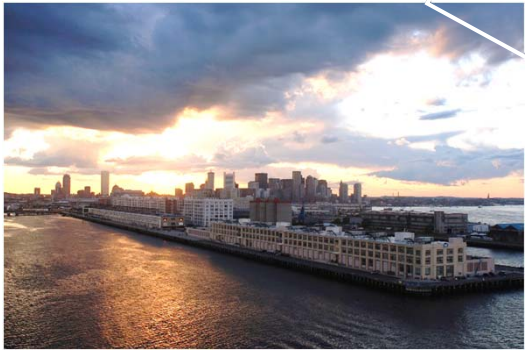




Capital Program FY21-23



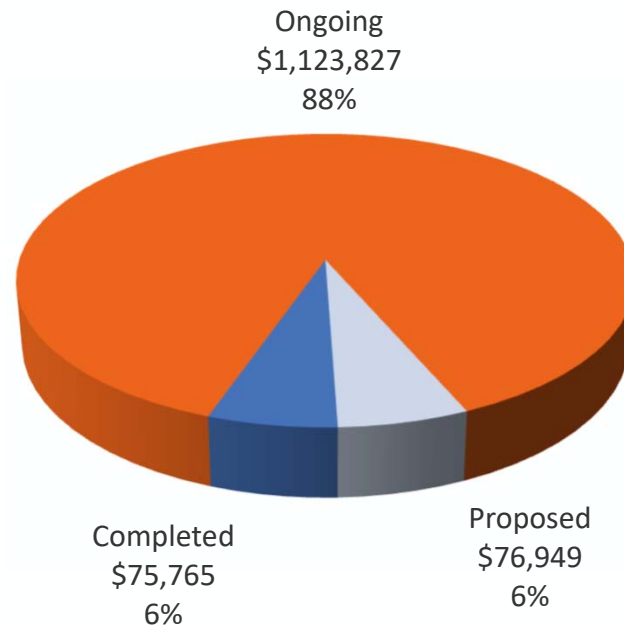
March 25, 2021



The FY21-FY23 Capital Program commits \$1.28B to improving and maintaining Massport's critical transportation assets

FY21-FY23 Total: \$1,276,541

	FY21	FY22	FY23	FY21-23
Grand Total	\$551,908	\$403,251	\$321,382	\$1,276,541





PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

COMPLETED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Landside	\$292,836.70	\$13,180.51	\$0.00	\$0.00	\$13,180.51	\$0.00	\$306,017.21
L1025 LOC OFFICE ALTERATIONS	\$5,779.71	\$16.36	\$0.00	\$0.00	\$16.36	\$0.00	\$5,796.07
L1198 HEAT SOURCE: WB:AHU-4 NO. WEST NODE WALKWAY TO B	\$390.62	\$26.15	\$0.00	\$0.00	\$26.15	\$0.00	\$416.78
L1221 NEW TUNNEL LIGHTING FIXTURES	\$2,814.35	\$1,685.65	\$0.00	\$0.00	\$1,685.65	\$0.00	\$4,500.00
L1271 OLD TOWER GENERATOR REPLACEMENT	\$5,731.29	\$243.71	\$0.00	\$0.00	\$243.71	\$0.00	\$5,975.00
L1360 TERMINAL B PIER A PA SYSTEM UPGRADES	\$3,980.59	\$1,019.41	\$0.00	\$0.00	\$1,019.41	\$0.00	\$5,000.00
L1375 TERMINAL B OPTIMIZATION	\$150,263.49	\$5,736.51	\$0.00	\$0.00	\$5,736.51	\$0.00	\$156,000.00
L1421 TERMINAL B SANITARY MAIN PIPE REPLACEMENT	\$13,925.36	\$74.64	\$0.00	\$0.00	\$74.64	\$0.00	\$14,000.00
L1434 HVAC EQUIPMENT DISTRIBUTION	\$8,803.26	\$193.82	\$0.00	\$0.00	\$193.82	\$0.00	\$8,997.08
L1490 NEW DRAIN TERMINAL B, PIER A	\$693.02	\$56.98	\$0.00	\$0.00	\$56.98	\$0.00	\$750.00
L1510 TERMINAL B AND C ROADWAY REHAB	\$10,375.28	\$424.71	\$0.00	\$0.00	\$424.71	\$0.00	\$10,800.00
L1531 ELECTRICAL SUBSTATION AUTOMATION & MAINTENANCE UPGRADES	\$2,335.99	\$61.74	\$0.00	\$0.00	\$61.74	\$0.00	\$2,397.73
L1545 PARKING LOT IMPROVEMENTS FOR TNC	\$5,460.05	\$170.56	\$0.00	\$0.00	\$170.56	\$0.00	\$5,630.61
L1553 TERMINAL B, PIER A INSULATION	\$785.35	\$7.13	\$0.00	\$0.00	\$7.13	\$0.00	\$792.48
L1556 TERMINAL B PIER A HOLDROOM RECONFIGURATION	\$14,496.84	\$503.16	\$0.00	\$0.00	\$503.16	\$0.00	\$15,000.00
L1557 AUTOMATED PEOPLE MOVER	\$7,562.40	\$787.81	\$0.00	\$0.00	\$787.81	\$0.00	\$8,350.22
L1567 CONRAC QTA BLOWERS	\$1,429.46	\$27.45	\$0.00	\$0.00	\$27.45	\$0.00	\$1,456.91
L1587 AUTOMATED SCREENING LANES	\$5,121.99	\$58.01	\$0.00	\$0.00	\$58.01	\$0.00	\$5,180.00
L1592 TEMPORARY OLD TOWER RELOCATIONS	\$14,771.81	\$228.19	\$0.00	\$0.00	\$228.19	\$0.00	\$15,000.00
L1600 TERMINAL B PIER A SECURITY CHECKPOINT	\$9,736.77	\$263.23	\$0.00	\$0.00	\$263.23	\$0.00	\$10,000.00
L1601 TERMINAL B PIER A CEILING RENOVATIONS	\$4,767.89	\$232.11	\$0.00	\$0.00	\$232.11	\$0.00	\$5,000.00
L892 SUBSTATION & ELECTRICAL UPGRADE PROGRAM	\$22,036.72	\$918.53	\$0.00	\$0.00	\$918.53	\$0.00	\$22,955.24
LE19 FY19 LOGAN CAPITAL EQUIPMENT	\$1,574.45	\$444.65	\$0.00	\$0.00	\$444.65	\$0.00	\$2,019.09



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
COMPLETED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Airside	\$92,172.71	\$57,851.25	\$0.00	\$0.00	\$57,851.25	\$0.00	\$150,023.96
L1167 INSTALL ADSB IN/OUT CAPABILITY & VEHICLE TRACKING	\$976.75	\$57.07	\$0.00	\$0.00	\$57.07	\$0.00	\$1,033.82
L1176 RUNWAY 22R RSA SAFETY IMPROVEMENTS & REPL OF 4L EMAS	\$7,657.23	\$21.27	\$0.00	\$0.00	\$21.27	\$0.00	\$7,678.50
L1281 IN-GROUND SNOWMELTER REPLACEMENTS	\$11,213.75	\$1,109.44	\$0.00	\$0.00	\$1,109.44	\$0.00	\$12,323.18
L1301 RUNWAY STATUS LIGHTS, PHASE II	\$3,491.87	\$0.50	\$0.00	\$0.00	\$0.50	\$0.00	\$3,492.37
L1303 TAXIWAY C3 PAVEMENT REHAB AND NEW BYPASS TAXIWAY	\$7,367.02	\$132.98	\$0.00	\$0.00	\$132.98	\$0.00	\$7,500.00
L1307 REPLACE RUNWAY 4R APPROACH LIGHT PIER	\$11,056.64	\$8.86	\$0.00	\$0.00	\$8.86	\$0.00	\$11,065.50
L1399 RUNWAY 9-27 REHAB	\$3,653.93	\$34,346.07	\$0.00	\$0.00	\$34,346.07	\$0.00	\$38,000.00
L1409 GROUP VI AIRCRAFT AIRFIELD IMPROVEMENTS	\$9,270.01	\$40.73	\$0.00	\$0.00	\$40.73	\$0.00	\$9,310.74
L1473 PORTABLE SNOWMELTERS	\$3,683.09	\$61.79	\$0.00	\$0.00	\$61.79	\$0.00	\$3,744.88
L1552 AMERICAN AIRLINES BAGGAGE HANDLING SYSTEM	\$27,028.62	\$10,771.38	\$0.00	\$0.00	\$10,771.38	\$0.00	\$37,800.00
L1598 LOGAN AIRFIELD RISER AND BOLT REPLACEMENTS	\$2,405.98	\$444.02	\$0.00	\$0.00	\$444.02	\$0.00	\$2,850.00
L1634 NEW CARGO FACILITY - NORTH AIRFIELD	\$4,360.75	\$10,639.25	\$0.00	\$0.00	\$10,639.25	\$0.00	\$15,000.00
L1647 TERMINAL A GATE 2 STORMDRAIN	\$7.07	\$117.89	\$0.00	\$0.00	\$117.89	\$0.00	\$124.96
L1649 INSTALL BACK-UP CAMERA FOR THE SHIP DETECTION RADARS	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
Logan Intermodal	\$5,536.72	\$42.79	\$0.00	\$0.00	\$42.79	\$0.00	\$5,579.51
L1635 NORTH STATION LOGAN EXPRESS	\$5,536.72	\$42.79	\$0.00	\$0.00	\$42.79	\$0.00	\$5,579.51
Logan Mitigation	\$1,724.34	\$19.66	\$0.00	\$0.00	\$19.66	\$0.00	\$1,744.00
L1591 BOSTON EMS TRAILER & GARAGE	\$1,724.34	\$19.66	\$0.00	\$0.00	\$19.66	\$0.00	\$1,744.00
Total Logan Completed	\$392,270.47	\$71,094.21	\$0.00	\$0.00	\$71,094.21	\$0.00	\$463,364.68



