOD PROCESSING | MR | \$539 | \$936 | \$2,400 | \$2,575 | \$300 | \$0 | \$6,211 | \$0 | \$6,750 |
| | M658 FISH PIER - EAST & WEST BUILDING AND PIER IMPROVEMENTS | MR | \$4,196 | \$2,004 | \$1,500 | \$1,500 | \$0 | \$0 | \$5,004 | \$3,400 | \$12,600 |
| | Total Fish Pier | | \$4,736 | \$2,939 | \$3,900 | \$4,075 | \$300 | \$0 | \$11,214 | \$3,400 | \$19,350 |
| Maritime Other | | | | | | | | | | | |
| | M419 SEAPORT DISTRICT CAMERAS | I&E | \$2,489 | \$481 | \$0 | \$0 | \$0 | \$0 | \$481 | \$0 | \$2,970 |
| | M461 REPLACE EB PARK LIGHTING WITH NEW LED LIGHTS | MR | \$168 | \$232 | \$100 | \$100 | \$0 | \$0 | \$432 | \$0 | \$600 |
| | M649 PUBLIC REALM | I&E | \$69 | \$531 | \$400 | \$400 | \$300 | \$0 | \$1,631 | \$800 | \$2,500 |
| | M660 DB RAMP WIDENING TO TWO LANES | I&E | \$1 | \$424 | \$825 | \$0 | \$0 | \$0 | \$1,249 | \$1,750 | \$3,000 |
| | M683 88 BLACK FALCON DEVELOPMENT | I&E | \$425 | \$150 | \$1,300 | \$625 | \$0 | \$0 | \$2,075 | \$0 | \$2,500 |
| | M690 MHR REALIGNMENT & SIGNALIZATION | CUSTO | \$248 | \$52 | \$0 | \$0 | \$0 | \$0 | \$52 | \$0 | \$300 |
| | M705 BUILDING ENVELOPE AND ROOF UPGRADES PROGRAM | MTPL | \$12,748 | \$6,202 | \$100 | \$100 | \$100 | \$0 | \$6,502 | \$0 | \$19,250 |
| | M709 CHARLESTOWN / EAST BOSTON IMPROVEMENTS | MR | \$125 | \$175 | \$100 | \$100 | \$0 | \$0 | \$375 | \$100 | \$600 |
| | M711 HOOSAC PIER | MR | \$1 | \$599 | \$1,200 | \$7,570 | \$7,570 | \$7,570 | \$24,509 | \$11,690 | \$36,200 |
| | M726 TIDE GATES ALONG SEAPORT BLVD / NORTHERN AVE | I&E | \$24 | \$976 | \$200 | \$200 | \$0 | \$0 | \$1,376 | \$0 | \$1,400 |
| | M767 MAINTENANCE DREDGING - MARITIME FACILITIES | I&E | \$0 | \$600 | \$400 | \$400 | \$0 | \$0 | \$1,400 | \$1,800 | \$3,200 |
| | M769 MOBILE CARGO AND VEHICLE SCREENING SYSTEM | I&E | \$0 | \$750 | \$400 | \$0 | \$0 | \$0 | \$1,150 | \$0 | \$1,150 |
| | M779 MARITIME LED LIGHT CONVERSION PROGRAM | MR | \$78 | \$57 | \$0 | \$0 | \$0 | \$0 | \$57 | \$0 | \$135 |
| | ME25 FY25 - MARITIME CAPITAL EQUIPMENT | MR | \$241 | \$485 | \$0 | \$0 | \$0 | \$0 | \$485 | \$0 | \$726 |
| | MEQP MARITIME SMALL CAPITAL EQUIPMENT | MR | \$0 | \$3,602 | \$1,000 | \$1,000 | \$0 | \$0 | \$5,602 | \$2,000 | \$7,602 |
| | Total Maritime Other | | \$16,617 | \$15,316 | \$6,025 | \$10,495 | \$7,970 | \$7,570 | \$47,376 | \$18,140 | \$82,132 |
| Moran Terminal | | | | | | | | | | | |
| | M754 AUTOPORT SHORELINE PROTECTION | I&E | \$10 | \$90 | \$0 | \$0 | \$0 | \$0 | \$90 | \$0 | \$100 |
| | Total Moran Terminal | | \$10 | \$90 | \$0 | \$0 | \$0 | \$0 | \$90 | \$0 | \$100 |
| WTC/S. Boston | | | | | | | | | | | |
| | M483 CYPHER-E FREIGHT CORRIDOR | MTPL | \$7 | \$5,167 | \$0 | \$0 | \$0 | \$0 | \$5,167 | \$0 | \$5,174 |
| | M613 SOUTH BOSTON PEDESTRIAN IMPROVEMENTS AND ROADWAY OVERLAYS | MR | \$448 | \$652 | \$0 | \$0 | \$0 | \$0 | \$652 | \$0 | \$1,100 |
| | M707 SBWTC IMPROVEMENTS | MR | \$2,253 | \$647 | \$500 | \$500 | \$0 | \$0 | \$1,647 | \$0 | \$3,900 |

