

**A406**  
**Integrated Master Schedule & Consulting Services**  
*Project Briefing*

**Logan International Airport**  
**East Boston, MA**

03.15.24



# A406 – Integrated Master Schedule & Consulting Services

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## Introductions

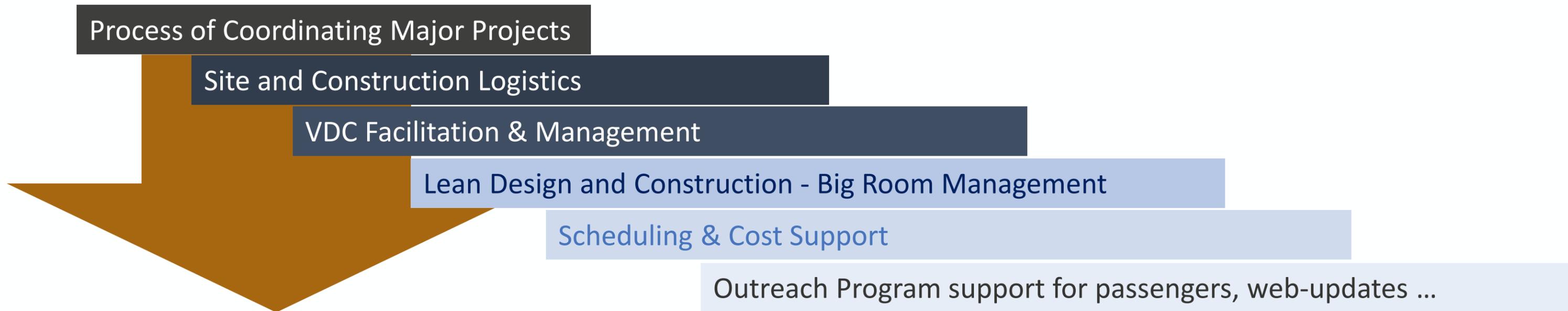
- Please enter your contact information in the Zoom Meeting chat window:
  - First and Last Name
  - Company
  - Email

# A406 – Integrated Master Schedule & Consulting Services

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## Authority's Needs

The Authority is seeking qualified multidiscipline consulting firm or team, with proven experience to provide professional services including Program Management, **site** and construction **logistics**, **virtual design and construction** and **LEAN** Construction **facilitation** management, **traffic simulations**, **construction simulations**, **program** and project **scheduling controls**, and **program** and project **cost controls** expertise.



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## Authority's Needs

- FY24-FY28 CIP totaling over \$3.2B composed of **hundreds** of **projects**
- Many of these major projects are in **extremely close proximity** and share a **multitude** of interdependencies, including **physical and managerial interdependencies**
- The Authority is seeking a consultant who can support the visioning necessary **to bring the** many capital **projects to life**
- **Aligning** schematic designs/concept **designs** (i.e. general blocking), final designs and/or as-builts, **with construction phasing**, logistics, **and** both micro and macro **project schedules** (i.e. level 2 or level 5 schedules)
- Seeking a firm or firms to provide **cutting-edge** Virtual Design and Construction ("**VDC**") 5-Dimensional BIM efforts ("**5D**")
- Provide **dashboard-like reporting** on defined key performance indices ("**KPIs**") between projects **at the activity-level** (scheduling level 4/5)

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## Scope of Services

- **Develop a process for coordinating all major projects with each other.**
- Develop an integrated schedule for various projects within Capital Programs' major programs at the Airport.
- Provide monthly status updates and **ensure alignment of critical milestones.**
- Develop an **integrated VDC model** that is easily rendered based on existing conditions and conceptual designs for various projects within the program.
- **Establish QA / QC** processes for model and document review.
- Develop an **integrated 5D schedule/model** for various projects within the program.
- Conduct regular meetings with team VDC leads to evaluate model progress and compliance with BIMxP.