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Landside	\$429,703.77	\$359,464.32	\$276,771.91	\$232,300.00	\$868,536.23	\$463,504.64	\$1,761,744.65
L1018 HVAC EQUIPMENT REPLACEMENT PROGRAM	\$42,112.36	\$5,277.87	\$609.78	\$0.00	\$5,887.64	\$31,500.00	\$79,500.00
L1149 INTEGRATED GATE MGMT/FIDS - TERM E	\$1,138.48	\$166.17	\$166.00	\$300.00	\$632.17	\$0.00	\$1,770.66
L1150 DIGITAL SIGNAGE PROGRAM	\$7,952.59	\$347.41	\$360.00	\$0.00	\$707.41	\$0.00	\$8,660.00
L1227 MASTER CONTROLS SYSTEM	\$1,382.26	\$417.74	\$200.00	\$0.00	\$617.74	\$0.00	\$2,000.00
L1261 CNG EQUIPMENT REPLACEMENT	\$641.92	\$58.07	\$0.00	\$0.00	\$58.07	\$0.00	\$700.00
L1286 INCIDENT REPORTING & RISK MGMT SYSTEM	\$685.15	\$189.85	\$100.00	\$100.00	\$389.85	\$200.00	\$1,275.00
L1328 WATER GATES AND HYDRANTS-SELECTIVE REPLACEMENTS	\$436.67	\$63.33	\$50.00	\$50.00	\$163.33	\$200.00	\$800.00
L1332 TERMINAL B TO C ROADWAY IMPROVEMENTS	\$49,803.94	\$52,719.45	\$42,476.61	\$45,000.00	\$140,196.06	\$15,000.00	\$205,000.00
L1348 15KV TRANSFORMER REPLACEMENT	\$85.62	\$164.38	\$100.00	\$150.00	\$414.38	\$0.00	\$500.00
L1351 15KV MANHOLE SURVEY-UPGRADE-CABLE REPLACEMENT	\$668.89	\$631.11	\$100.00	\$100.00	\$831.11	\$300.00	\$1,800.00
L1354 CENTRAL HEATING PLANT UPGRADE	\$26,218.59	\$2,281.41	\$500.00	\$10,000.00	\$12,781.41	\$7,500.00	\$46,500.00
L1356 TERMINAL A ENTRANCES MAT REPLACEMENTS	\$305.54	\$94.46	\$0.00	\$0.00	\$94.46	\$0.00	\$400.00
L1359 SOUTH CARGO BLDG 57 58 62 AND 63 HVAC EQUIPMENT UPGRADE	\$12,308.34	\$391.66	\$0.00	\$0.00	\$391.66	\$14,800.00	\$27,500.00
L1414 LOGAN WIFI INFRASTRUCTURE	\$665.62	\$434.38	\$0.00	\$850.00	\$1,284.38	\$0.00	\$1,950.00
L1429 TERMINAL C OPTIMIZATION & B TO C CONNECTOR	\$58,147.28	\$82,022.24	\$58,630.49	\$17,200.00	\$157,852.72	\$0.00	\$216,000.00
L1450 TERMINAL E ROADWAY SIGNAGE - STATIC TO DYNAMIC	\$1,880.82	\$0.00	\$0.00	\$0.00	\$0.00	\$3,119.18	\$5,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
L1451 SECURITY BADGING OFFICE / AERODROME RENOVATIONS	\$1,755.35	\$594.65	\$0.00	\$0.00	\$594.65	\$0.00	\$2,350.00
L1468 REPLACE EMERGENCY GENERATOR SERVICING TERMINAL B	\$4.83	\$145.17	\$0.00	\$0.00	\$145.17	\$3,050.00	\$3,200.00
L1488 FUEL FARM SEWAGE LIFT STATION OVERHAUL	\$154.88	\$645.12	\$0.00	\$0.00	\$645.12	\$0.00	\$800.00
L1516 ROOF REPLACEMENT PHASE 2	\$12,199.19	\$600.80	\$4,200.00	\$5,000.00	\$9,800.80	\$0.00	\$22,000.00
L1548 TERMINAL C CANOPY & UPPER DECK	\$51,391.02	\$34,379.78	\$14,229.20	\$0.00	\$48,608.98	\$0.00	\$100,000.00
L1549 LOGAN AIRPORT PARKING PROGRAM	\$8,556.57	\$2,268.79	\$0.00	\$0.00	\$2,268.79	\$239,174.65	\$250,000.00
L1563 DPIP END-OF-LIFE HARDWARE REPLACEMENT	\$394.46	\$100.00	\$0.00	\$0.00	\$100.00	\$2,255.54	\$2,750.00
L1565 WEST GARAGE STRUCTURAL BEAM IMPROVEMENTS	\$514.40	\$185.60	\$50.00	\$50.00	\$285.60	\$0.00	\$800.00
L1585 TERMINAL AREAS ATMS STATION 6B	\$27.49	\$22.51	\$0.00	\$0.00	\$22.51	\$0.00	\$50.00
L1586 TERMINAL C PIERS B & C HAMMERHEAD WINDOW REPLACEMENT	\$125.04	\$0.00	\$0.00	\$0.00	\$0.00	\$974.96	\$1,100.00
L1593 LOGAN MISC RESIDENT ENGINEERING	\$628.53	\$121.47	\$50.00	\$50.00	\$221.47	\$1,150.00	\$2,000.00
L1594 STRATEGIC PROJECTS ELECTRICAL DEMAND	\$1,281.91	\$718.09	\$6,500.00	\$8,500.00	\$15,718.09	\$0.00	\$17,000.00
L1597 LOGAN ROADWAY IMPROVEMENTS	\$21.03	\$78.97	\$150.00	\$1,600.00	\$1,828.97	\$18,150.00	\$20,000.00
L1599 LOC RENOVATIONS AND IMPROVEMENTS	\$1,081.48	\$288.21	\$150.00	\$0.00	\$438.21	\$3,480.31	\$5,000.00
L1603 PUBLIC SERVICE REP TECHNOLOGY ENHANCEMENT	\$7.35	\$42.65	\$150.00	\$0.00	\$192.65	\$0.00	\$200.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
L1608 REPLACEMENT OF THE NOISE MONITORING SYSTEMS (NMS) AT LOGAN	\$145.50	\$314.50	\$100.00	\$0.00	\$414.50	\$0.00	\$560.00
L1609 ROADWAY SANITARY DRAIN REPLACEMENT	\$58.08	\$841.92	\$1,000.00	\$0.00	\$1,841.92	\$0.00	\$1,900.00
L1616 TERMINAL PA SYSTEM UPGRADES	\$225.05	\$74.95	\$750.00	\$250.00	\$1,074.95	\$100.00	\$1,400.00
L1618 LOGAN BUNK ROOMS	\$1,371.65	\$1,328.35	\$1,300.00	\$0.00	\$2,628.35	\$0.00	\$4,000.00
L1622 TERMINAL A IMPROVEMENTS	\$758.15	\$441.85	\$0.00	\$0.00	\$441.85	\$73,800.00	\$75,000.00
L1626 TERMINAL E EXPANSION JOINTS AND CANOPY REPLACEMENTS	\$1,939.03	\$560.97	\$500.00	\$2,000.00	\$3,060.97	\$0.00	\$5,000.00
L1651 PROCUREMENT OF THE SOUTHWEST BAGROOM	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$11,000.00	\$13,000.00
L1656 CENTRAL GARAGE LEVEL 3 DRAINS REPLACEMENT	\$0.00	\$200.00	\$50.00	\$0.00	\$250.00	\$0.00	\$250.00
L1663 LANDSIDE ELECTRICAL INFRASTRUCTURE UPGRADES	\$0.00	\$1,393.53	\$250.00	\$0.00	\$1,643.53	\$0.00	\$1,643.53
L1664 FAA NEXTGEN ATCT TOWER INVESTMENT	\$1,694.91	(\$1,194.91)	\$2,000.00	\$3,000.00	\$3,805.09	\$0.00	\$5,500.00
L338 TERMINAL E MODERNIZATION	\$114,998.71	\$161,501.29	\$135,000.00	\$138,000.00	\$434,501.29	\$27,500.00	\$577,000.00
L599 ELEVATOR & ESCALATOR UPGRADE	\$10,194.70	\$5,455.46	\$6,349.84	\$0.00	\$11,805.30	\$10,000.00	\$32,000.00
L656 UPGRADE FIRE ALARM SYSTEM - PH. I & II	\$4,284.49	\$65.51	\$50.00	\$50.00	\$165.51	\$150.00	\$4,600.00
L928 UPGRADE FIRE PROTECTION SYSTEMS - VARIOUS LOCATIONS	\$1,267.28	\$82.72	\$50.00	\$50.00	\$182.72	\$100.00	\$1,550.00
L930 ROOF REPLACEMENT PROGRAM	\$9,986.12	\$413.88	\$0.00	\$0.00	\$413.88	\$0.00	\$10,400.00
L935 TERM SIGNAGE PROGRAM	\$202.51	\$32.96	\$100.00	\$0.00	\$132.96	\$0.00	\$335.47
LE20 FY20 LOGAN CAPITAL EQUIPMENT	\$0.00	\$500.00	\$500.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Airside	\$42,791.31	\$15,903.21	\$26,711.39	\$4,250.00	\$46,864.60	\$269,081.25	\$358,737.15
L1074 EBADGING - INTEGRATED PAPERLESS SECURITY BADGING SYSTEM	\$2,425.62	\$171.52	\$100.00	\$0.00	\$271.52	\$315.00	\$3,012.14
L1239 REPLACE AIRFIELD EQUIPMENT FY17-24	\$10,573.75	\$0.00	\$0.00	\$1,300.00	\$1,300.00	\$8,126.25	\$20,000.00
L1366 EQUIPMENT STORAGE MAINTENANCE FACILITY	\$844.68	\$555.32	\$200.00	\$200.00	\$955.32	\$138,200.00	\$140,000.00
L1394 AIRFIELD LIGHTING CONTROL SYSTEM UPGRADE	\$2,001.63	\$898.37	\$0.00	\$0.00	\$898.37	\$0.00	\$2,900.00
L1408 RUNWAY INCURSION MITIGATION AND COMPREHENSIVE AIRFIELD GEOMETRY ANALYSIS (RIM STUDY)	\$1,763.13	\$36.87	\$0.00	\$0.00	\$36.87	\$0.00	\$1,800.00
L1418 ARFF STATION SATELLITE, HVAC SYSTEMS REPLACEMENT AND UPGRADE	\$1,567.26	\$332.75	\$0.00	\$0.00	\$332.75	\$0.00	\$1,900.00
L1465 REMOTE MONITORING SYSTEM FOR PUMPS AND OUTFALLS	\$231.33	\$168.68	\$0.00	\$0.00	\$168.68	\$1,250.00	\$1,650.00
L1474 NORTH & SOUTH SECURITY GATE AND BARRIER REPLACEMENT	\$1,233.53	\$216.47	\$150.00	\$0.00	\$366.47	\$1,500.00	\$3,100.00
L1492 FY20-24 AIRFIELD MAINTENANCE	\$0.00	\$250.00	\$250.00	\$250.00	\$750.00	\$250.00	\$1,000.00
L1493 NEW CENTERLINE LED LIGHTS ON TAXIWAY A AND B	\$500.85	\$599.15	\$100.00	\$0.00	\$699.15	\$0.00	\$1,200.00
L1511 BHS - TERMINAL-E DISCONTINUED HARDWRE REPLACEMENT	\$1,576.22	\$1,423.78	\$1,000.00	\$1,000.00	\$3,423.78	\$0.00	\$5,000.00
L1584 AIRFIELD AND TERMINAL FUELING IMPROVEMENTS	\$10,068.70	\$6,319.91	\$15,111.39	\$0.00	\$21,431.30	\$0.00	\$31,500.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
L1607 REPLACE X-BAND TRANSMITTER IN TVDS-1 (SHIP DETECTION RADAR AT RUNWAY 4R)	\$103.10	\$71.90	\$0.00	\$0.00	\$71.90	\$0.00	\$175.00
L1623 HANGAR 8 DOOR FRAME MODIFICATIONS	\$112.40	\$87.60	\$3,000.00	\$0.00	\$3,087.60	\$0.00	\$3,200.00
L1633 RUNWAY 9-27 SAFETY AREA IMPROVEMENTS	\$3.03	\$496.97	\$1,000.00	\$1,500.00	\$2,996.97	\$107,000.00	\$110,000.00
L1636 AIRSIDE PAVING IMPROVEMENTS AND REHABILITATION	\$2,673.40	\$3,326.60	\$2,800.00	\$0.00	\$6,126.60	\$0.00	\$8,800.00
L199 REHABILITATE NORTH CARGO APRON	\$6,658.71	\$401.29	\$1,000.00	\$0.00	\$1,401.29	\$12,440.00	\$20,500.00
L916 AIRFIELD UNDERGROUND COMMUNICATION PATH	\$453.95	\$546.05	\$2,000.00	\$0.00	\$2,546.05	\$0.00	\$3,000.00
Logan Intermodal	\$3,592.54	\$9,957.47	\$9,800.00	\$13,100.00	\$32,857.47	\$36,549.99	\$73,000.00
L1294 LEX UPGRADES	\$1,540.13	\$2,459.87	\$0.00	\$0.00	\$2,459.87	\$0.00	\$4,000.00
L1459 MIDLIFE REBUILDS - BUSES	\$314.70	\$5,885.30	\$8,000.00	\$12,800.00	\$26,685.30	\$3,000.00	\$30,000.00
L1604 LEX E-TICKETING AND LEX SITE CONNECTIVITY	\$232.00	\$368.00	\$0.00	\$300.00	\$668.00	\$0.00	\$900.00
L1629 FRAMINGHAM LOGAN EXPRESS EXPANSION	\$1,000.44	\$449.57	\$0.00	\$0.00	\$449.57	\$33,549.99	\$35,000.00
L1668 EAST BOSTON LEWIS MALL FERRY TERMINAL REACTIVATION	\$505.26	\$794.74	\$1,800.00	\$0.00	\$2,594.74	\$0.00	\$3,100.00
Logan Mitigation	\$10,628.50	\$1,121.50	\$1,450.00	\$500.00	\$3,071.50	\$32,300.00	\$46,000.00
L1540 PIERS PARK PHASE II	\$83.72	\$116.28	\$500.00	\$500.00	\$1,116.28	\$13,800.00	\$15,000.00
L1555 INSTALLATION OF LANDSIDE/AIRSIDE ELECTRIC VEHICLE CHARGING STATIONS	\$10,530.99	\$969.01	\$0.00	\$0.00	\$969.01	\$18,500.00	\$30,000.00
L1624 BAYSWATER STREET IMPROVEMENTS	\$13.79	\$36.21	\$950.00	\$0.00	\$986.21	\$0.00	\$1,000.00
Total Logan Ongoing	\$486,716.12	\$386,446.50	\$314,733.30	\$250,150.00	\$951,329.80	\$801,435.88	\$2,239,481.80