Ongoing Projects: MARITIME



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Ongoing Projects | | | | | | | | | | | |
|--|-------------------------------------|----------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|-------------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| M708 | SEAPORT DISTRICT IMPROVEMENTS | MR | \$493 | \$907 | \$600 | \$400 | \$0 | \$0 | \$1,907 | \$300 | \$2,700 |
| M710 | MMT IMPROVEMENTS | MR | \$357 | \$443 | \$600 | \$410 | \$410 | \$410 | \$2,274 | \$1,369 | \$4,000 |
| M712 | MARITIME PARK IMPROVEMENTS | MR | \$42 | \$400 | \$400 | \$458 | \$0 | \$0 | \$1,258 | \$0 | \$1,300 |
| M713 | LIBERTY WHARF SEA WALL IMPROVEMENTS | MR | \$14 | \$736 | \$0 | \$0 | \$0 | \$0 | \$736 | \$0 | \$750 |
| M770 | NORTH JETTY REPAIRS | MTPL | \$1 | \$500 | \$799 | \$450 | \$0 | \$0 | \$1,749 | \$0 | \$1,750 |
| M776 | SOUTH BOSTON WATERFRONT FLOOD WALL | I&E | \$0 | \$200 | \$300 | \$800 | \$100 | \$100 | \$1,500 | \$31,000 | \$32,500 |
| Total WTC/S. Boston | | | \$3,616 | \$9,652 | \$3,199 | \$3,018 | \$511 | \$510 | \$16,890 | \$32,669 | \$53,174 |
| MARITIME Ongoing Projects Total | | | \$61,351 | \$74,950 | \$68,834 | \$69,945 | \$44,276 | \$23,105 | \$281,110 | \$159,912 | \$502,372 |