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## Scope of Services

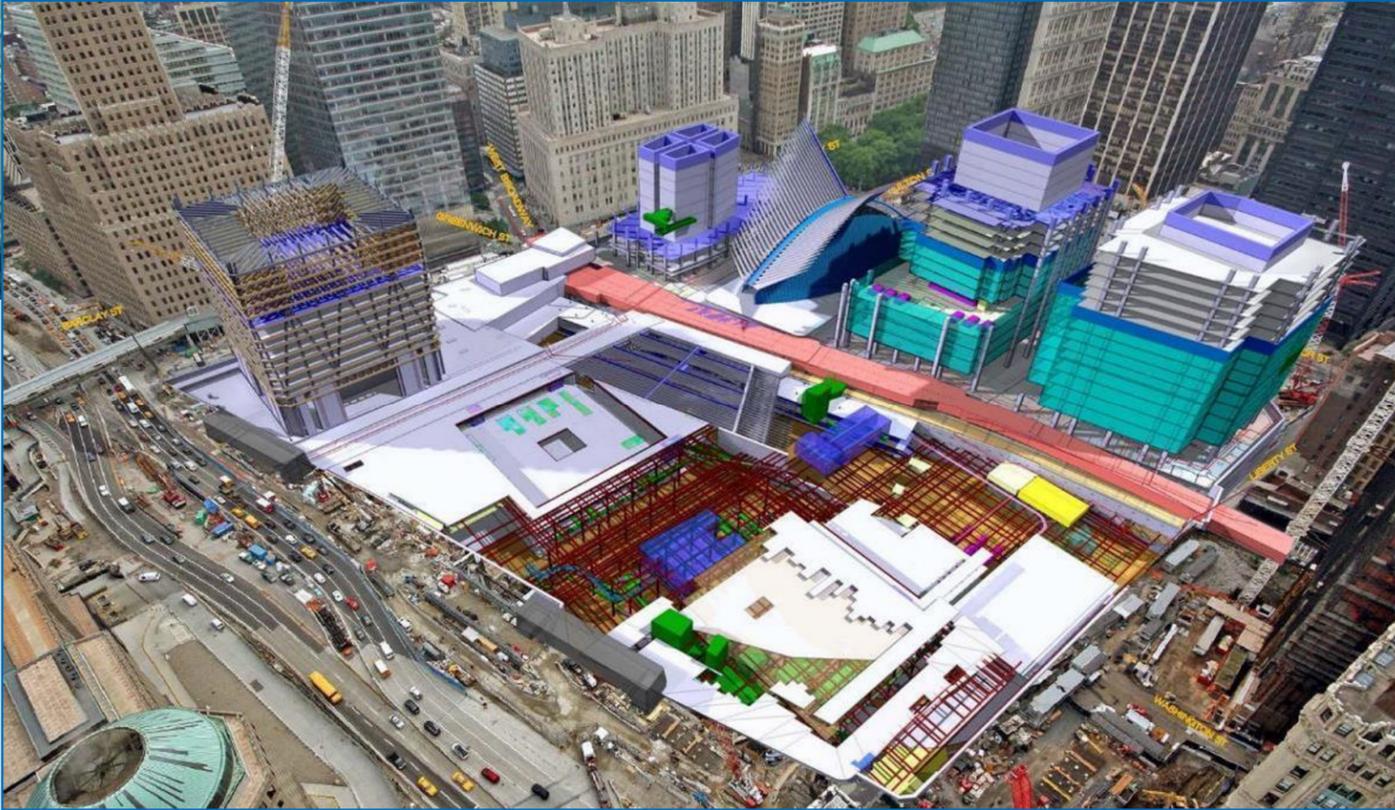
- **Incorporate traffic simulations** into the VDC model for site logistics and phasing decision support.
- **Collaborate** with design and construction management teams to create virtual mockups for specified project conditions.
- Advise on **comprehensive logistics plans to address staging locations, delivery access, recommended temporary signage and contractor parking** for various projects within the program.
- Provide **advice on optimal phasing to minimize operational disruptions.**
- **Conduct a comprehensive risk assessment for the program.**
- Facilitate **collaborative** co-location (**Big Room**) process.
- Support LEAN and Last Planner Systems effort.
- **Support the development of standards for construction phasing and logistics procedures**

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## General Conceptual Images



*Below: Example of an overlay showing VDC content and progress with GoogleEarth buildings and traffic conditions. Source: PMA Consultants, LLC., Lower Manhattan Development Corporation, Construction Command Center (LMCCC)*