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Landside	\$0.00	\$2,233.77	\$3,466.23	\$7,600.00	\$13,300.00	\$64,675.00	\$77,975.00
L1233 AUTOMATED TRAFFIC MONITORING SYSTEM TERMINALS TRAFFIC COUNT STATIONS ON TERMINAL ROADWAYS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00
L1275 FLASH TANK FOR TERM. B MECHANICAL ROOM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$225.00	\$225.00
L1293 UPGRADE CCTV IN CENTRAL GARAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00
L1364 FIRE HEADQUARTERS REHAB PHASE 2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00
L1377 NSTAR REDUNDANT FEED - RESILIENCY	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$2,000.00
L1530 REPLACE EMERGENCY AUTOMATIC TRANSFER SWITCHES THROUGHOUT LOGAN AIRPORT	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00	\$0.00	\$150.00
L1560 REPLACE SWITCHGEAR AT STATE POLICE, BUILDING 11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,300.00	\$1,300.00
L1581 TERMINAL E INTERLINE CAROUSEL AND BELT SYSTEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
L1605 CAD / AVL PROJECTS (BUS MANAGEMENT SYSTEM)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00
L1638 CNG STATION RELOCATION AND COTTAGE STREET IMPROVEMENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
L1640 GARAGE SNOWMELTERS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
L1652 TERMINAL C LOWER LEVEL INTERIOR RENOVATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00
L1657 WATER SHUTTLE UPGRADES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$275.00	\$275.00
L1661 TAA ABATEMENT	\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$0.00	\$800.00
L1665 LOGAN BAGGAGE HANDLING SYSTEM SOFTWARE UPGRADES	\$0.00	\$0.00	\$500.00	\$2,000.00	\$2,500.00	\$2,500.00	\$5,000.00
L1669 NORTH AND WEST OUTFALLS REBUILD	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00	\$0.00	\$300.00
L1672 LOGAN AIRPORT AIRLINE RELOCATIONS	\$0.00	\$0.00	\$250.00	\$250.00	\$500.00	\$500.00	\$1,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
L1673 CENTRAL WATER PUMPING STATION MODRNIZATION	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00	\$0.00	\$250.00
L1674 TERMINAL C CISTERN REMOVAL	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00	\$0.00	\$250.00
L1675 HVAC CONTROLS UPGRADE TERMINALS B, C, AND E	\$0.00	\$0.00	\$500.00	\$2,000.00	\$2,500.00	\$2,500.00	\$5,000.00
L1676 VERTICAL SORTATION UNITS	\$0.00	\$0.00	\$750.00	\$0.00	\$750.00	\$0.00	\$750.00
L1677 WEST BAGROOM BAGGAGE SYSTEM EQUIPMENT REPLACEMENT	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00
L1678 B209 CHECKPOINT CHASE REMOVAL	\$0.00	\$0.00	\$0.00	\$750.00	\$750.00	\$0.00	\$750.00
L1679 TERMINAL E TICKET COUNTER REPLACEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
L1680 TERMINAL C QUEUE EXPANSION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
L1681 TERMINAL C FOODCOURT CHECKPOINT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
L1683 TERMINAL B SEIZMIC CLAMPS	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00
L1685 TERMINAL B LADDER HATCH - SAFETY IMPROVEMENTS	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	\$250.00
L1686 ATCT SYSTEMS AND ENVELOPE RENOVATION	\$0.00	\$1,433.77	\$316.23	\$250.00	\$2,000.00	\$13,000.00	\$15,000.00
L1688 LOGAN WATER LINE REPLACEMENT & UPGRADES	\$0.00	\$0.00	\$100.00	\$100.00	\$200.00	\$300.00	\$500.00
L1690 CBP PHASE 2 SECURITY UPGRADES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
L1691 COGENERATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$21,000.00	\$21,000.00
LEQP LOGAN AIRPORT EQUIPMENT RESERVE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Airside	\$0.00	\$270.00	\$13,400.00	\$16,350.00	\$30,020.00	\$175,000.00	\$205,020.00
L107 FIRE TRAINING FACILITY UPGRADE - PH. 2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00
L1212 MOBILE DECONTAMINATION UNIT AT LOGAN (HAZMAT/WMD/COMM RESPONSE VEHICLE)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00
L1400 RUNWAY 14-32 REHAB AND TAXIWAY J, J1 AND DE-ICE AREA REHAB	\$0.00	\$200.00	\$10,300.00	\$0.00	\$10,500.00	\$0.00	\$10,500.00
L1402 TAXIWAY M REHABILITATION - FULL LENGTH	\$0.00	\$0.00	\$500.00	\$11,500.00	\$12,000.00	\$12,000.00	\$24,000.00
L1405 TAXIWAY D AND P REHABILITATION FROM TW E TO TW C	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,600.00	\$5,600.00
L1497 AEROMACS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
L1523 SOUTH GATE CANOPY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$750.00	\$750.00
L1542 SECOND AIRFIELD LIGHTING VAULT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00	\$8,000.00
L1566 RECIRCUIT RUNWAY 4R LIGHT SYSTEMS AND REPLACE EDGE LIGHT INFRASTRUCTURE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,400.00	\$3,400.00
L1569 REPLACEMENT REGULATORS EXISTING VAULT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00
L1615 HQ AND STATION 2 GARAGE DOOR REPLACEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	\$450.00
L1639 TAXIWAY Y REPLACEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00	\$35,000.00
L1642 AIRSIDE ELECTRICAL INFRASTRUCTURE UPGRADES	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$2,000.00	\$18,000.00	\$20,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
L1645 REHABILITATE RUNWAY 15R-33L FULL LENGTH INCLUDING ELECTRICAL	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$39,500.00	\$40,000.00
L1646 LOGAN AIRPORT DRAINAGE STUDY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$750.00	\$750.00
L1648 RIM IMPROVEMENTS AT LOGAN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$12,000.00
L1653 TW N BETWEEN 15R-33L AND 15L-33R	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00	\$18,000.00
L1662 SOUNDPROOFING	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$3,250.00	\$3,500.00
L1670 NEW TERMINAL E PROPOSED LANDSCAPED AREA CONVERSION TO RAMP, LANDSIDE CARGO OR REVENUE PARKING	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00
L1671 RAMP EXPANSION AT FACILITIES II/END OF 15R	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
L1682 LOGAN JETBRIDGE IMPROVEMENTS	\$0.00	\$0.00	\$1,600.00	\$1,600.00	\$3,200.00	\$4,800.00	\$8,000.00
L1689 FIRE RESCUE SECURITY GRANT	\$0.00	\$70.00	\$0.00	\$0.00	\$70.00	\$0.00	\$70.00
Logan Intermodal	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$209,740.00	\$210,240.00
L1539 SILVERLINE (SL1) BUS ROUTE IMPROVEMENTS - Logan Portion	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$240.00	\$240.00
L1617 HOV INITIATIVES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00
L1621 NEW SILVER LINE BUSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$25,000.00
L1630 BRAINTREE LOGAN EXPRESS GARAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00	\$150,000.00
L1660 NEW SUBURBAN LOGAN EXPRESS	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$24,500.00	\$25,000.00
Logan Mitigation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
L1687 FIRE TRAINING REMEDIATION PROGRAM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
Total Logan Proposed	\$0.00	\$2,503.77	\$17,366.23	\$23,950.00	\$43,820.00	\$450,415.00	\$494,235.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

HANSCOM
COMPLETED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Hanscom Landside	\$1,625.83	\$218.70	\$0.00	\$0.00	\$218.70	\$0.00	\$1,844.54
H291 CIVIL AIR TERMINAL DRAINAGE IMPROVEMENTS	\$1,445.72	\$168.74	\$0.00	\$0.00	\$168.74	\$0.00	\$1,614.46
HE19 FY19 HANSCOM CAPITAL EQUIPMENT	\$180.12	\$49.97	\$0.00	\$0.00	\$49.97	\$0.00	\$230.08
Hanscom Airside	\$17,862.22	\$1,573.69	\$0.00	\$0.00	\$1,573.69	\$0.00	\$19,435.91
H207 EAST RAMP REHABILITATION & TAXIWAY J LIGHTING	\$1,910.10	\$1,519.90	\$0.00	\$0.00	\$1,519.90	\$0.00	\$3,430.00
H275 ARFF & CBP FACILITY	\$11,905.80	\$0.11	\$0.00	\$0.00	\$0.11	\$0.00	\$11,905.91
H281 T-HANGERS ROWS A, B, C	\$4,046.31	\$53.68	\$0.00	\$0.00	\$53.68	\$0.00	\$4,100.00
Total Hanscom Completed	\$19,488.05	\$1,792.39	\$0.00	\$0.00	\$1,792.39	\$0.00	\$21,280.44



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

HANSCOM
ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Hanscom Landside	\$224.48	\$75.52	\$200.00	\$1,000.00	\$1,275.52	\$0.00	\$1,500.00
H213 SALT STORAGE ENCLOSURE	\$224.48	\$75.52	\$200.00	\$1,000.00	\$1,275.52	\$0.00	\$1,500.00
Hanscom Airside	\$4,711.69	\$2,272.55	\$8,005.00	\$205.00	\$10,482.55	\$8,010.77	\$23,205.00
H243 AIRFIELD EQUIPMENT REPLACEMENT - FY17-24	\$3,344.50	\$0.00	\$0.00	\$0.00	\$0.00	\$3,585.50	\$6,930.00
H251 HANGARS 1, 2, AND 3 FEEDER AND DISTRIBUTION SYSTEM REPLACEMENT	\$55.94	\$49.06	\$55.00	\$55.00	\$159.06	\$110.00	\$325.00
H257 ELECTRICAL INFRASTRUCTURE	\$819.97	\$180.03	\$100.00	\$100.00	\$380.03	\$800.00	\$2,000.00
H258 FIRE PROTECTION INFRASTRUCTURE	\$56.83	\$150.00	\$0.00	\$0.00	\$150.00	\$1,093.17	\$1,300.00
H274 RUNWAY INCURSION MITIGATION STUDY	\$52.50	\$97.50	\$0.00	\$50.00	\$147.50	\$300.00	\$500.00
H282 TAXIWAY N REHABILITATION AND SHOULDER REMOVAL	\$0.00	\$500.00	\$1,000.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00
H289 REPLACE AIRFIELD PERIMETER FENCE	\$352.40	\$25.50	\$0.00	\$0.00	\$25.50	\$2,122.10	\$2,500.00
H290 RELOCATE PINE HILL T-HANGARS	\$0.00	\$1,150.00	\$6,850.00	\$0.00	\$8,000.00	\$0.00	\$8,000.00
H308 CBP SECURITY IMPROVEMENTS	\$29.54	\$120.46	\$0.00	\$0.00	\$120.46	\$0.00	\$150.00
Total Hanscom Ongoing	\$4,936.17	\$2,348.07	\$8,205.00	\$1,205.00	\$11,758.07	\$8,010.77	\$24,705.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