Ongoing Projects: MARITIME



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Proposed Projects | | | | | | | | | | | |
|------------------------|--|---------|------------|----------------|----------------|----------------|----------------|----------------|-----------------|------------------|------------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| MARITIME | | | | | | | | | | | |
| Cruiseport | | | | | | | | | | | |
| | M729 FMT Demo and Disposal (Automatic Gangway at Cruiseport) | MR | \$0 | \$0 | \$0 | \$300 | \$0 | \$0 | \$300 | \$0 | \$300 |
| | M791 NEW CBP AND SCREENING AREA - FLYNN CRUISEPORT | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000 | \$1,000 | \$41,000 | \$42,000 |
| | Total Cruiseport | | \$0 | \$0 | \$0 | \$300 | \$0 | \$1,000 | \$1,300 | \$41,000 | \$42,300 |
| Conley Terminal | | | | | | | | | | | |
| | M593 CBP SPACE REHAB | MTPL | \$0 | \$350 | \$500 | \$500 | \$0 | \$0 | \$1,350 | \$0 | \$1,350 |
| | M720 REEFER RACK EXPANSION | I&E | \$0 | \$0 | \$200 | \$1,000 | \$0 | \$0 | \$1,200 | \$4,300 | \$5,500 |
| | M725 BERTH 10 EXPANSION | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$131,000 | \$131,000 |
| | M733 STRUCTURAL REPAIRS TO CRANES 1, 2, 3, AND 4 | MR | \$0 | \$400 | \$400 | \$0 | \$0 | \$0 | \$800 | \$0 | \$800 |
| | M740 CONLEY ADMINISTRATIVE BUILDING REHABILITATION | MR | \$0 | \$640 | \$3,160 | \$1,600 | \$800 | \$800 | \$7,000 | \$1,750 | \$8,750 |
| | M778 GATE OPERATING SYSTEM (GOS) ONGOING DEVELOPMENT | I&E | \$0 | \$50 | \$50 | \$50 | \$50 | \$50 | \$250 | \$300 | \$550 |
| | M784 CONLEY SERVER / STORAGE REFRESH | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$350 | \$350 |
| | 85 CONLEY WIFI IMPROVEMENTS | I&E | \$0 | \$0 | \$800 | \$200 | \$0 | \$0 | \$1,000 | \$0 | \$1,000 |
| | M786 CONLEY DIGITAL TWIN | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400 | \$400 |
| | M787 PORT OPERATION AND DIGITALIZATION | I&E | \$0 | \$300 | \$500 | \$0 | \$0 | \$0 | \$800 | \$0 | \$800 |
| | M789 CONLEY TERMINAL IMPROVEMENTS | MR | \$0 | \$0 | \$300 | \$300 | \$0 | \$0 | \$600 | \$0 | \$600 |
| | M792 CONLEY TERMINAL BACKLANDS REHABILITATION | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000 | \$1,000 | \$7,000 | \$8,000 |
| | M793 CONLEY TERMINAL SNOW MELTERS | I&E | \$0 | \$0 | \$0 | \$700 | \$600 | \$0 | \$1,300 | \$0 | \$1,300 |
| | Total Conley Terminal | | \$0 | \$1,740 | \$5,910 | \$4,350 | \$1,450 | \$1,850 | \$15,300 | \$145,100 | \$160,400 |
| | M738 MARGINAL STREET SIDEWALK - EAST BOSTON | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$350 | \$350 |
| | Total East Boston | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$350 | \$350 |
| Maritime Other | | | | | | | | | | | |
| | M653 ACQUISITION OF SEVERAL SB PARCELS OWNED BY U.S. ARMY | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 |
| | M753 88 BLACK FALCON PIER REHABILITATION | MR | \$0 | \$0 | \$500 | \$880 | \$880 | \$440 | \$2,700 | \$4,800 | \$7,500 |
| | Total Maritime Other | | \$0 | \$0 | \$500 | \$880 | \$880 | \$440 | \$2,700 | \$44,800 | \$47,500 |
| WTC/S. Boston | | | | | | | | | | | |

Proposed Projects: MARITIME



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Proposed Projects | | | | | | | | | | | |
|---|---|---------|------------|----------------|----------------|----------------|----------------|----------------|-----------------|------------------|------------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| | M741 SOUTH BOSTON BIKE LANE CONSTRUCTION | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500 | \$500 |
| | M774 SBWTC PARKING REVENUE CONTROL SYSTEM UPGRADE | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,500 | \$1,500 |
| | M788 HENRY MILLER PARK IMPROVEMENTS | I&E | \$0 | \$50 | \$750 | \$0 | \$0 | \$0 | \$800 | \$0 | \$800 |
| | M790 EXCELON COVE DECK DEMOLITION | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$900 | \$900 |
| | Total WTC/S. Boston | | \$0 | \$50 | \$750 | \$0 | \$0 | \$0 | \$800 | \$2,900 | \$3,700 |
| MARITIME Proposed Projects Total | | | \$0 | \$1,790 | \$7,160 | \$5,530 | \$2,330 | \$3,290 | \$20,100 | \$234,150 | \$254,250 |