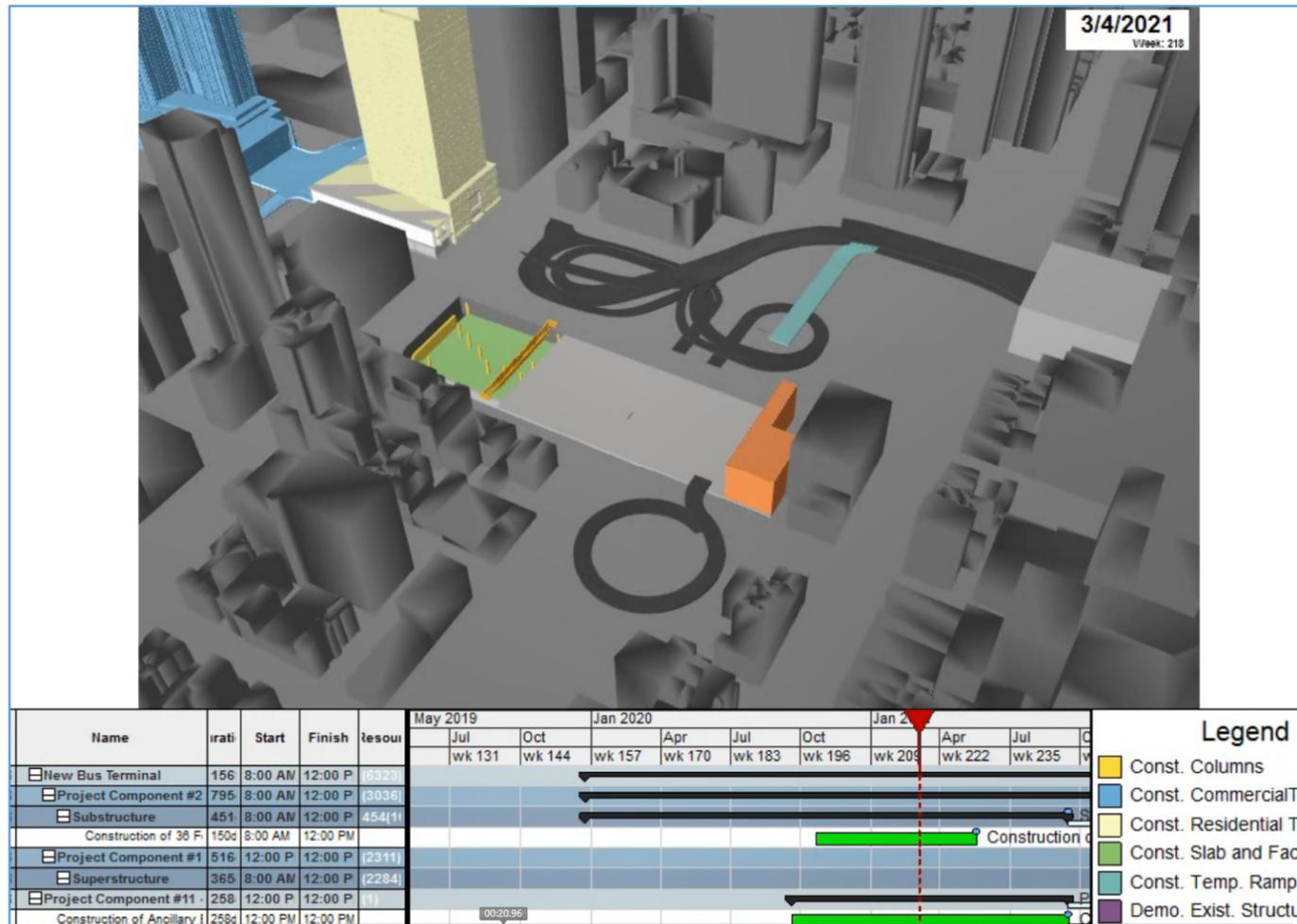


*Above: Example of 4D animation (still frame image shown) making general assumptions of building timing and shape. Source: PMA Consultants, LLC., Columbia Construction Co.*



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## General Conceptual Images