HANSCOM
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Hanscom Landside	\$0.00	\$0.00	\$50.00	\$0.00	\$50.00	\$5,500.00	\$5,550.00
H287 IT DATA CENTER RENOVATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00
H298 HANSCOM MOTOROLA ASR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$750.00	\$750.00
H300 PAVE CIVIL AIR TERMINAL PARKING LOT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00
H301 CIVIL AIR TERMINAL MECHANICAL & PLUMBING UPGRADES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00
H302 SECURITY UPGRADES TO CIVIL AIR TERMINAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
H304 REHAB EMPLOYEE AREAS IN MAINTENANCE GARAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$750.00	\$750.00
HE20 FY20 HANSCOM CAPITAL EQUIPMENT	\$0.00	\$0.00	\$50.00	\$0.00	\$50.00	\$0.00	\$50.00
HEQP HANSCOM SMALL CAPITAL EQUIPMENT CONTINGENCY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

HANSCOM
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Hanscom Airside	\$0.00	\$0.00	\$192.00	\$2,500.00	\$2,692.00	\$22,986.00	\$25,678.00
H155 AIRFIELD PERIMETER ROAD IMPROVEMENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00
H256 REHABILITATION AND LIGHTING OF TAXIWAY R	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
H285 WEST RAMP REHABILITATION	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$2,000.00	\$2,500.00
H286 SMALL AIRPORT SURVEILLANCE SYSTEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00
H288 RUNWAY 5-23 REHABILITATION AND SHOULDER REMOVAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00
H293 REPLACEMENT OF THE NOISE MONITORING SYSTEMS (NMS) AT HANSCOM	\$0.00	\$0.00	\$192.00	\$0.00	\$192.00	\$0.00	\$192.00
H294 EBADGING - INTEGRATED PAPERLESS SECURITY BADGING SYSTEM AT HANSCOM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00
H295 HANSCOM DRAINAGE STUDY AND IMPROVEMENTS PHASE II	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00
H296 TAXIWAY E EAST REHABILITATION AND REMOVE TAXIWAY C	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00
H297 INSTALL ADSB IN/OUT CAPABILITY & VEHICLE TRACKING AT HANSCOM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$36.00	\$36.00
H305 MOBILE DECONTAMINATION UNIT AT HANSCOM (HAZMAT/WMD/COMM RESPONSE VEHICLE)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00
Total Hanscom Proposed	\$0.00	\$0.00	\$242.00	\$2,500.00	\$2,742.00	\$28,486.00	\$31,228.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

WORCESTER
COMPLETED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Worcester Landside	\$517.96	(\$90.05)	\$0.00	\$0.00	(\$90.05)	\$0.00	\$427.91
W294 ORH ARFF FACILITY RENOVATIONS	\$517.96	(\$90.05)	\$0.00	\$0.00	(\$90.05)	\$0.00	\$427.91
Worcester Airside	\$33,661.07	\$52.93	\$0.00	\$0.00	\$52.93	\$0.00	\$33,713.99
W212 CAT III ILS AND TAXIWAY IMPROVEMENTS	\$32,045.23	(\$45.10)	\$0.00	\$0.00	(\$45.10)	\$0.00	\$32,000.13
W279 WORCESTER AIRFIELD LIGHTING CONTROL SYSTEM	\$403.63	\$23.84	\$0.00	\$0.00	\$23.84	\$0.00	\$427.46
W280 AIRFIELD LIGHTING RECIRCUITRY	\$1,212.21	\$74.19	\$0.00	\$0.00	\$74.19	\$0.00	\$1,286.40
Total Worcester Completed	\$34,179.02	(\$37.12)	\$0.00	\$0.00	(\$37.12)	\$0.00	\$34,141.90



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

WORCESTER
ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Worcester Landside	\$1,146.04	\$210.87	\$0.00	\$0.00	\$210.87	\$3,880.72	\$5,237.63
W257 WORCESTER HVAC DISTRIBUTION	\$404.83	\$82.80	\$0.00	\$0.00	\$82.80	\$1,650.00	\$2,137.63
W266 WORCESTER FIRE PROTECTION AND FIRE ALARM UPGRADE	\$741.21	\$0.00	\$0.00	\$0.00	\$0.00	\$658.80	\$1,400.00
W293 ELECTRICAL UPGRADES FOR ADDED CAPACITY	\$0.00	\$23.87	\$0.00	\$0.00	\$23.87	\$976.13	\$1,000.00
W297 SECURITY CHECKPOINT IMPROVEMENTS	\$0.00	\$104.20	\$0.00	\$0.00	\$104.20	\$595.80	\$700.00
Worcester Airside	\$4,124.78	\$6,937.00	\$600.00	\$500.00	\$8,037.00	\$12,688.80	\$24,850.58
W219 WORCESTER ENVIRONMENTAL RESERVE	\$859.41	\$540.59	\$500.00	\$500.00	\$1,540.59	\$0.00	\$2,400.00
W258 BUY-OUT AND IMPROVEMENTS OF BERLYN HANGAR	\$423.51	\$126.49	\$100.00	\$0.00	\$226.49	\$0.00	\$650.00
W263 ORH FY16-24 LARGE AIRFIELD CAP EQUIPMENT	\$2,220.58	\$0.00	\$0.00	\$0.00	\$0.00	\$4,180.00	\$6,400.58
W272 GEOMETRY STUDY	\$66.74	\$133.26	\$0.00	\$0.00	\$133.26	\$1,000.00	\$1,200.00
W273 WORCESTER WATER PUMP STATION UPGRADES	\$141.20	\$0.00	\$0.00	\$0.00	\$0.00	\$358.80	\$500.00
W278 RUNWAY 11-29 REHABILITATION & RELOCATE DTG SIGNS	\$361.31	\$6,038.69	\$0.00	\$0.00	\$6,038.69	\$6,100.00	\$12,500.00
W289 AIRFIELD DRAINAGE IMPROVEMENTS	\$52.03	\$97.97	\$0.00	\$0.00	\$97.97	\$1,050.00	\$1,200.00
Total Worcester Ongoing	\$5,270.82	\$7,147.87	\$600.00	\$500.00	\$8,247.87	\$16,569.53	\$30,088.22



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

WORCESTER
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Worcester Landside	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$1,000.00	\$1,050.00
W249 BOLLARDS INSTALLATION - TERMINAL BLDG	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150.00	\$150.00
W285 TERMINAL PA SYSTEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$350.00	\$350.00
W287 SNOW CREW REST AREA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
WE20 FY20 WORCESTER CAPITAL EQUIPMENT	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$0.00	\$50.00
Worcester Airside	\$0.00	\$300.00	\$3,200.00	\$500.00	\$4,000.00	\$34,250.00	\$38,250.00
W211 REHABILITATE T/W B BETWEEN T/W F AND R/W 15	\$0.00	\$300.00	\$3,200.00	\$0.00	\$3,500.00	\$0.00	\$3,500.00
W220 AIRFIELD GIS AND EALP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$350.00	\$350.00
W269 RUNWAY 11 AND 29 EMAS REPLACEMENT	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$13,500.00	\$14,000.00
W277 SMALL AIRPORT SURVEILLANCE SYSTEM (SASS) - WORCESTER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00
W295 RIM IMPROVEMENTS AT WORCESTER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00
W299 BACKUP GENERATOR FOR MAINTENANCE BUILDING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
W301 JET BRIDGES 1 & 2 BAG SLIDES AND GATE SIGNS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
W302 TERMINAL APRON REPLACEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,200.00	\$5,200.00
W303 T- HANGAR REHABILITATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00
W304 JET BRIDGES 1 & 2 REPLACEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,200.00	\$2,200.00
W305 MOBILE DECONTAMINATION UNIT AT WORCESTER (HAZMAT/WMD/COMM RESPONSE VEHICLE)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00
WEQP WORCESTER EQUIPMENT CONTINGENCY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00
Total Worcester Proposed	\$0.00	\$350.00	\$3,200.00	\$500.00	\$4,050.00	\$35,250.00	\$39,300.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
COMPLETED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-Conley Terminal	\$40,699.72	\$661.81	\$0.00	\$0.00	\$661.81	\$0.00	\$41,361.52
M394 CONLEY TERMINAL DEDICATED FREIGHT CORRIDOR	\$36,920.38	\$579.56	\$0.00	\$0.00	\$579.56	\$0.00	\$37,499.95
M663 TWO NEW RTG's	\$3,779.33	\$82.24	\$0.00	\$0.00	\$82.24	\$0.00	\$3,861.58
Maritime-Fish Pier	\$891.83	\$48.16	\$0.00	\$0.00	\$48.16	\$0.00	\$940.00
M486 ELEVATOR REHABILITATION	\$891.83	\$48.16	\$0.00	\$0.00	\$48.16	\$0.00	\$940.00
Maritime-Maritime Other	\$4,432.98	\$2,112.23	\$0.00	\$0.00	\$2,112.23	\$0.00	\$6,545.21
M635 FY17 PORT SECURITY GRANT	\$821.43	\$178.23	\$0.00	\$0.00	\$178.23	\$0.00	\$999.66
M644 SB SEAPORT DISTRICT SIGNAL FOUNDATION REPAIRS	\$790.54	\$25.00	\$0.00	\$0.00	\$25.00	\$0.00	\$815.54
M664 MASSPORT MARINE TERMINAL INFRASTRUCTURE DEVELOPMENT PARCELS 4, 5, AND 6	\$2,400.31	\$429.69	\$0.00	\$0.00	\$429.69	\$0.00	\$2,830.00
M679 SUMMER STREET BRIDGE STRUCTURAL MODIFICATIONS	\$420.69	\$1,479.31	\$0.00	\$0.00	\$1,479.31	\$0.00	\$1,900.00
Maritime-Moran Terminal	\$5,639.07	\$34.88	\$0.00	\$0.00	\$34.88	\$0.00	\$5,673.95
M381 MYSTIC PIER ONE AND MORAN TERMINAL INFRASTRUCTURE IMPROVEMENTS	\$4,969.65	\$30.28	\$0.00	\$0.00	\$30.28	\$0.00	\$4,999.93
M570 CHARLESTOWN SEWAGE PUMP STATION EQUIPMENT REPLACEMENT	\$669.42	\$4.60	\$0.00	\$0.00	\$4.60	\$0.00	\$674.02
Maritime-WTC	\$854.79	\$88.27	\$0.00	\$0.00	\$88.27	\$0.00	\$943.06
M288 MAINTENANCE FACILITY - SOUTH BOSTON	\$854.79	\$88.27	\$0.00	\$0.00	\$88.27	\$0.00	\$943.06
Total Maritime Completed	\$52,518.38	\$2,945.36	\$0.00	\$0.00	\$2,945.36	\$0.00	\$55,463.74