Proposed Projects: MARITIME



Proposed FY26-30 Capital Program
Totals by Facility & Final Fund Category
 (000's Omitted)

| Maritime Project Total | | | | | | | | | |
|-------------------------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|-------------------|
| | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| MARITIME | | | | | | | | | |
| Ongoing Projects | \$61,351 | \$74,950 | \$68,834 | \$69,945 | \$44,276 | \$23,105 | \$281,110 | \$159,912 | \$502,372 |
| Proposed Projects | \$0 | \$1,790 | \$7,160 | \$5,530 | \$2,330 | \$3,290 | \$20,100 | \$234,150 | \$254,250 |
| Completed Projects | \$53,039 | \$19,389 | \$600 | \$0 | \$0 | \$0 | \$19,989 | \$0 | \$73,028 |
| MARITIME Grand Total | \$114,390 | \$96,129 | \$76,594 | \$75,475 | \$46,606 | \$26,395 | \$321,199 | \$394,062 | \$829,651 |

MARITIME



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Completed Projects | | | | | | | | | | | |
|---|--------------------------------------|---------|-----------------|----------------|------------|------------|------------|------------|----------------|------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| WORCESTER | | | | | | | | | | | |
| Worcester Airside | | | | | | | | | | | |
| W269 | RUNWAY 11 AND 29 EMAS REPLACEMENT | MTPL | \$10,080 | \$4,920 | \$0 | \$0 | \$0 | \$0 | \$4,920 | \$0 | \$15,000 |
| W272 | GEOMETRY STUDY | MR | \$121 | \$79 | \$0 | \$0 | \$0 | \$0 | \$79 | \$0 | \$200 |
| W308 | RUNWAY 29 REHAB | MTPL | \$11,874 | \$4 | \$0 | \$0 | \$0 | \$0 | \$4 | \$0 | \$11,878 |
| W314 | WORCESTER TERMINAL ROADWAY | MR | \$2,009 | \$51 | \$0 | \$0 | \$0 | \$0 | \$51 | \$0 | \$2,060 |
| Total Worcester Airside | | | \$24,083 | \$5,055 | \$0 | \$0 | \$0 | \$0 | \$5,055 | \$0 | \$29,138 |
| Worcester Landside | | | | | | | | | | | |
| W297 | SECURITY CHECKPOINT IMPROVEMENTS | I&E | \$2,735 | \$219 | \$0 | \$0 | \$0 | \$0 | \$219 | \$0 | \$2,954 |
| W316 | WORCESTER TEMPORARY OVERFLOW PARKING | MR | \$1,123 | \$56 | \$0 | \$0 | \$0 | \$0 | \$56 | \$0 | \$1,179 |
| W334 | WORCESTER ARFF REPAIR AND RENOVATION | MR | \$0 | \$1,500 | \$0 | \$0 | \$0 | \$0 | \$1,500 | \$0 | \$1,500 |
| Total Worcester Landside | | | \$3,858 | \$1,775 | \$0 | \$0 | \$0 | \$0 | \$1,775 | \$0 | \$5,633 |
| WORCESTER Completed Projects Total | | | \$27,942 | \$6,830 | \$0 | \$0 | \$0 | \$0 | \$6,830 | \$0 | \$34,772 |