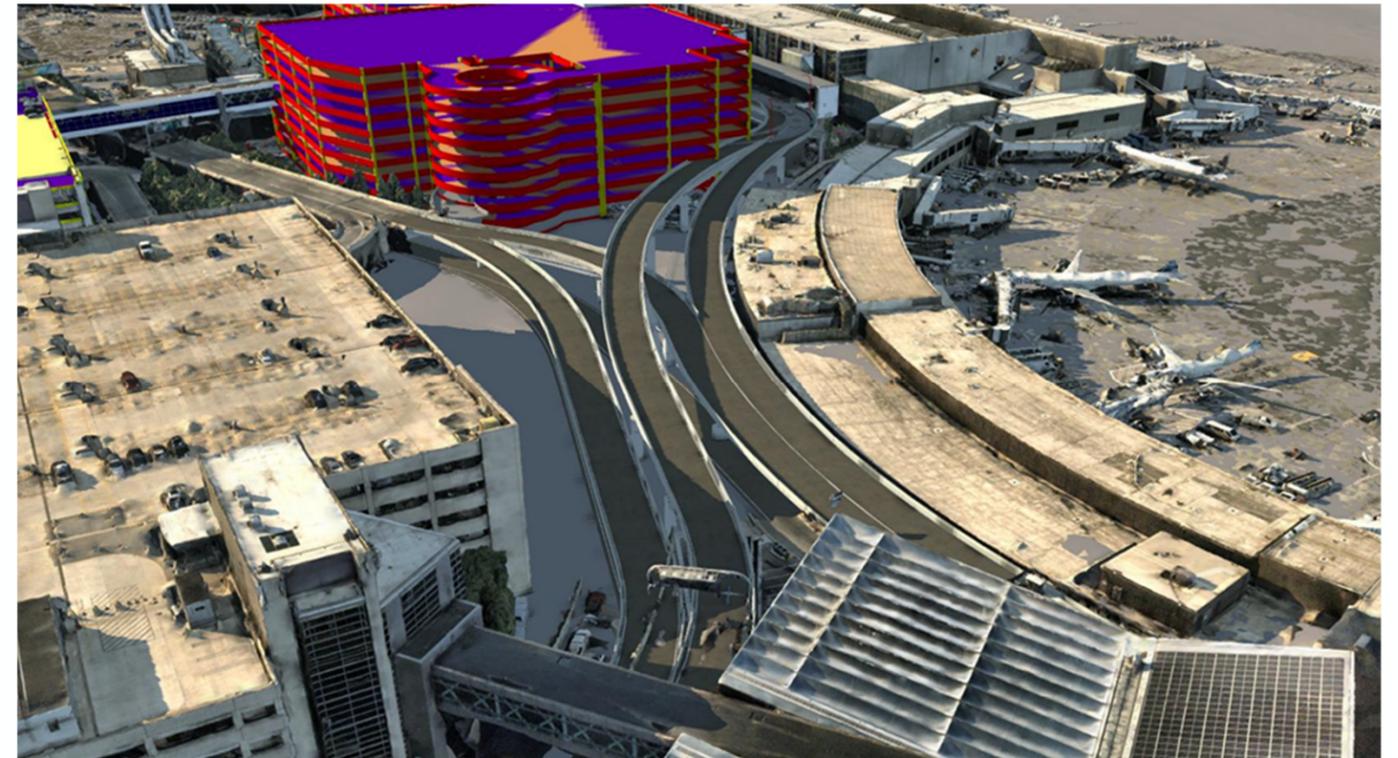
*Above: Still frame example of 4D VDC content and progress with adjacent actual buildings and roadways, showing timescale, and blocking of other theoretical buildings. Source: PMA Consultants, LLC., Port Authority of New York and New Jersey, Bus Terminal Design Competition*

*Below: Still frame example of 4D VDC content and progress with adjacent actual buildings and roadways, blocking of other theoretical buildings, with roadway impacts. Source: PMA Consultants, LLC., Port Authority of New York and New Jersey, Bus Terminal Design Competition*



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## General Conceptual Images



*Above: Conceptual imagery of the future Terminal E Garage*

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## Project Schedule Expectations

### Key Take-Aways

- March 2024 CIP Board Approval & Consultant Briefing
- June 2024 Consultant Kick-off
- Summer 2024 Information Gathering & CoS
- Fall 2024 Efforts are Underway