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-Black Falcon	\$1,907.96	\$3,812.04	\$2,280.00	\$1,800.00	\$7,892.04	\$43,700.00	\$53,500.00
M209 NEW AUTOMATIC GANGWAY	\$509.68	\$2,490.32	\$1,000.00	\$0.00	\$3,490.32	\$0.00	\$4,000.00
M625 CRUISE TERMINAL PHASE II SEAWALL STRUCTRUAL REHAB PROJECT	\$1,392.45	\$1,027.55	\$280.00	\$1,800.00	\$3,107.55	\$0.00	\$4,500.00
M647 CRUISE TERMINAL RENOVATIONS AND ENHANCEMENTS	\$2.11	\$147.89	\$350.00	\$0.00	\$497.89	\$39,500.00	\$40,000.00
M665 CRUISEPORT INFRASTRUCTURE & IMPROVEMENTS	\$3.72	\$146.28	\$650.00	\$0.00	\$796.28	\$4,200.00	\$5,000.00
Maritime-Conley Terminal	\$144,647.63	\$54,924.03	\$37,589.72	\$17,305.00	\$109,818.75	\$39,540.00	\$294,006.38
M249 CRANE PAINTING PROGRAM	\$71.87	\$1,328.13	\$2,500.00	\$0.00	\$3,828.13	\$0.00	\$3,900.00
M350 INTEGRATED TERMINAL OPERATING SYSTEM	\$2,828.71	\$390.31	\$132.00	\$200.00	\$722.31	\$0.00	\$3,551.02
M545 NEW BERTH 10 & CRANES AT COASTAL	\$133,504.28	\$37,813.00	\$16,682.72	\$0.00	\$54,495.72	\$27,000.00	\$215,000.00
M550 NEW RTG'S	\$4,213.52	\$75.79	\$0.00	\$0.00	\$75.79	\$12,340.00	\$16,629.31
M553 BERTH 11 & 12 DEEPENING (DREDGE TO NEW DEPTH OF -50)	\$908.65	\$1,581.50	\$0.00	\$0.00	\$1,581.50	\$0.00	\$2,490.15
M555 BERTH 11 & 12 BACKLAND AREA PAVEMENT REPAIRS	\$57.94	\$2,042.06	\$7,900.00	\$0.00	\$9,942.06	\$0.00	\$10,000.00
M558 BERTHS 14-17 BACKLAND AREA RECONSTRUCTION	\$1,264.46	(\$1,264.46)	\$0.00	\$0.00	(\$1,264.46)	\$0.00	\$0.00
M560 NEW CONLEY IN-GATE & OUT-GATE FACILITIES (FASTLANE PROJECT)	\$86.57	\$12,015.44	\$10,000.00	\$17,000.00	\$39,015.44	\$0.00	\$39,102.01
M567 TRACTOR REPLACEMENT	\$1,361.07	\$438.93	\$0.00	\$0.00	\$438.93	\$0.00	\$1,800.00
M633 MARITIME SYSTEMS UPGRADE	\$188.90	\$15.00	\$175.00	\$105.00	\$295.00	\$200.00	\$683.90
M637 CRANE RAIL REPLACEMENT FOR CRANES	\$161.67	\$488.33	\$200.00	\$0.00	\$688.33	\$0.00	\$850.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
ONGOING PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-Dredging	\$3.12	(\$3.13)	\$0.00	\$0.00	(\$3.13)	\$30,000.00	\$30,000.00
M491 HARBOR DEEPENING	\$3.12	(\$3.13)	\$0.00	\$0.00	(\$3.13)	\$30,000.00	\$30,000.00
Maritime-East Boston	\$45.20	\$0.00	\$0.00	\$0.00	\$0.00	\$104.80	\$150.00
M628 BREMEN PARK HARDSCAPE	\$45.20	\$0.00	\$0.00	\$0.00	\$0.00	\$104.80	\$150.00
Maritime-Fish Pier	\$443.57	\$706.43	\$700.00	\$200.00	\$1,606.43	\$4,800.00	\$6,850.00
M454 SEAFOOD PROCESSING STRUCTURAL REHAB	\$443.57	\$406.43	\$0.00	\$0.00	\$406.43	\$0.00	\$850.00
M658 FISH PIER - EAST & WEST BUILDING AND PIER IMPROVEMENTS	\$0.00	\$300.00	\$700.00	\$200.00	\$1,200.00	\$4,800.00	\$6,000.00
Maritime-Maritime Other	\$3,331.73	\$9,230.94	\$5,400.00	\$50.00	\$14,680.94	\$520.00	\$18,532.67
M364 WATERFRONT STRUCTURAL REPAIRS	\$536.64	\$63.45	\$50.00	\$50.00	\$163.45	\$100.00	\$800.09
M461 REPLACE EB PARK LIGHTING WITH NEW LED LIGHTS	\$1.36	\$58.64	\$0.00	\$0.00	\$58.64	\$320.00	\$380.00
M582 DEPT OF ARMY LANDSWAP/DEVENS IMPROVEMENTS	\$722.19	\$5,227.81	\$4,900.00	\$0.00	\$10,127.81	\$0.00	\$10,850.00
M631 PARCEL D3 SERVICE ROAD	\$0.00	\$430.00	\$200.00	\$0.00	\$630.00	\$0.00	\$630.00
M646 CONGRESS & SEAPORT LN SIGNALIZED INTERSECTION	\$1,391.48	\$3,308.52	\$0.00	\$0.00	\$3,308.52	\$0.00	\$4,700.00
M649 PUBLIC REALM	\$11.30	\$88.70	\$0.00	\$0.00	\$88.70	\$100.00	\$200.00
ME20 FY20 MARITIME CAPITAL EQUIPMENT	\$668.76	\$53.82	\$250.00	\$0.00	\$303.82	\$0.00	\$972.58
Maritime-WTC	\$203.98	\$296.02	\$0.00	\$0.00	\$296.02	\$1,100.00	\$1,600.00
M613 SOUTH BOSTON PEDESTRIAN IMPROVEMENTS AND ROADWAY OVERLAYS	\$203.98	\$296.02	\$0.00	\$0.00	\$296.02	\$1,100.00	\$1,600.00
Total Maritime Ongoing	\$150,583.19	\$68,966.34	\$45,969.72	\$19,355.00	\$134,291.06	\$119,764.80	\$404,639.05



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime - Other	\$0.00	\$2,500.00	\$987.27	\$3,600.00	\$7,087.27	\$0.00	\$7,087.27
M683 88 BLACK FALCON DEVELOPMENT	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$2,500.00
M684 BOSTON HARBOR PILOTS ASSOCIATION PILOT RE-POWER	\$0.00	\$0.00	\$387.27	\$0.00	\$387.27	\$0.00	\$387.27
M690 MHR REALIGNMENT & SIGNALIZATION	\$0.00	\$0.00	\$600.00	\$3,600.00	\$4,200.00	\$0.00	\$4,200.00
Maritime-Black Falcon	\$0.00	\$0.00	\$2,130.00	\$1,500.00	\$3,630.00	\$7,200.00	\$10,830.00
M680 PROPERTY ACQUISITION	\$0.00	\$0.00	\$80.00	\$0.00	\$80.00	\$0.00	\$80.00
M681 BLACK FALCON ELECTRICAL DISTRIBUTION SYSTEM UPGRADES	\$0.00	\$0.00	\$800.00	\$1,000.00	\$1,800.00	\$7,200.00	\$9,000.00
M687 CRUISE TERMINAL MAINTENANCE DREDGING	\$0.00	\$0.00	\$750.00	\$0.00	\$750.00	\$0.00	\$750.00
M688 CRUISE TERMINAL HVAC UPGRADES	\$0.00	\$0.00	\$500.00	\$500.00	\$1,000.00	\$0.00	\$1,000.00
Maritime-Conley Terminal	\$0.00	\$200.00	\$1,550.00	\$9,970.00	\$11,720.00	\$58,130.00	\$69,850.00
M517 CONLEY TERMINAL TECHNOLOGY	\$0.00	\$200.00	\$450.00	\$6,270.00	\$6,920.00	\$0.00	\$6,920.00
M549 CONSTRUCTION OF COASTAL BACKLAND TERMINAL EXPANSION AREA	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$49,030.00	\$49,230.00
M559 RTG 6-12 REHAB	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
M593 CBP SPACE REHAB	\$0.00	\$0.00	\$350.00	\$0.00	\$350.00	\$0.00	\$350.00
M598 DEMOLITION OF CRANES 1 & 2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00
M655 CONLEY VIRTUAL SERVER UPGRADE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00
M673 CONLEY YARD SIGNAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00
M685 CONLEY TERMINAL CABLES	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00	\$0.00	\$250.00
M689 CONLEY PAVEMENT REHAB	\$0.00	\$0.00	\$500.00	\$3,500.00	\$4,000.00	\$2,000.00	\$6,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-East Boston	\$0.00	\$0.00	\$50.00	\$100.00	\$150.00	\$1,575.00	\$1,725.00
M629 PIERS PARK SEAWALL STRUCTURAL REHAB	\$0.00	\$0.00	\$50.00	\$100.00	\$150.00	\$850.00	\$1,000.00
M652 EB PIER ONE PILE TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$475.00	\$475.00
M676 PIERS PARK PLAYGROUND REHABILITATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00
Maritime-Maritime Other	\$0.00	\$440.00	\$1,400.00	\$200.00	\$2,040.00	\$42,625.00	\$44,665.00
M419 SEAPORT DISTRICT CAMERAS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,125.00	\$1,125.00
M653 ACQUISITION OF SEVERAL SB PARCELS OWNED BY U.S. ARMY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00
M666 CHARLESTOWN COMMUNITY BENEFITS	\$0.00	\$400.00	\$1,400.00	\$200.00	\$2,000.00	\$0.00	\$2,000.00
M677 MASSPORT HAUL ROAD RE-SURFACING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
M686 2018 PORT SECURITY GRANT	\$0.00	\$40.00	\$0.00	\$0.00	\$40.00	\$0.00	\$40.00
MEQP MARITIME EQUIPMENT RESERVE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
Maritime-WTC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,690.00	\$9,690.00
M483 SOUTH BOSTON TRUCK ROUTE IMPROVEMENTS - E & CYPHER STREETS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,690.00	\$9,690.00
Total Maritime Proposed	\$0.00	\$3,140.00	\$6,117.27	\$15,370.00	\$24,627.27	\$119,220.00	\$143,847.27



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

AGENCY WIDE
Completed Projects

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Agency Wide-Administration	\$253.78	\$35.35	\$0.00	\$0.00	\$35.35	\$0.00	\$289.13
AE19 FY19 ADMINISTRATION CAPITAL EQUIPMENT	\$253.78	\$35.35	\$0.00	\$0.00	\$35.35	\$0.00	\$289.13
Agency Wide-System Operations	\$82.86	(\$82.86)	\$0.00	\$0.00	(\$82.86)	\$0.00	(\$0.00)
A359 FAA NEXTGEN ATCT TOWER INVESTMENT	\$82.86	(\$82.86)	\$0.00	\$0.00	(\$82.86)	\$0.00	(\$0.00)
Agency Wide-Systems Security	\$350.71	\$17.22	\$0.00	\$0.00	\$17.22	\$0.00	\$367.93
A316 LICENSE PLATE RECOGNITION SYSTEM	\$350.71	\$17.22	\$0.00	\$0.00	\$17.22	\$0.00	\$367.93
Total Agency Wide Completed	\$687.35	(\$30.29)	\$0.00	\$0.00	(\$30.29)	\$0.00	\$657.06