Completed Projects: WORCESTER



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Ongoing Projects | | | | | | | | | | | |
|---|--|---------|----------------|-----------------|----------------|----------------|--------------|----------------|-----------------|----------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| WORCESTER | | | | | | | | | | | |
| Worcester Airside | | | | | | | | | | | |
| | W289 AIRFIELD DRAINAGE STUDY AND IMPROVEMENTS | MTPL | \$84 | \$300 | \$946 | \$0 | \$0 | \$0 | \$1,246 | \$0 | \$1,330 |
| | W309 CONSTRUCT REPLACEMENT TAXIWAY F FROM RW 11-29 TO TAXIWAY D | I&E | \$1 | \$0 | \$0 | \$0 | \$149 | \$2,850 | \$2,999 | \$0 | \$3,000 |
| | W321 W014 WORCESTER ARFF BUILDING - EXTERIOR REPAIRS AND SYSTEM UPGRADES | MR | \$53 | \$362 | \$675 | \$250 | \$125 | \$0 | \$1,412 | \$0 | \$1,465 |
| | W323 W002 WORCESTER MAINTENANCE BUILDING - EXTERIOR REPAIRS AND SYSTEM UPGRADES | MR | \$96 | \$1,379 | \$725 | \$0 | \$0 | \$0 | \$2,104 | \$0 | \$2,200 |
| | W324 WORCESTER AIRFIELD EQUIPMENT REPLACEMENT PROGRAM | MR | \$92 | \$1,440 | \$1,400 | \$1,400 | \$0 | \$0 | \$4,240 | \$6,600 | \$10,932 |
| | W332 WORCESTER TERMINAL ROADWAY STREET LIGHT & SIDEWALK UPGRADES | MR | \$39 | \$1,461 | \$0 | \$0 | \$0 | \$0 | \$1,461 | \$0 | \$1,500 |
| | Total Worcester Airside | | \$365 | \$4,942 | \$3,746 | \$1,650 | \$274 | \$2,850 | \$13,462 | \$6,600 | \$20,427 |
| Worcester Landside | | | | | | | | | | | |
| | W257 WORCESTER HVAC DISTRIBUTION | MR | \$512 | \$188 | \$100 | \$100 | \$100 | \$0 | \$488 | \$500 | \$1,500 |
| | W266 WORCESTER FIRE PROTECTION AND FIRE ALARM UPGRADE | MR | \$741 | \$409 | \$300 | \$0 | \$0 | \$0 | \$709 | \$0 | \$1,450 |
| | W320 NEW WORCESTER OVERFLOW PARKING - STUDY, DESIGN, AND CONSTRUCTION | I&E | \$1 | \$4,999 | \$2,000 | \$0 | \$0 | \$0 | \$6,999 | \$0 | \$7,000 |
| | W322 AIRPORT STORAGE BUILDING REPLACEMENT (W006 WORCESTER COLD STORAGE BUILDING) | I&E | \$53 | \$497 | \$1,375 | \$925 | \$0 | \$0 | \$2,797 | \$0 | \$2,850 |
| | W328 WORCESTER REGIONAL AIRPORT MODERNIZATION | I&E | \$0 | \$200 | \$535 | \$0 | \$0 | \$0 | \$735 | \$0 | \$735 |
| | Total Worcester Landside | | \$1,307 | \$6,293 | \$4,310 | \$1,025 | \$100 | \$0 | \$11,728 | \$500 | \$13,535 |
| WORCESTER Ongoing Projects Total | | | \$1,672 | \$11,235 | \$8,056 | \$2,675 | \$374 | \$2,850 | \$25,190 | \$7,100 | \$33,962 |

Ongoing Projects: WORCESTER



Proposed FY26-30 Capital Program
Sorted by Facility, Status, Program
 (000's Omitted)