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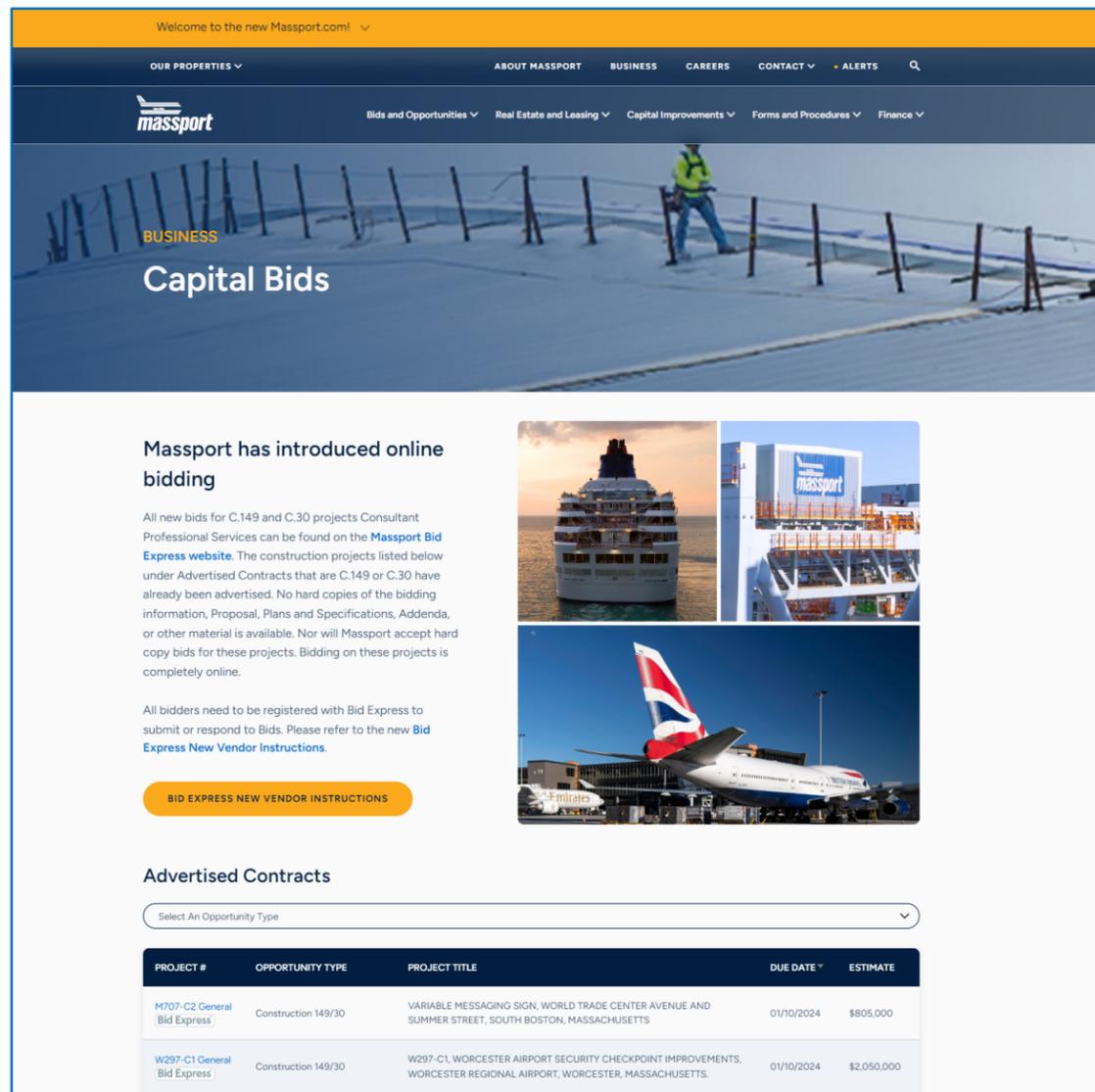
## Evaluation Criteria

**The submission shall be evaluated on the basis of the following equally weighted criteria:**

- (1) Experience and knowledge of the team for similar projects of similar size and complexity particularly important to demonstrate for the proposed Project Manager. Familiarity with Mass General Law, including filed sub-bid experience,
- (2) Project understanding and proposed technical approach including QA/QC process during document preparation, cost management and scheduling capabilities, construction oversight, ability to plan and perform work with minimal disruption to operations,
- (3) Demonstrated experience in integrating and managing BIM/VDC in the planning, design and construction. Experience of utilizing Lean Design & Construction (Last Planner System<sup>®</sup>, Scrum or other tools) to increase reliability and significantly improve projects and teams' performance,
- (4) Proposed approach to enhance diversity and inclusion in the team. include the specific roles to be played by M/WBE and the extent to which such M/WBE involvement is anticipated as of date of the proposal submission.

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## Bid Express Information



Welcome to the new Massport.com!

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massport

Bids and Opportunities | Real Estate and Leasing | Capital Improvements | Forms and Procedures | Finance

### BUSINESS

## Capital Bids

Massport has introduced online bidding

All new bids for C.149 and C.30 projects Consultant Professional Services can be found on the [Massport Bid Express website](#). The construction projects listed below under Advertised Contracts that are C.149 or C.30 have already been advertised. No hard copies of the bidding information, Proposal, Plans and Specifications, Addenda, or other material is available. Nor will Massport accept hard copy bids for these projects. Bidding on these projects is completely online.

All bidders need to be registered with Bid Express to submit or respond to Bids. Please refer to the new [Bid Express New Vendor Instructions](#).