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

AGENCY WIDE
ONGOING Projects

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Agency Wide-Administration	\$1,567.01	\$243.05	\$258.52	\$100.00	\$601.57	\$4,867.16	\$7,035.74
A317 CONSOLIDATED CAMERA SURVEILLANCE SYSTEM ENHANCEMENT UPGRADES	\$1,501.38	\$78.40	\$0.00	\$0.00	\$78.40	\$4,232.98	\$5,812.76
A355 TED WILLIAMS TUNNEL FIBER INFRASTRUCTURE	\$15.82	\$0.00	\$0.00	\$0.00	\$0.00	\$634.18	\$650.00
A400 ENTERPRISE DOCUMENT CONTENT MANAGEMENT SYSTEM	\$49.81	\$50.19	\$150.00	\$0.00	\$200.19	\$0.00	\$250.00
AE20 FY20 ADMINISTRATION CAPITAL EQUIPMENT	\$0.00	\$114.47	\$108.52	\$100.00	\$322.99	\$0.00	\$322.99
Agency Wide-Capital Programs	\$23,611.48	\$3,385.74	\$3,250.00	\$3,550.00	\$10,185.74	\$18,702.78	\$52,500.00
A197 ASSET INVENTORY & MAINT. MANAGEMENT SYSTEM	\$7,218.57	\$81.44	\$100.00	\$100.00	\$281.44	\$650.00	\$8,150.00
A259 ENERGY & SUSTAINABILITY INITIATIVES	\$2,186.61	\$213.39	\$950.00	\$150.00	\$1,313.39	\$6,500.00	\$10,000.00
A308 CAPITAL PROJECT MANAGEMENT SYSTEM	\$3,468.63	\$431.37	\$150.00	\$0.00	\$581.37	\$0.00	\$4,050.00
A310 INFRASTRUCTURE DISASTER RESILIENCY	\$6,181.68	\$168.32	\$650.00	\$500.00	\$1,318.32	\$500.00	\$8,000.00
A353 TERMINAL SEATING	\$1,147.22	\$0.00	\$0.00	\$0.00	\$0.00	\$3,852.78	\$5,000.00
A387 ACS/VMS AUTHORITY WIDE SERVICES	\$165.17	\$84.83	\$100.00	\$100.00	\$284.83	\$800.00	\$1,250.00
A397 AUTHORITY-WIDE MISC ABATEMENT TESTING	\$201.37	\$448.63	\$350.00	\$0.00	\$798.63	\$1,500.00	\$2,500.00
A398 AUTHORITY-WIDE CONSTRUCTION TESTING AND INSPECTIONS	\$493.98	\$206.02	\$150.00	\$200.00	\$556.02	\$200.00	\$1,250.00
A399 AUTHORITY-WIDE MISC. SOIL TESTING	\$347.13	\$402.87	\$300.00	\$300.00	\$1,002.87	\$300.00	\$1,650.00
A402 AUTHORITY-WIDE TECHNOLOGY DEVELOPMENT PROGRAM	\$1,214.88	\$585.12	\$200.00	\$1,000.00	\$1,785.12	\$2,000.00	\$5,000.00
A405 AUTHORITY-WIDE CAPITAL LEGAL COSTS	\$300.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$400.00
A406 STRATEGIC PROJECTS PROGRAM MANAGEMENT	\$485.63	\$614.37	\$300.00	\$1,200.00	\$2,114.37	\$2,400.00	\$5,000.00
A414 FLAGGING AND TRAFFIC CONTROL SERVICES	\$200.60	\$49.40	\$0.00	\$0.00	\$49.40	\$0.00	\$250.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

AGENCY WIDE
ONGOING Projects

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Agency Wide-FARS	\$343.37	\$117.33	\$0.00	\$400.00	\$517.33	\$2,500.00	\$3,360.70
A374 FARS HARDWARE AND SOFTWARE UPGRADE	\$343.37	\$117.33	\$0.00	\$400.00	\$517.33	\$2,500.00	\$3,360.70
Agency Wide-Information Systems	\$4,034.97	\$372.67	\$1,264.10	\$1,181.98	\$2,818.75	\$8,250.00	\$15,103.71
A250 IT FLEET VEHICLE REPLACEMENT	\$419.45	\$0.00	\$0.00	\$57.00	\$57.00	\$0.00	\$476.45
A331 WEBSITE REDESIGN	\$1,205.53	\$31.73	\$0.00	\$0.00	\$31.73	\$1,050.00	\$2,287.26
A349 NETWORK SWITCH INFRASTRUCTURE ADDITIONS/EXPANSIONS AND END-OF-SUPPORT LIFE REFRESH	\$1,639.27	\$130.73	\$1,000.00	\$1,000.00	\$2,130.73	\$7,200.00	\$10,970.00
A368 DISASTER RECOVERY SERVER AUGMENTATION	\$375.90	\$50.00	\$174.10	\$0.00	\$224.10	\$0.00	\$600.00
A373 REPLACE HUMAN RESOURCES MANAGEMENT SYSTEM	\$119.79	\$160.21	\$90.00	\$0.00	\$250.21	\$0.00	\$370.00
A385 SQL DATABASE SERVER CLUSTER REPLACEMENTS	\$275.02	\$0.00	\$0.00	\$124.98	\$124.98	\$0.00	\$400.00
Agency Wide-Network Operations	\$847.37	\$65.86	\$200.00	\$200.00	\$465.86	\$450.00	\$1,763.23
A378 NETWORK CABLING INFRASTRUCTURE EXPANSION, PHASE 2	\$847.37	\$65.86	\$200.00	\$200.00	\$465.86	\$450.00	\$1,763.23
Agency Wide-System Operations	\$2,723.51	\$676.08	\$350.00	\$0.00	\$1,026.08	\$3,104.91	\$6,854.49
A391 STORAGE & SERVER ENHANCEMENT, PHASE II	\$149.58	\$0.00	\$200.00	\$0.00	\$200.00	\$154.91	\$504.49
A411 MASSPORT OFFICE AUTOMATION AND DISASTER RECOVERY	\$63.12	\$86.88	\$0.00	\$0.00	\$86.88	\$1,200.00	\$1,350.00
A413 AUTHORITY-WIDE PARKING REVENUE SYSTEM INSTALLATION AND UPGRADES	\$2,510.80	\$589.20	\$150.00	\$0.00	\$739.20	\$1,750.00	\$5,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

AGENCY WIDE
ONGOING Projects

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Agency Wide-Systems Security	\$5,221.38	\$345.77	\$1,100.00	\$400.00	\$1,845.77	\$1,700.00	\$8,767.15
A375 CYBER SECURITY PHASE II	\$1,112.63	\$0.00	\$650.00	\$200.00	\$850.00	\$250.00	\$2,212.63
A376 MOTOROLA RADIO PHASE II	\$3,594.34	\$77.02	\$0.00	\$0.00	\$77.02	\$0.00	\$3,671.36
A392 EOC TECHNOLOGY	\$59.80	\$23.36	\$0.00	\$0.00	\$23.36	\$850.00	\$933.16
A393 RADIO UPGRADES & ENHANCEMENTS	\$158.34	\$241.66	\$200.00	\$200.00	\$641.66	\$600.00	\$1,400.00
A394 ALERT 3 SYSTEMS	\$296.28	\$3.72	\$250.00	\$0.00	\$253.72	\$0.00	\$550.00
Agency Wide-Telecommunications	\$1,692.33	\$34.15	\$185.00	\$520.00	\$739.15	\$0.00	\$2,431.49
A282 TELECOMMUNICATIONS SERVERS & SWITCH UPGRADE	\$1,692.33	\$34.15	\$185.00	\$520.00	\$739.15	\$0.00	\$2,431.49
Total Agency Wide Ongoing	\$40,041.41	\$5,240.65	\$6,607.62	\$6,351.98	\$18,200.25	\$39,574.85	\$97,816.51



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

AGENCY WIDE
PROPOSED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Agency Wide-Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
A104 CAPITAL EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00
AT20 FY20 IT CAPITAL EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00
Agency Wide-Capital Programs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,360.00	\$12,360.00
A356 AUTHORITY INITIATIVES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00
A412 WASTE AND DIVERSION MANAGEMENT INITIATIVES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,360.00	\$1,360.00
A415 LANDSIDE VEHICLE CHARGING STATIONS HANSCOM, WORCESTER, AND SEAPORT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
Agency Wide-Information Systems	\$0.00	\$0.00	\$210.00	\$650.00	\$860.00	\$3,325.00	\$4,185.00
A106 CAPITAL COMPUTER EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00
A409 DIGITAL SIGNAGE - PHASE II	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00	\$2,000.00	\$2,400.00
A416 ORACLE DATABASE REPLACEMENT	\$0.00	\$0.00	\$85.00	\$0.00	\$85.00	\$0.00	\$85.00
A417 DATA WAREHOUSE TECHNOLOGIES FAST	\$0.00	\$0.00	\$125.00	\$250.00	\$375.00	\$1,125.00	\$1,500.00
Agency Wide-System Operations	\$0.00	\$0.00	\$0.00	\$850.00	\$850.00	\$15,835.00	\$16,685.00
A404 JOINT OPERATIONS CENTER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00
A410 STORAGE & BACKUP PROJECTS	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$610.00	\$810.00
A419 OT/IOT SECURITY IMPLEMENTATION	\$0.00	\$0.00	\$0.00	\$650.00	\$650.00	\$225.00	\$875.00
Agency Wide-Systems Security	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00
A418 COMPUTER AIDED DISPATCH SYSTEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00
Total Agency Wide Proposed	\$0.00	\$0.00	\$210.00	\$1,500.00	\$1,710.00	\$32,070.00	\$33,780.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