| Proposed Projects | | | | | | | | | | | |
|--|--|---------|-------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|
| MPANO | Project | Funding | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| WORCESTER | | | | | | | | | | | |
| Worcester Airside | | | | | | | | | | | |
| | W277 SMALL AIRPORT SURVEILLANCE SYSTEM (SASS) - WORCESTER | I&E | \$0 | \$200 | \$0 | \$0 | \$0 | \$0 | \$200 | \$0 | \$200 |
| | W302 TERMINAL APRON REPLACEMENT | MTPL | \$0 | \$0 | \$0 | \$0 | \$2,250 | \$0 | \$2,250 | \$750 | \$3,000 |
| | W310 MOVEMENT AREA BOUNDARY LINE RELOCATION | MR | \$0 | \$0 | \$0 | \$200 | \$0 | \$0 | \$200 | \$0 | \$200 |
| | W311 TAXIWAY B EXTENSION TO RUNWAY 33 | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$167 | \$167 | \$2,533 | \$2,700 |
| | W312 RUNWAY 33 ROFA IMPROVEMENTS | MTPL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000 | \$1,000 |
| | W313 WORCESTER JETBRIDGE IMPROVEMENTS | MR | \$34 | \$966 | \$2,500 | \$0 | \$0 | \$0 | \$3,466 | \$0 | \$3,500 |
| | W315 CONSTRUCT REPLACEMENT TAXIWAY F FROM TAXIWAY D TO TAXIWAY B | MR | \$0 | \$0 | \$0 | \$0 | \$550 | \$3,450 | \$4,000 | \$0 | \$4,000 |
| | W330 ROBERT GODDARD AVIATION HERITAGE DISPLAY | I&E | \$0 | \$15 | \$0 | \$0 | \$0 | \$0 | \$15 | \$0 | \$15 |
| | W335 TAXIWAY B EXTENSION TO RW 15 (FROM TW E) | I&E | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000 | \$2,000 |
| | W336 REHAB TW G AND G3 | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 |
| | W337 REHAB RUNWAY 15-33 | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$6,000 |
| | W338 REHAB RW 11 TO TW D | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,000 | \$7,000 |
| | W339 REHAB RW 29 | MR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,400 | \$14,400 |
| | WEQP WORCESTER SMALL CAPITAL EQUIPMENT | MR | \$0 | \$125 | \$115 | \$125 | \$0 | \$0 | \$365 | \$500 | \$865 |
| | Total Worcester Airside | | \$34 | \$1,306 | \$2,615 | \$325 | \$2,800 | \$3,617 | \$10,663 | \$37,183 | \$47,880 |
| Worcester Landside | | | | | | | | | | | |
| | W293 AIRPORT ELECTRICAL UPGRADE – PHASE I | MTPL | \$27 | \$523 | \$1,000 | \$0 | \$0 | \$0 | \$1,523 | \$0 | \$1,550 |
| | W325 ENGINE 61 REPLACEMENT | MR | \$0 | \$0 | \$0 | \$2,200 | \$0 | \$0 | \$2,200 | \$0 | \$2,200 |
| | W329 MAINTENANCE DRIVE AND PARKING LOTS | MR | \$0 | \$425 | \$2,125 | \$0 | \$0 | \$0 | \$2,550 | \$450 | \$3,000 |
| | W342 WORCESTER UCA | MR | \$0 | \$300 | \$3,000 | \$2,650 | \$450 | \$0 | \$6,400 | \$1,600 | \$8,000 |
| | W331 REHAB TAXIWAY B FROM AIRCRAFT RAMP TO TAXIWAY A, INCLUDING GEOMETRY IMPROVE | MR | \$0 | \$0 | \$500 | \$4,500 | \$0 | \$0 | \$5,000 | \$0 | \$5,000 |
| | W341 WORCESTER FOAM RESUPPLY TRAILER | I&E | \$0 | \$120 | \$0 | \$0 | \$0 | \$0 | \$120 | \$0 | \$120 |
| | Total Worcester Landside | | \$27 | \$1,368 | \$6,625 | \$9,350 | \$450 | \$0 | \$17,793 | \$2,050 | \$19,870 |
| WORCESTER Proposed Projects Total | | | \$61 | \$2,674 | \$9,240 | \$9,675 | \$3,250 | \$3,617 | \$28,456 | \$39,233 | \$67,750 |

Proposed Projects: WORCESTER



Proposed FY26-30 Capital Program
Totals by Facility & Final Fund Category
 (000's Omitted)

| Worcester Project Total | | | | | | | | | |
|--------------------------------|-------------------|-----------------|-----------------|-----------------|----------------|----------------|-----------------|-----------------|-------------------|
| | As of FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY26-30 | FY31+ | Total Cost |
| WORCESTER | | | | | | | | | |
| Ongoing Projects | \$1,672 | \$11,235 | \$8,056 | \$2,675 | \$374 | \$2,850 | \$25,190 | \$7,100 | \$33,962 |
| Proposed Projects | \$61 | \$2,674 | \$9,240 | \$9,675 | \$3,250 | \$3,617 | \$28,456 | \$39,233 | \$67,750 |
| Completed Projects | \$27,942 | \$6,830 | \$0 | \$0 | \$0 | \$0 | \$6,830 | \$0 | \$34,772 |
| WORCESTER Grand Total | \$29,675 | \$20,738 | \$17,296 | \$12,350 | \$3,624 | \$6,467 | \$60,475 | \$46,333 | \$136,483 |

WORCESTER