[BID EXPRESS NEW VENDOR INSTRUCTIONS](#)

#### Advertised Contracts

Select An Opportunity Type

PROJECT #	OPPORTUNITY TYPE	PROJECT TITLE	DUE DATE	ESTIMATE
M707-C2 General Bid Express	Construction 149/30	VARIABLE MESSAGING SIGN, WORLD TRADE CENTER AVENUE AND SUMMER STREET, SOUTH BOSTON, MASSACHUSETTS	01/10/2024	\$805,000
W297-C1 General Bid Express	Construction 149/30	W297-C1, WORCESTER AIRPORT SECURITY CHECKPOINT IMPROVEMENTS, WORCESTER REGIONAL AIRPORT, WORCESTER, MASSACHUSETTS.	01/10/2024	\$2,050,000

- Massport has introduced online bidding for all C.149, C.149a and C.30 projects
- Consultant Professional Services RFQs for Projects Advertised after May 10, 2023 will be submitted through online bidding (BidExpress).
- No hard copies of the bidding information, Proposal, Plans and Specifications, Addenda, or other material is available. Nor will Massport accept hard copy bids for these projects. Bidding on these projects is completely online.
- [Online Bidding Project Information](#)
- All new bids for C.149, C.149a and C.30 projects and Consultant Professional Services can be found on Bid Express <https://www.bidexpress.com/>



# A406 – Integrated Master Schedule & Consulting Services

## Bid Express Information

Massport has introduced online bidding

All new bids for C-149 and C-30 projects Consultant Professional Services can be found on the Massport Bid Express website. The construction projects listed below under Advertised Contracts that are C-149 or C-30 have already been advertised. No hard copies of the bidding information, Proposal, Plans and Specifications, Addenda, or other material is available. Nor will Massport accept hard copy bids for these projects. Bidding on these projects is completely online.

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[BID EXPRESS NEW VENDOR INSTRUCTIONS](#)

**Advertised Contracts**

Select An Opportunity Type

PROJECT #	OPPORTUNITY TYPE	PROJECT TITLE	DOB DATE	ESTIMATE
M107-C2 General Bid Express	Construction 149/30	VARIABLE MESSAGING SIGNAL WORLD TRADE CENTER AVENUE AND SUMNER STREET, SOUTH BOSTON, MASSACHUSETTS	01/10/2024	\$805,000
W029-C1 General Bid Express	Construction 149/30	W029-C1 WORCESTER AIRPORT SECURITY CHECKPOINT IMPROVEMENTS, WORCESTER REGIONAL AIRPORT, WORCESTER, MASSACHUSETTS	01/10/2024	\$2,050,000
L1746	Professional Consultant	FIRE BOAT DOCK AND FERRY TERMINAL DOCK REHABILITATION AND ELECTRICAL UPGRADES	01/04/2024	\$1,000
L1746	Professional Consultant	FIRE BOAT DOCK AND FERRY TERMINAL DOCK REHABILITATION AND ELECTRICAL UPGRADES	01/04/2024	\$1,000
A450	Professional Consultant	AUTHORITY-WIDE ELEVATOR, ESCALATOR AND MOVING WALKWAY MODERNIZATION PROGRAM, BOSTON, BEEFORD AND WORCESTER, MASSACHUSETTS	12/01/2023	\$2,000,000
W029-C1 SUB Bid Express	Construction 149/30	WORCESTER AIRPORT SECURITY CHECKPOINT IMPROVEMENTS, WORCESTER REGIONAL AIRPORT, WORCESTER, MASSACHUSETTS	12/01/2023	\$4,050,000
A430-C1 Bid Express	Construction 149/30	PARKING FACILITIES, COUNTERS AND SIGNAGE, LOGAN AIRPORT EAST BOSTON, MASSACHUSETTS	12/20/2023	\$4,100,000
M24	Professional Consultant	M24 BERTHS 10, 11 & 12 ENHANCEMENT AND RELATED LOW-PROFILE STS CRANE PROCUREMENT, CONLEY TERMINAL, 700 SUMNER STREET, SOUTH BOSTON, MASSACHUSETTS	12/14/2023	\$50,000,000
L1781	Professional Consultant	LOGAN HVAC REPLACEMENT PROGRAM, LOGAN INTERNATIONAL AIRPORT, BOSTON, MASSACHUSETTS	12/14/2023	\$5,000,000
M107-C2 SUB Bid Express	Construction 149/30	VARIABLE MESSAGING SIGNAL WORLD TRADE CENTER AVENUE AND SUMNER STREET, SOUTH BOSTON, MASSACHUSETTS	12/13/2023	\$108,000
L1686 Bid Express	Construction Manager At Risk	AIR TRAFFIC CONTROL TOWER (ATCT) IMPROVEMENTS, AT BOSTON LOGAN INTERNATIONAL AIRPORT.	12/07/2023	\$35,000,000
L1833	Professional Consultant	CARGO THROUGHPUT FACILITY, BOSTON LOGAN INTERNATIONAL AIRPORT, EAST BOSTON, MASSACHUSETTS	12/07/2023	\$30,000,000
LP2407-C1 Bid Express	Construction 149/30	FY2024-2027 SKILLED TRADES MAINTENANCE CONTRACT FOR CARGO BUILDING NOS. 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000	12/06/2023	\$1,500,000