PRIVATE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Landside	\$37,700.00	\$65,200.00	\$85,000.00	\$119,450.00	\$269,650.00	\$0.00	\$307,350.00
L1076 VENDOR DELIVERY INSPECTION STATION	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00
L1374 JET BLUE IMPROVEMENTS - TERMINAL C	\$0.00	\$10,000.00	\$65,000.00	\$75,000.00	\$150,000.00	\$0.00	\$150,000.00
L1667 MARKETPLACE LOGAN CONCESSIONS DEVELOPMENT PROGRAM	\$37,700.00	\$55,200.00	\$20,000.00	\$24,450.00	\$99,650.00	\$0.00	\$137,350.00
Total Logan Private	\$37,700.00	\$65,200.00	\$85,000.00	\$119,450.00	\$269,650.00	\$0.00	\$307,350.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
CONTINGENT ON FUNDING SOURCE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Landside	\$0.00	\$92,150.00	\$0.00	\$0.00	\$92,150.00	\$133,000.00	\$225,150.00
L1041 TERMINAL E BAGGAGE CONVEYOR IB2 REPLACEMENT	\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$0.00	\$800.00
L1172 TELEXMAX EOD ROBOTIC PLATFORM	\$0.00	\$350.00	\$0.00	\$0.00	\$350.00	\$0.00	\$350.00
L1367 AOA SOUTH END FUEL ISLAND INSTALLATION	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00
L1463 EZ PASS SYSTEM FOR TERMINAL AREAS	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
L1536 NEW EMPLOYEE PARKING GARAGE - PLACEHOLDER	\$0.00	\$80,000.00	\$0.00	\$0.00	\$80,000.00	\$0.00	\$80,000.00
L1692 TERMINAL E MODERNIZATION PHASE II	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$133,000.00	\$133,000.00
Logan Airside	\$0.00	\$16,300.00	\$0.00	\$0.00	\$16,300.00	\$0.00	\$16,300.00
L1060 FAA LOGAN NOISE FLIGHT & TRACK STUDY - PH. III	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00
L1266 AUTOMATED AIRCRAFT DOCKING SYSTEM	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
L1300 NEW AIRFIELD HOLD PAD	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
L1528 MARINE 33 REPLACEMENT (BOSTON WHALER)	\$0.00	\$1,300.00	\$0.00	\$0.00	\$1,300.00	\$0.00	\$1,300.00
Total Logan Contingent on Funding Source	\$0.00	\$108,450.00	\$0.00	\$0.00	\$108,450.00	\$133,000.00	\$241,450.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Landside	\$0.00	\$29,527.00	\$4,000.00	\$4,500.00	\$38,027.00	\$0.00	\$38,027.00
L1096 ROOF REPAIR IN UTILITY TUNNEL	\$0.00	\$750.00	\$0.00	\$0.00	\$750.00	\$0.00	\$750.00
L1111 REPLACEMENT OF IQ ANALYZERS AT LOGAN	\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$0.00	\$800.00
L1133 REMOVAL OF ABANDONED SYSTEMS	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
L1139 REHAB OF TERM B DOMESTIC SUPPLY METER ROOMS	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
L1216 DEDICATED HEARING ROOM	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
L1270 REPLACE TERMINAL E LIGHTING CONTROL	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
L1306 STREETScape IMPROVEMENTS	\$0.00	\$375.00	\$0.00	\$0.00	\$375.00	\$0.00	\$375.00
L1343 LOC PREVENTIVE INITIATIVES CARPET REPLACEMENT	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
L1358 SOFFIT SPRINKLER COVERAGE TERMINAL C HAMMERHEADS	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
L1361 911 DISPATCH EQUIPMENT	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
L1365 DISTRIBUTION CENTER FIT-OUT AT BUILDING 62	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
L1422 WEST GARAGE HEATING AND COOLING WATER SYSTEM UPGRADES	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00
L1458 NURSING STATIONS IN EACH TERMINAL	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
L1462 INSTALL PLEXIGLASS SNOW SHIELDS FOR CENTRAL AND WEST GARAGES	\$0.00	\$700.00	\$0.00	\$0.00	\$700.00	\$0.00	\$700.00
L1469 STREET LIGHT REPLACEMENT PROJECT	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
L1526 CENTRAL STOCKROOM (CSR) SAFETY, SECURITY, FACILITY AND PROCESS IMPROVEMENTS	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00
L1529 CUSTOMS/IMMIGRATION STAINLESS STEEL COUNTERTOPS	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
L1532 REPLACE IMPACC SYSTEM FOR MONITORING AND CONTROLLING THE ELECTRICAL DISTRIBUTION SYSTEM	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
L1561 BUILDING 11 REAR LOT RECONSTRUCTION	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
L1572 WATER SHUTTLE/MAVERICK STREET CAMERA PROJECT	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
L1574 REPLACEMENT OF DISPATCH BOOTHS	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
L1575 REPAVE RED LOT	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00
L1577 REPLACEMENT OF VESTIBULE DOORS	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00
L1580 TERM. E CHECK-IN BELT EXTENSION (EAST)	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
L1602 FLIGHT DATA AGGREGATION/MANAGEMENT/DISPLAY - SYSTEM REPLACEMENT	\$0.00	\$2,500.00	\$2,000.00	\$0.00	\$4,500.00	\$0.00	\$4,500.00
L1614 HARDWARE TO SUPPORT WORK STATIONS IN THE SBO	\$0.00	\$77.00	\$0.00	\$0.00	\$77.00	\$0.00	\$77.00
L936 LOGAN WAYFINDING SYSTEM-PHASE 2	\$0.00	\$10,000.00	\$2,000.00	\$4,500.00	\$16,500.00	\$0.00	\$16,500.00
L976 CAR COUNTERS SYSTEM FOR SOUTH AND NORTH GATES	\$0.00	\$75.00	\$0.00	\$0.00	\$75.00	\$0.00	\$75.00
L984 TERMINAL A UNDERPASS	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN

UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Airside	\$0.00	\$37,050.00	\$0.00	\$9,200.00	\$46,250.00	\$1,200.00	\$47,450.00
L1077 GLYCOL TREATMENT FACILITY	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
L1098 VEHICLE SIMULATOR FOR AIRFIELD/MOVEMENT AREA	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
L1223 DTG ON RUNWAYS 4L/R AND 9	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00
L1272 DE-ICING SUPPLY SHED	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
L1344 FOD PHASE II	\$0.00	\$0.00	\$0.00	\$1,400.00	\$1,400.00	\$0.00	\$1,400.00
L1371 FOAM TANKER	\$0.00	\$450.00	\$0.00	\$0.00	\$450.00	\$0.00	\$450.00
L1391 ENCLOSED WASTE TRANSFER STATION	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00
L1396 NEW STAIR TRUCK	\$0.00	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$0.00	\$1,200.00
L1406 OPS ALLEYWAY REHAB	\$0.00	\$0.00	\$0.00	\$3,800.00	\$3,800.00	\$0.00	\$3,800.00
L1407 C/E ALLEYWAY REHAB	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00	\$0.00	\$4,000.00
L1467 LOGAN AIRPORT ESCALATORS TO THE MASTER BUILDING CONTROL MONITORING SYSTEM	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
L1475 FIELD LIGHTING VAULT-PERIMETER HARDENING	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
L1654 AVIATION OFFICER WORKSPACE IMPROVEMENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200.00	\$1,200.00
L1655 ENGINE 6 REPLACEMENT	\$0.00	\$1,800.00	\$0.00	\$0.00	\$1,800.00	\$0.00	\$1,800.00
L531 NORTH SERVICE AREA STORMWATER MODIFICATIONS	\$0.00	\$2,150.00	\$0.00	\$0.00	\$2,150.00	\$0.00	\$2,150.00
L633 RON PARKING AT GOVERNOR'S ISLAND	\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$12,000.00
L857 ARFF STATION HQ EXPANSION	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

LOGAN
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Logan Intermodal	\$0.00	\$2,850.00	\$0.00	\$0.00	\$2,850.00	\$0.00	\$2,850.00
L1232 I-90 EB EMERGENCY ACCESS RAMP IMPROVEMENTS	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00
L1241 ONLINE ELECTRIC BUSING	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
L1302 BUS SIGNAL PREEMPTION	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
L1368 GREEN BUS DEPOT UPGRADE	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
Total Logan Unfunded	\$0.00	\$69,427.00	\$4,000.00	\$13,700.00	\$87,127.00	\$1,200.00	\$88,327.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

HANSCOM
PRIVATE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Hanscom Airside	\$0.00	\$29,500.00	\$4,500.00	\$0.00	\$34,000.00	\$10,000.00	\$44,000.00
H137 NEW HANGARS	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
H187 HANSCOM NEW UTILITY SERVICE TO EAST RAMP	\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00	\$0.00	\$4,000.00
H210 WEST RAMP DEVELOPMENT	\$0.00	\$13,500.00	\$4,500.00	\$0.00	\$18,000.00	\$0.00	\$18,000.00
H224 HANSCOM CORPORATE HANGAR - EAST RAMP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00
H225 CORPORATE HANGAR #2 - EAST RAMP	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
Total Hanscom Private	\$0.00	\$29,500.00	\$4,500.00	\$0.00	\$34,000.00	\$10,000.00	\$44,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

HANSCOM
CONTINGENT ON FUNDING SOURCE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Hanscom Airside	\$0.00	\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$0.00	\$4,000.00
H283 INSTALL TAXILANE TO NORTH CAMPUS DEVELOPMENT PARCEL(s)	\$0.00	\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$0.00	\$4,000.00
Total Hanscom Contingent on Funding Source	\$0.00	\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$0.00	\$4,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

HANSCOM
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Hanscom Landside	\$0.00	\$4,100.00	\$0.00	\$200.00	\$4,300.00	\$0.00	\$4,300.00
H113 UNDERGROUND WATER SYSTEM INFRASTRUCTURE	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$2,500.00
H139 LANDSIDE UNDERGROUND UTILITIES	\$0.00	\$1,600.00	\$0.00	\$0.00	\$1,600.00	\$0.00	\$1,600.00
H303 SIGNAGE FOR INBOUND ROADWAY	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$0.00	\$200.00
Hanscom Airside	\$0.00	\$10,550.00	\$0.00	\$0.00	\$10,550.00	\$0.00	\$10,550.00
H223 HEAVY EQUIPMENT COLD STORAGE	\$0.00	\$2,650.00	\$0.00	\$0.00	\$2,650.00	\$0.00	\$2,650.00
H232 AIRFIELD GIS AND EALP	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
H277 WATER MAIN ENCOMPASSING THE AOA	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00
H278 HOSE TENDER FIRE TRUCK	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
H280 ARFF VEHICLE	\$0.00	\$1,800.00	\$0.00	\$0.00	\$1,800.00	\$0.00	\$1,800.00
H284 REHAB BRAVO TAXIWAY	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00
H306 SUPER STALL	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00
H307 ENGINE 53 REPLACEMENT	\$0.00	\$1,300.00	\$0.00	\$0.00	\$1,300.00	\$0.00	\$1,300.00
Total Hanscom Unfunded	\$0.00	\$14,650.00	\$0.00	\$200.00	\$14,850.00	\$0.00	\$14,850.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

WORCESTER
PRIVATE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Worcester Airside	\$0.00	\$14,700.00	\$0.00	\$0.00	\$14,700.00	\$15,000.00	\$29,700.00
W196 HANGAR REDEVELOPMENT	\$0.00	\$1,700.00	\$0.00	\$0.00	\$1,700.00	\$0.00	\$1,700.00
W239 RECTRIX FBO-FUEL FARM AND HANGARS - PHASE I	\$0.00	\$7,000.00	\$0.00	\$0.00	\$7,000.00	\$0.00	\$7,000.00
W240 RECTRIX HANGAR - PHASE II	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00
W270 EURO-AMERICAN AIR FREIGHT EXPANSION	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00
W271 AIRCRAFT MANUFACTURING/HEAVY MAINTENANCE FACILITY	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00
Total Worcester Private	\$0.00	\$14,700.00	\$0.00	\$0.00	\$14,700.00	\$15,000.00	\$29,700.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

WORCESTER

CONTINGENT ON FUNDING SOURCE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Worcester Landside	\$0.00	\$3,250.00	\$0.00	\$0.00	\$3,250.00	\$0.00	\$3,250.00
W254 SECOND LEVEL PARKING	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$2,500.00
W255 BAGGAGE CAROUSEL REPLACEMENT	\$0.00	\$750.00	\$0.00	\$0.00	\$750.00	\$0.00	\$750.00
Worcester Airside	\$0.00	\$12,050.00	\$0.00	\$0.00	\$12,050.00	\$0.00	\$12,050.00
W213 AMITY HANGAR DEMOLITION	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00
W223 NORTH CAMPUS RENOVATIONS	\$0.00	\$5,800.00	\$0.00	\$0.00	\$5,800.00	\$0.00	\$5,800.00
W237 T-HANGARS DEMO AND REPLACEMENT- BLDGS 7 8 AND 11	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$6,000.00
Total Worcester Contingent on Funding Source	\$0.00	\$15,300.00	\$0.00	\$0.00	\$15,300.00	\$0.00	\$15,300.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