- The Professional Consultant RFQ's will be listed under the appropriate project # and Project title on the Massport website: <https://www.massport.com/massport/business/bids-opportunities/capital-bids/>
- Please submit qualification via Bid Express <https://www.bidexpress.com/>



# A406 – Integrated Master Schedule & Consulting Services

## Bid Express Information

**infotech**

Welcome to Infotech® registration  
Infotech is the home of valuable services for construction contracting firms. Only the services you need and get access from any computer, any time.

**My Info**

First Name: [ ]

Last Name: [ ]

Email: [ ]

Email Confirmation: praczkowski@massport.com

Time Zone: (GMT-05:00) Eastern Time (US & Canada)

Password: [ ]

Password Confirmation: [ ]

Question: [ ]

Answer: [ ]

If you forget your password we'll ask you to verify this.

**My Business**

Name: [ ]

City: [ ]

Phone: (555) 555 5555 x55

State: [ ]

Address1: [ ]

Postal Code: [ ]

Address2: [ ]

I have read and agreed to [Privacy Policy](#), [Terms of Use](#), and [DMCA Policy](#), and acknowledge that I understand how Infotech uses any personal information I supply to Infotech, and I approve of these uses.  No

Keep me updated on the latest Infotech new product releases and promotional offerings.  No

- All bidders need to be registered with Bid Express to submit or respond to Bids.

<https://www.infotechexpress.com/registration/new>

- Please refer to the new [Bid Express New Vendor Instructions](https://infotechinc.zendesk.com/hc/en-us/sections/12044610308375-Bid-Express-Vendors):  
<https://infotechinc.zendesk.com/hc/en-us/sections/12044610308375-Bid-Express-Vendors>

# A406 – Integrated Master Schedule & Consulting Services

## Bid Express Information

*Example: A447 RFQ listed below in Bid Express*

The screenshot shows the Bid Express website interface. At the top, there is a navigation bar with 'Home', 'Our Solicitations', 'Public Solicitations', 'My Profile', 'Stats', and 'Contact Us'. Below the navigation bar is a search bar and a 'Create Solicitation' button. The main content area displays a table of solicitations with columns for Solicitation, Status, and Due date.

Solicitation	Status	Due
<b>A447 RFQ PROFESSIONAL SERVICES</b> Professional Consultant Services A447 TERM ROOF AND BUILDING EN...	Draft	06/22/2023
LP2301 LP2301 FY 24-27 PASSENGER BOARDING BRIDGES MAINTENANCE ...	Advertised	05/25/2023
AP2302-C1 (TERM) AP2302-C1 TERM INTERIOR BUILDING REPAIRS, BOSTON, BEDFOR...	Draft	05/24/2023
AP2305-C1 (TERM) AP2305-C1, TERM CAULKING/SEALANT REPAIRS, BOSTON, BEDFOR...	Advertised	05/03/2023
L1740-C1 (GENERAL) L1740-C1 (GENERAL) LOC CRAC UNIT REPLACEMENT, ONE HARBO...	Closed	04/26/2023
L1738-C1 L1738-C1 ENERGY OPTIMIZATION PROGRAM – LOGAN AIRSIDE CHA...	Closed	04/19/2023
L1740-C1 (SUB) L1740-C1 (SUB) LOC CRAC UNIT REPLACEMENT, ONE HARBORSIDE ...	Closed	04/12/2023
W308-C1 W308-C1 RUNWAY 11-29 REHABILITATION FROM STATION 48+20 TO ...	Closed	03/22/2023
L1709-C1 L1709-C1 2023 MISCELLANEOUS AIRFIELD PAVEMENT IMPROVEMEN...	Closed	03/22/2023
H288-C1 H288-C1 RUNWAY 5-23 (SOUTH OF RW 11-29) REHAB, LIGHTING AND...	Closed	03/08/2023
AP2209-C1 (TERM) AP2209-C1 FY2023-2026 TERM CONTRACT FOR ON-CALL AND EMER...	Closed	03/08/2023
MP2301-C1 (TERM) MP2301-C1 (TERM) MARITIME PAVEMENT REPAIRS - TERM CONTRA...	Closed	03/08/2023
AP2304-C1R-(TERM) AP2304-C1R TERM DOOR REPLACEMENT BOSTON, BEDFORD, AND ...	Closed	02/22/2023
L1645-C1	Closed	02/02/2023

## Submit Qualifications under Required Document List

The screenshot shows the details for the 'A447 RFQ PROFESSIONAL SERVICES' solicitation. The page includes a navigation bar, a status indicator (Draft), and several tabs for 'Attachment List', 'Bid Bond', 'Build Your Own', 'Envelope', and 'Item List'. The 'General Info' section contains the following details:

- Number: A447 RFQ PROFESSIONAL SERVICES
- Deadline: 06/22/2023 12:00 PM EDT
- Auto Advertise: 05/16/2023 09:00 AM EDT
- Description: Professional Consultant Services A447 TERM ROOF AND BUILDING ENVELOP ALL MASSPORT FACILITIES BOSTON-BEDFORD & WORCESTER MASSACHUSETTS
- State: Massachusetts
- County: Suffolk

Below the general info is a map of the location in Suffolk County, Massachusetts. At the bottom, there is a section for 'Project Solicitation Documents' with a table for 'Order Name' and 'Description'.



# A406 – Integrated Master Schedule & Consulting Services

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## Submission Requirements

- Each submission shall include a Statement of Qualifications that provides detailed information in response to the evaluation criteria set forth
- Include Architect/Engineer & Related Services questionnaires SF 330 ([www.gsa.gov/portal/forms/download/116486](http://www.gsa.gov/portal/forms/download/116486)) with the appropriate number of Part IIs
- Consultant shall provide a copy of M/WBE certification letter from the Supplier Diversity Office for M/WBE and from the MassUCP for DBE, within its submittal
- Submission shall be
  - Addressed to Luciana Burdi, Intl. Assoc. AIA, CCM, MCPPO, Director of Capital Programs and Environmental Affairs
  - **Received no later than 12:00 Noon on Thursday April 18, 2024**
  - Submissions via Bid Express  
<https://www.bidexpress.com/businesses/27137/home>
  - Any submission which is not received by the deadline shall be rejected by the Authority as non-responsive
- RFQ Instructions for Electronic Submission:
  - Electronic submissions will be via <https://www.bidexpress.com/businesses/27137/home>
  - Please refer to <https://www.massport.com/massport/business/bids-opportunities/capital-bids/> website for instructions on how to submit an electronic RFQ submittal.
  - An SF 330 including the appropriate number of Part IIs,
  - Resumes of key individuals only each limited to one (1) page under SF 330, Section E,
  - No more than ten (10) projects each limited to one (1) page under SF 330, Section F,
  - No more than 3 sheets (6 pages) of information contained under SF 330 Section H addressing the evaluation items, and
  - No more than 2 sheets (4 pages) of other relevant material not including a 2-page (max.) cover letter, SDO certification letters, covers, dividers, and other required information.



# A406 – Integrated Master Schedule & Consulting Services

## Submission Schedule

- RFQ questions sent via email to [CPBidQuestions@massport.com](mailto:CPBidQuestions@massport.com)
- In the subject lines of your email, please reference **A406 – Integrated Master Schedule & Consulting Services**
- Deadline for questions: **Thursday, March 21, 2024 @ 12:00PM (noon)**
- Questions and responses will be posted on the Capital Bid Opportunities webpage of Massport (<http://www.massport.com/massport/business/bids-opportunities/capital-bids>) as an *attachment* to the original Legal Notice and on COMMBUYS ([www.commbuys.com](http://www.commbuys.com)) in the listings for this project.

EVENT	DATE/TIME
Solicitation: Release Date & Supplemental Package Available	Wednesday, March 6, 2024
Consultant Briefing	Friday, March 15, 2024 via ZOOM
Deadline for submission of written questions	Thursday, March 21, 2024 at 12:00PM (noon)
Official answers published (Estimated)	Thursday, March 28, 2024
Solicitation: Close Date / Submission Deadline	Thursday, April 18, 2024 at 12:00PM (noon)



THANK YOU  
QUESTIONS?