WORCESTER
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Worcester Landside	\$0.00	\$3,150.00	\$0.00	\$0.00	\$3,150.00	\$2,700.00	\$5,850.00
W248 REPLACEMENT OF TWO ESCALATORS AND ONE ELEVATOR	\$0.00	\$1,400.00	\$0.00	\$0.00	\$1,400.00	\$0.00	\$1,400.00
W284 TSA BAGGAGE SCREENING	\$0.00	\$600.00	\$0.00	\$0.00	\$600.00	\$0.00	\$600.00
W290 WORCESTER ACCESS ROAD RECONSTRUCTION	\$0.00	\$850.00	\$0.00	\$0.00	\$850.00	\$0.00	\$850.00
W291 EXPAND RESTAURANT SPACE	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$0.00	\$50.00
W292 CREATE AIRPORT TERMINAL TRAINING/BRIEFING ROOM	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$0.00	\$50.00
W298 CUTE SYSTEM AT WORCESTER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,700.00	\$2,700.00
W300 PARKING LOT INFRASTRUCTURE	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00
Worcester Airside	\$0.00	\$2,200.00	\$0.00	\$0.00	\$2,200.00	\$0.00	\$2,200.00
W274 HOSE TENDER FIRE TRUCK	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
W275 WATER MAIN ENCOMPASSING THE AOA	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00
W296 INSTALL TRACON FEED DEBRITE SYSTEM AT ORH ATCT	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00
Total Worcester Unfunded	\$0.00	\$5,350.00	\$0.00	\$0.00	\$5,350.00	\$2,700.00	\$8,050.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
PRIVATE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-Black Falcon	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
M661 88 BLACK FALCON DRIVEWAY REALIGNMENT	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
Maritime-Dredging	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
M234 INNER HARBOR MAINTENANCE - PHASE II	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
Maritime-Maritime Other	\$11,000.00	\$171,100.00	\$180,800.00	\$149,100.00	\$501,000.00	\$0.00	\$512,000.00
M608 MMT PARCEL 5	\$0.00	\$11,000.00	\$0.00	\$21,000.00	\$32,000.00	\$0.00	\$32,000.00
M609 DEVELOPMENT OF OTHER PARCELS AT THE MMT	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00
M638 MMT PARCEL 4 CAPE COD SEAFOOD DEVELOPMENT	\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$12,000.00
M639 PARCEL A-2 DEVELOPMENT	\$0.00	\$128,100.00	\$170,800.00	\$128,100.00	\$427,000.00	\$0.00	\$427,000.00
M641 MMT PARCEL 6 PILOT DEVELOPMENT	\$11,000.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$21,000.00
Maritime-WTC	\$602,667.00	\$653,333.00	\$0.00	\$0.00	\$653,333.00	\$0.00	\$1,256,000.00
D242 PARCEL K MIXED USE DEVELOPMENT	\$216,000.00	\$110,000.00	\$0.00	\$0.00	\$110,000.00	\$0.00	\$326,000.00
M489 SUMMER STREET OMNI HOTEL	\$300,000.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$800,000.00
M490 GABLES SEAPORT	\$86,667.00	\$43,333.00	\$0.00	\$0.00	\$43,333.00	\$0.00	\$130,000.00
Total Maritime Private	\$613,667.00	\$834,933.00	\$180,800.00	\$149,100.00	\$1,164,833.00	\$0.00	\$1,778,500.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME

CONTINGENT ON FUNDING SOURCE PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-Black Falcon	\$0.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00
M512 CRUISE TERMINAL NEW PARKING GARAGE	\$0.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00
Maritime-Conley Terminal	\$0.00	\$750.00	\$0.00	\$0.00	\$750.00	\$0.00	\$750.00
M672 CONLEY TERMINAL CAMERAS	\$0.00	\$750.00	\$0.00	\$0.00	\$750.00	\$0.00	\$750.00
Maritime-Fish Pier	\$0.00	\$1,800.00	\$200.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
M330 FISH PIER ACCESS CONTROL	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
M409 SPRINKLER SYSTEM - 1ST FL. E & W BLDGS	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
M418 CCTV/ACCESS CONTROL @ MASSPORT FP OFFICES	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00
M669 FISH PIER OFFICE SPACE IMPROVEMENTS	\$0.00	\$850.00	\$200.00	\$0.00	\$1,050.00	\$0.00	\$1,050.00
Maritime-Maritime Other	\$0.00	\$8,850.00	\$4,500.00	\$0.00	\$13,350.00	\$0.00	\$13,350.00
M667 DEPT OF ARMY LANDSWAP Phase II	\$0.00	\$8,850.00	\$4,500.00	\$0.00	\$13,350.00	\$0.00	\$13,350.00
Maritime-WTC	\$77.33	\$1,111.00	\$0.00	\$5,862.00	\$6,973.00	\$0.00	\$7,050.33
D282 TRANSITWAY UNDER D ST.-EARLY UT	\$77.33	\$61.00	\$0.00	\$862.00	\$923.00	\$0.00	\$1,000.33
M297 SILVER LINE WAY IMPROVEMENTS	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
M610 WTC Avenue Reconstruction	\$0.00	\$300.00	\$0.00	\$5,000.00	\$5,300.00	\$0.00	\$5,300.00
M630 WTC AVENUE PLAZA ENHANCEMENT	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00
Total Maritime Contingent on Funding Source	\$77.33	\$12,511.00	\$4,700.00	\$45,862.00	\$63,073.00	\$0.00	\$63,150.33



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-Black Falcon	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$2,500.00
M576 CRUISE TERMINAL SIDEWALK WIDENING	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
M619 ADDITIONAL FENDERS - MAIN AND WAREHOUSE BERTHS, PHASE 2	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00
Maritime-Conley Terminal	\$0.00	\$18,850.00	\$10,000.00	\$154,850.00	\$183,700.00	\$3,000.00	\$186,700.00
M183 MARINE OPERATIONS BUILDING RENOVATION	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
M192 REHAB BERTH 14 & 15	\$0.00	\$6,000.00	\$9,000.00	\$0.00	\$15,000.00	\$0.00	\$15,000.00
M194 WHARF & FOUNDATION REHAB.-BERTH 17	\$0.00	\$0.00	\$1,000.00	\$9,000.00	\$10,000.00	\$0.00	\$10,000.00
M355 TWO NEW REACH STACKERS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00
M397 BACK REACH EXTENSIONS CRANES 5 & 6	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00
M445 EXPAND MAINTENANCE BUILDING	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00
M519 SECURITY WALL - BRACKET REFINISHING	\$0.00	\$550.00	\$0.00	\$0.00	\$550.00	\$0.00	\$550.00
M521 COVERED STRUCTURE FOR TRACTORS AND OTHER EQUIPMENT	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
M522 CRANES 5 AND 6 CAB SITE LINE MODIFICATIONS	\$0.00	\$1,300.00	\$0.00	\$0.00	\$1,300.00	\$0.00	\$1,300.00
M554 CRANES 4-6 REPLACEMENT	\$0.00	\$0.00	\$0.00	\$45,000.00	\$45,000.00	\$0.00	\$45,000.00
M566 CRANE SPREADER REPLACEMENT	\$0.00	\$0.00	\$0.00	\$725.00	\$725.00	\$0.00	\$725.00
M568 CRANE SPEEDLOADER REPLACEMENT	\$0.00	\$0.00	\$0.00	\$125.00	\$125.00	\$0.00	\$125.00
M594 REHAB OF EXISTING TERMINAL YARD	\$0.00	\$0.00	\$0.00	\$80,000.00	\$80,000.00	\$0.00	\$80,000.00
M595 DEMOLITION OF EXISTING OPERATION & MAINTENANCE BUILDINGS	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00
M596 NEW OPERATIONS & MAINTENANCE BUILDING	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00
M599 NEW CHASSIS REPAIR FACILITY	\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00
M656 BOOM EXTENSION ON CRANES 3 & 4	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$6,000.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-East Boston	\$0.00	\$1,550.00	\$1,000.00	\$0.00	\$2,550.00	\$0.00	\$2,550.00
D218 EAST BOSTON MAINTENANCE FACILITY	\$0.00	\$500.00	\$1,000.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00
M460 DEMOLITION OF DILAPIDATED PIER 3	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
M514 REPLACEMENT OF PARK EQUIPMENT - PIERS PARK	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
M627 FESTA FIELD REHAB	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
Maritime-Fish Pier	\$0.00	\$3,050.00	\$0.00	\$0.00	\$3,050.00	\$0.00	\$3,050.00
D220 BATHROOM REHAB - E&W BLDGS - 3RD FLOOR	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
M392 EXCHANGE CONFERENCE CENTER IMPROVEMENTS	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00
M432 FISH PIER EMERGENCY GENERATOR	\$0.00	\$450.00	\$0.00	\$0.00	\$450.00	\$0.00	\$450.00
M516 FISH PIER II IMPROVEMENTS	\$0.00	\$950.00	\$0.00	\$0.00	\$950.00	\$0.00	\$950.00
M584 DREDGING FISH PIER BERTHS	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00	\$400.00
M602 STATE POLICE TRAILER RELOCATION	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

MARITIME
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Maritime-Maritime Other	\$0.00	\$2,050.00	\$3,000.00	\$0.00	\$5,050.00	\$0.00	\$5,050.00
D256 FACILITIES MANAGEMENT GIS	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00
M606 STATE POLICE COMMUNITY STOREFRONT	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00
M621 SBWTC BUS ACCESS RECONFIGURATION	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00
M660 DB RAMP WIDENING TO TWO LANES	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
M670 VIADUCT PLAZA SOUND SYSTEM	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$0.00	\$50.00
M674 DEMOLITION OF OLD CAR WASH BUILDING AT THE MMT	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00
Maritime-WTC	\$0.00	\$9,950.00	\$0.00	\$0.00	\$9,950.00	\$0.00	\$9,950.00
M452 INSTALLATION OF MESH NETWORK/CCTV	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
M488 SOUTH BOSTON PEDESTRIAN IMPROVEMENTS	\$0.00	\$900.00	\$0.00	\$0.00	\$900.00	\$0.00	\$900.00
M507 NEW SUMMER ST-MASSPORT HAUL RD.	\$0.00	\$8,000.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$8,000.00
M614 SB TRAFFIC COUNT EQUIPMENT	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00
M616 INSTALLATION OF SECURITY CAMERAS IN SB PARKING LOTS	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00
M617 SOUTH BOSTON PARCEL PREPARATION	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
Total Maritime Unfunded	\$0.00	\$37,950.00	\$14,000.00	\$154,850.00	\$206,800.00	\$3,000.00	\$209,800.00



PROPOSED FY21-FY23 CAPITAL PROGRAM
Sorted by Facility, Status, Program
(000's Omitted)

AGENCY WIDE
UNFUNDED PROJECTS

	As of FY20	FY21	FY22	FY23	FY21-23	FY24+	Total Cost
Agency Wide-Capital Programs	\$0.00	\$42,951.25	\$500.00	\$1,000.00	\$44,451.25	\$0.00	\$44,451.25
A115 ENV. SITE REMED.	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00
A237 GIS AERIAL PHOTOGRAMMETRY	\$0.00	\$2,500.00	\$500.00	\$1,000.00	\$4,000.00	\$0.00	\$4,000.00
A260 SOLAR ENERGY IMPLEMENTATION	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00
A261 WIND ENERGY IMPLEMENTATION	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00
A298 ADDITIONAL WATER & ELECTRIC METERS	\$0.00	\$201.25	\$0.00	\$0.00	\$201.25	\$0.00	\$201.25
Agency Wide-Information Systems	\$0.00	\$1,500.00	\$2,000.00	\$0.00	\$3,500.00	\$0.00	\$3,500.00
A408 CLMS/MGP/UMS/AvStats Replacement	\$0.00	\$1,500.00	\$2,000.00	\$0.00	\$3,500.00	\$0.00	\$3,500.00
Total Agency Wide Unfunded	\$0.00	\$44,451.25	\$2,500.00	\$1,000.00	\$47,951.25	\$0.00	\$47,951.25